

City of Hobart and UTAS Governance Forum Agenda and Notes Timeline

2019

- June - UTAS writes to the City of Hobart inviting the Council to participate in a Governance Forum
- 5 July - Agenda (no notes recorded)
- 13 August - Agenda (no notes recorded)
- 11 November - Agenda and Notes

2020

- 3 March - Agenda (no notes recorded)
- 24 June - Agenda and Notes
- 8 September - Agenda and Notes
- 9 December - Agenda and Notes

2021

- 25 March - Agenda and Notes
- 17 June - Agenda and Notes
- 16 September - Agenda and Notes

2022

- June/July - City of Hobart and UTAS agree to disband the Governance Forum





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**Office of the
Vice-Chancellor**

Mr Nick Heath
General Manager
City of Hobart
GPO Box 503
HOBART TAS 7001

By email: generalmanager@hobartcity.com.au

Dear Mr Heath

As you would be aware, the University of Tasmania's Council recently took the historic decision to develop a campus in inner Hobart over the next 10 to 15 years. This decision paves the way for the careful and deliberative development of a campus precinct which runs from the original home of the University on the Domain, along Melville Street to the existing K&D Hardware site. At the same time, we intend to act as a steward for the current Sandy Bay campus land for many years, and this land is likely to be developed for a range of uses including residential, educational and community purposes.

We are deeply aware of the scale of these changes and how they may support the development of greater Hobart for many years to come. We also are aware of important related initiatives such as the City Precincts Plan and how an increased density of people in the city might support the delivery of better infrastructure and public transport. We need to develop a campus which works not only for the University, but for the community as well. We see great merit in the notion of building upon existing consultative frameworks such as "*Hobart: A community vision for our island capital*" and the RACT's "*Greater Hobart Mobility Vision*".

Achieving the very best outcomes for greater Hobart and its residents will require a co-ordinated approach between the University and the City of Hobart, and careful and considered engagement with our community. To navigate these changes well, we propose to establish a governance forum in which we can have these important conversations in a managed and co-ordinated way. Our view is that this forum would comprise:

- From the University of Tasmania:
 - The Vice-Chancellor, Chief Operating Officer, the Executive Director Corporate Affairs and Executive Director Southern Transformation.
- From the City of Hobart:
 - The Lord Mayor, General Manager and two elected representatives (ideally with responsibility in key fields such as planning and finance).

**Office of the
Vice-Chancellor**

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We also are interested to explore with the City of Hobart how we co-ordinate with the State Government, to ensure that critical issues such as planning, public transport and the provision of State services are dealt with in an integrated way. We suggest that the first order of business for us would be to agree the basis of a 10-year infrastructure compact, into which the University would pay the equivalent of the general rate on its inner-city properties to provide infrastructure related to the delivery of this shared vision for our city.

We want to be a University which is not just in the city but is of and for the City. We are keen not to have a city vision and a University vision, but rather to create one vision about which we can all feel a sense of pride, inspiration and belonging. To honour these principles, we would propose that the Lord Mayor Chair this governance group and that the Secretariat be hosted within the City of Hobart.

Thank you for taking the time to consider these ideas. We look forward to many positive and constructive conversations in the years ahead.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Rufus Black'.

Professor Rufus Black
Vice-Chancellor

7 June 2019



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City of HOBART

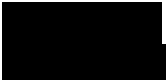
AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Friday 5 July 2019 | 3.30pm

Vice Chancellor's Executive Meeting Room

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
	Executive Director Southern Transformation, University of Tasmania
	Executive Director Corporate Affairs, University of Tasmania

1. Welcome and apologies
2. Terms of Reference and Membership
3. Topical Issues
 - i) Precinct Plans
 - ii) Charitable Rates exemption
4. Other Business
5. Next Meeting



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AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Tuesday 13 August 2019 | 11.45am

Lord Mayor's Conference Room, Town Hall, Hobart

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, University of Tasmania
[REDACTED]	Executive Director Corporate Affairs, University of Tasmania

1. Welcome and apologies
2. Draft Heads of Agreement Charitable Rates Equivalency
3. Sandy Bay Demand Analysis
4. Precinct Plan
5. Other Business
6. Next Meeting



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AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Monday 11 November 2019 | 3.30pm

VC Executive Meeting Room, UTAS, Level 3 Administration Building, Sandy Bay Campus

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, University of Tasmania
[REDACTED]	Executive Director Corporate Affairs, University of Tasmania
[REDACTED]	Executive Director Southern Campus Transformation

1. Welcome and apologies
2. Draft Heads of Agreement Charitable Rates Equivalency (attachment to be circulated under separate cover) and signing event
3. Update on Appreciative Inquiry process
4. Progress on appointment of Master Planning and Landscape Planning advisors
5. Progress on PBSA2
6. Progress on thinking for the West End (K&D site)
7. Progress on the Domain (maintenance)
8. Activation of the Melville Street Apartments foyer
9. Car parking and transport solutions (public transport, cycleways, pedestrian traffic)
10. Hedberg activation and Campbell Street development works
11. Precinct Plan update
12. Other Business
13. Next Meeting

UTAS & CITY OF HOBART GOVERNANCE FORUM
November 11, 2019

Meeting opened at 3:30pm

In attendance

City of Hobart

Lord Mayor Ald Anna Reynolds
Deputy Lord Mayor Ald Helen Burnett
Ald Marti Zucco
General Manager Nick Heath
Director City Planning Neil Noye
[REDACTED]
Manager Planning Policy and Heritage
[REDACTED]

University of Tasmania

Vice-Chancellor Professor Rufus Black
Chief Operating Officer David Clerk
ED Southern Future [REDACTED]
ED Corporate Affairs [REDACTED]
Director Program Management [REDACTED]

Heads of Agreement

Both parties acknowledged the other in the good work and spirit which had produced the draft Heads of Agreement.

The Vice-Chancellor advised he had the appropriate delegation to deal with the Agreement. It will now run through a Council process by the year's end.

It was decided to change the structure of the Agreement so that information of a detailed commercial nature is added as appendixes.

Actions required:

- Remove reference to 4a and 4b
- Council and University communications staff to devise messaging and plan for public launch
- Publicly launch Agreement prior to Christmas

Appreciative Inquiry Summit

A strengths-based civic forum will be held on November 27-28. More details [here](#) and FAQs [here](#).

140-150 have accepted to attend the Summit and the University will manage the invitation process to have more than 200 in the room.

The Summit is designed to draw out what people love and value about the city and explore how the new campus plan will support that vision. The results of the Summit will inform master planning for the new campus.

There was some discussion about stakeholder issues on the Glebe and the number of attendees Glebe Residents Association has for the Summit.

The Lord Mayor also conveyed resident concerns about a lack of understanding about the agenda for the Summit.

The Vice-Chancellor welcomed that feedback and advised there is no plan yet for the composition of the city-centric campus. That the centre of gravity of the campus is likely to be around the existing Webster Carpark, but how numbers of staff and students fall either side of that will be informed by mater planning.

Actions required

- University to continue to communicate with those invited to the summit about the nature of the event
- ED Southern Future to contact GRA and offer more places for members

Master planning/landscape planning

An RFT is out to source master planners and landscape planners, who will be in attendance at the Summit.

The City's Place Making team will also be involved and considered a great asset to the process.

The University vision will be built upon existing pieces of civic work, such as [Community Vision for our Island Capital](#) and [Elizabeth Street Retail Precinct streetscape upgrade project](#).

PBSA2

The University's new student apartments at the corner of Melville and Elizabeth streets is running 37 days ahead and the significant issue around substations has been resolved.

McCanns Model World will be demolished and a new laneway developed leading up to the courtyard of the new building.

The accommodation buildings will be bounded on the eastern (Websters carpark) side by a new green space, including recreation equipment of about 20mx50m.

K&D

The DA for the K&D site is likely to be lodged in the New Year.

There was discussion about the current design thinking, which includes a sight-line which cuts diagonally through the block to kunanyi/Mt Wellington. The current design features a large green space at its heart, ■■■ apartments and an academic building which will be delivered in a future stage.

Ald Burnett questioned the porosity of street frontages facing Murray and Brisbane streets.

It was discussed that the heritage listed cottages would likely remain as office space.

Parking at the site is currently 225, but the design would be such that these could be repurposed for other use in the future. The Vice-Chancellor advised this was the first University project being designed with a post-car world in mind. As such the car parking on the site will have sufficient heights to allow for future repurposing.

It was confirmed that the building heights of the proposed accommodation were within current guidelines and the Leigh Woolley guidelines.

Activation at Melville St

The Vice-Chancellor advised that the University was trialling ways to better activate inner-city properties to engage the community.

The foyer at the existing Melville St apartments will become a science gallery with a main audience of primary school-aged children.

A community garden will be created in the central courtyard of the complex.

The concrete blocks around the loop have been resurfaced and softened to make a more pleasant place for the public.

The Elizabeth St Retail Precinct work informed the thinking around these measures and the City's Place Making team has been engaged throughout.

Domain

Works are being undertaken to improve and preserve the Domain Campus, including repainting of the Caretaker's Cottage which is in sight from the new pedestrian bridge.

Work is being carried out guided by [REDACTED], heritage architects who are preparing heritage frameworks for the site.

The University will make an apology to Tasmania's Aboriginal Community, for past wrongdoings on December 4 and a plaque commemorating that moment will be installed at the site.

Carparking/transport

Discussions are underway with the State Government with a view to managing carparking and transport across the evolution of the city-centric campus.

ED Southern Future reported this included a preliminary conversation about a transport hub at the Webster St site.

He also updated the meeting on the prospect of an eBike leasing program the University was considering, which could be applicable to other major employers.

Hedberg

Project will be completed and officially opened in Q1 2020.

City of Hobart is trialling new traffic arrangements in Campbell Street which will create a wider pedestrian footpath on the Hedberg side of the street reporting back on the trial in late 2020.

There was a general conversation about the need to improve the pedestrian journey between properties such as the Hedberg and Hunter St Arts School, along with other important cultural hubs such as TMAG and TSO.

Precinct Plan

The City of Hobart Precinct Plan is progressing well and in accordance with its progress plan.

Meeting closed at 4:30pm.



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AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Tuesday 3 March 2020 | 4.00pm

Lord Mayor's Conference Room, Town Hall, Hobart

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, University of Tasmania
[REDACTED]	Executive Director Corporate Affairs, University of Tasmania
[REDACTED]	Executive Director Southern Campus Transformation

1. Welcome and apologies
2. City of Hobart Capital Works Program
3. Precinct Plan update
4. UTAS update
5. Other Business
6. Next Meeting
2 June 2020
VC Executive Meeting Room UTAS



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City of HOBART

AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Wednesday 24 June 2020 | 3.00pm

Zoom Meeting


Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
Neil Noye	Director City Planning, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, University of Tasmania
[REDACTED]	Executive Director Corporate Affairs, University of Tasmania
[REDACTED]	Executive Director Southern Campus Transformation

1. Welcome and apologies
2. Charitable Rates Equivalency Agreement
3. City Talks update
4. UTAS Update
 - 4.1 Streetscaping in Melville Street
 - 4.2 Future Move into the City
5. City of Hobart Update
 - 5.1 Precinct Plan
6. Other Business
7. Next Meeting
8 September 2020
Lord Mayor's Conference Room, Hobart

NOTES OF MEETING
UNIVERSITY OF TASMANIA AND CITY OF HOBART
GOVERNANCE FORUM
WEDNESDAY 24 JUNE 2020 AT 3PM VIA ZOOM

Present:

Rufus Black	Vice Chancellor, UTAS
Anna Reynolds	Lord Mayor, CoH
Nick Heath	General Manager, CoH
Neil Noye	Director City Planning, CoH
David Clerk	Chief Operating Officer, UTAS
	Executive Director Southern Campus Transformation, UTAS
	Executive Director Southern Transformation, UTAS
	Executive Director Corporate Affairs, UTAS

Apologies:

Helen Burnet	Deputy Lord Mayor, CoH
Marti Zucco	Alderman, CoH

In attendance:



CHARITABLE RATES EQUIVALENCY AGREEMENT

The COO UTAS noted a report would be provided at the Melville Street Streetscape Project item later in the meeting.

The General Manager CoH reported that two formal applications for rates remission had been received from UTAS and were in the process of being assessed. The GM CoH will liaise with the COO and ED Southern Campus Transformation UTAS to progress.

CITY TALKS UPDATE

The Lord Mayor provided background on the City Talks initiative that has been on hold due to COVID-19.

The idea was initially raised as an opportunity for people to see the opportunities of UTAS' move into the CBD; for professional staff to showcase their thinking about City issues; and bring in other experts to tap into a constituency that may be interested in urban landscape heritage and sustainability issue.

It is intended that both organisations would contribute small resources to branding and promotion with quarterly talks delivered online initially and, dependent on COVID-19 restrictions, a move to a future in-person event at the Hedberg Centre.

The VC added that UTAS had taken their own public lecture program on-line and were experiencing higher attendance than the in-person events on average. He welcomed the initiative and the involvement of the UTAS Events Team, noting it would bring small cities conversations to Hobart.

UTAS UPDATE

Streetscaping in Melville Street

Work was going into planning street-scaping in Melville Street in-line with previous discussions on contribution to developments.

Three options were presented as conversation openers to give an idea of where UTAS was at in this early stage including: Creating greater pedestrianisation and more greening outside the Melville Street development; safe spaces for pedestrians and bicycle riders around the Hedberg and the Theatre Royal; and, the potential for a co-investment in a part intervention (rather than restoring the road) in the Campbell and Collins streets area.

The Lord Mayor noted that the proposals fitted with many of the City's goals for enlivening Hobart and the Director City Planning CoH suggested that the City's Placemaking Team would engage with UTAS' team as a working group to progress.

The COO UTAS noted that he and the GM CoH would discuss the financials of the proposals.

It was agreed that the working group would come up with an implementable an affordable plan the next six months and would back the Governance Forum.

Future Move into the City

The VC reported that quite a bit of work had occurred prior to COVID-19 but that the brief had changed with access to capital now not until 2024 onwards. Within this constraint there were still some opportunities.

While the timeframe for the total move has been pushed out, there was still a lot possible with previously purchased buildings and this would see UTAS looking to do things in the short to medium term but it would take time to think how it ultimately all comes together.

CITY OF HOBART UPDATE

Precinct Plan

The Director City Planning CoH updated the Forum reporting that an engagement process had commenced but as result of COVID-19 that process was on hold.

Council wishes to re-test the key assumptions in the report so it is planned to do this in August 2020 when there is likely to be a better understanding of fallout of COVID-19.

OTHER BUSINESS

The COO UTAS queried whether the Council was interested in exploring a tripartite agreement with the State on bike lanes as suggested by [REDACTED]. The GM CoH responded that Council officers regularly meet with [REDACTED] and will continue those discussions.

He also noted that Council had just gone out consulting with directly affected property owners on separated cycleways in various streets. The results of that consultation were likely to go back to Council in the next month or so.

Next Meeting

8 September 2020



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AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Tuesday 8 September 2020 | 4pm Zoom Meeting

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
Neil Noye	Director City Planning, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, UTAS
[REDACTED]	Director Government Relations, University of Tasmania
[REDACTED]	Executive Director Corporate Affairs, University of Tasmania

1. Welcome and apologies
2. Charitable Rates Equivalency Agreement
3. City Talks update
4. UTAS update
 - 4.1 Streetscaping in Melville Street
 - 4.2 Future move into the City
5. City of Hobart update
 - 5.1 Central Hobart Precincts Plan
 - 5.2 Midtown Retail Precinct Upgrade
6. Other business
 - 6.1 Bushfire Mitigation
7. Next meeting

24 November 2020 - Lord Mayor's Conference Room, Hobart

UTAS UPDATE

Streetscaping in Melville Street

It was reported UTAS had engaged landscape architects [REDACTED] to help take design forward and they were about to engage GHD to do a traffic and parking study with a view to having a report back by end October 2020.

The Director City Planning CoH acknowledged that UTAS had critical timeframes to work towards but noted the space was a contested space with many stakeholders so suggested beginning with Council and then going in stages would likely make it a much more doable proposition.

General Manager CoH noted that he and the COO UTAS are keen to take an active interested and look at key dates when they are available. COO UTAS responded that it would be ideal if the whole program was mapped out so they could go forward with stages.

The Director City Planning CoH suggested, being mindful of time constraints, it would be wise to deal with the public engagement of the Webster section before moving on to the next stage.

Future Move into the City

The VC reported that he was currently actively pulling together all the previous work to make up the big picture for sharing in October.

The LM asked what level of detail would be available in an ideal world ie over the next five years we will be moving this many students and staff into these locations etc. The VC responded that it will be substantial and he is starting to see the outlines of something that can really work and that has plenty of detail to be able to have meaningful conversations. He was expecting quite a bit of activity in 2021.

The Lord Mayor queried whether UTAS was expecting the new accommodation building would be full. COO UTAS responded that they are expecting 63% occupancy around the state but in Hobart, they would be closer to 70%. They are looking to encourage students to take up space in the new building. The VC added that there was strong interstate demand so as long as they border situation became workable then it was expected that domestic would be very strong. It was not expected that international students would return until the middle of 2021.

Ald Zucco said that the most asked question he hears is around what is happening with the K&D site so the sooner we have clarity on K&D, the better. The VC responded that they want to put something that fits in terms of a total move plan and has a community focus.

The Lord Mayor suggested an Elected Member workshop with the UTAS team to talk through some of their plans might be beneficial. The VC agreed that once the public document was ready, he'd be happy to present to the Council for their feedback and thoughts.

Ald Zucco agreed that a workshop would be beneficial but only when we are in a position to have everything on the table so we are dealing with the lot.

The Lord Mayor queried what progress had been made on the Domain. The VC responded that it was coming along well, that UTAS have had some conversations and have a common picture around heritage with the Glebe Progress Association. They are now in the final stages of finalising a couple of covenant questions around the Rose Garden.

CITY OF HOBART UPDATE

Midtown Rental Precinct Upgrade

The Director City Planning CoH reported that an engagement workshop was held last week at which UTAS presented. It was well-received and gave people a really good understanding of a positive future and outcomes likely to be seen from UTAS and people activation.

Preliminary concepts were being presented to key stakeholders which would then go to Council with feedback noting that there is no capital works budget. The project was progressing into a shovel-ready state so if funding becomes available the project could be commenced.

The Lord Mayor noted that the project would also realise benefits for businesses in the sense that a more attractive street would attract people and suggested this could be quantified for any funding asks. The Lord Mayor also noted that the Heart Foundation had put out a discussion paper titled *Good for Business - the benefits of making streets more walking and cycling friendly*.

The Lord Mayor queried whether UTAS was planning on seeking funding for the Hobart move. The VC responded that there was no scheme currently that provides for infrastructure with the biggest pressure being in research funding and appears to be where the Government is looking to direct funding. UTAS will continue to look for opportunities, particularly for the STEM piece.

OTHER BUSINESS

Bushfire Mitigation

City of Hobart Bushland Manager, John Fisher joined the meeting and reported that City officers had met with representatives of UTAS to discuss the bushfire risk management programs of the City and the University and explore how we could integrate our programs to provide a more effective program of mitigation outcomes for Lambert Gully and Bicentennial Park.

It was agreed at the meeting to engage with the Regional Chief TFS and the Bushfire Risk Unit to explore a more integrated approach to bushfire works that would a review of things such as hazard reduction burning, mechanical fuel

treatment, annual fuel break maintenance and specific works to protect at risk assets.

The results of this review would then be incorporated in to the Hobart Fire Management Advisory Committee project to produce the revised Bushfire Risk Mitigation Plan. This will identify priority works that may be eligible for targeted risk management funding through the State Fire Management Council.

John mentioned that Council was having a similar conversation with CUB as it was an opportune time for a coordinated approach.

The VC said he was appreciative of the opportunity to work together on this integrated challenge and have their key people telling us the possibilities of what could happen if the risk isn't managed well. UTAS was looking to do more operationally heading into the season to ensure they were ready and practiced.

Next Meeting

The next meeting was scheduled for 24 November 2020 with a boarder workshop with council proposed before then.



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AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Wednesday 9 December 2020 | 4pm at the VC Executive Meeting Room UTAS, Level 3
Administration Building, Sandy Bay Campus

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
Neil Noye	Director City Planning, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, UTAS
[REDACTED]	Director Government Relations, University of Tasmania

1. Welcome and apologies
2. Rates Equivalency Agreement Deed
3. City Talks update
4. UTAS update
 - 4.1 Melville St – Update on planning, design and engagement
 - 4.2 Moves in to the city for 2021 – K&D basketball, Commercial leaseholds and Podium
 - 4.3 Update on design and construction – Domain buildings and Forestry
 - 4.4 Sandy Bay master planning
5. City of Hobart update
 - 5.1 Central Hobart Precincts Plan
 - 5.2 Midtown Retail Precinct Upgrade
6. Other business
7. Next meeting

NOTES OF MEETING
UNIVERSITY OF TASMANIA AND CITY OF HOBART
GOVERNANCE FORUM
WEDNESDAY 9 DECEMBER 2020 AT 4PM AT UTAS

Present:

Rufus Black	Vice Chancellor, UTAS
Anna Reynolds	Lord Mayor, CoH
Helen Burnet	Deputy Lord Mayor, CoH
Nick Heath	General Manager, CoH
[REDACTED]	Executive Director Southern Transformation, UTAS
[REDACTED]	Director Government Relations, UTAS

Apologies:

Marti Zucco	Alderman, CoH
Neil Noye	Director City Planning, CoH
David Clerk	Chief Operating Officer, UTAS

In attendance:

[REDACTED]

RATES EQUIVALENCY AGREEMENT DEED

The General Manager CoH reported that discussions were being had at the Officer level, the Deed was in legal drafting and would be with UTas shortly.

It is proposed the Forum in March 2021 will formalise expenditure.

CITY TALKS UPDATE

It was reported that consideration was being given to the March 2021 CityTalks and the Lord Mayor suggested urban sprawl was topical and it this would be explored further with UTas. It was also suggested that the possibility of a hybrid (online and in-person) model be looked at for 2021 CityTalks.

UTAS UPDATE

Meville Street – update on planning, design and engagement

The Executive Director Southern Transformation reported the project was on track with a request for land owner consent to lodge just submitted.

It was noted that State Growth support would be needed for the lane closure but early conversations with [REDACTED] had indicated support. There were still other stakeholders to speak with.

In terms of timing, it was reported that building works were expected to continue to May/June 2021 with the road closure to June 2021.

Domain Buildings

The Executive Director Southern Transformation provided an overview of the design noting the precinct would be an extension of health and medicine.

The plans for the Philip Smith Centre had advanced with the expectation of submitting a DA in early 2021. This project will look to restore the building to its original form.

The Lord Mayor asked what student numbers in the City would be.

It was expected that 2,500 students would be at the Uni and further 800 at the College but on any given day the numbers would be a few hundred.

It was discussed that a tour would of the new building would be arranged at the appropriate time.

Forestry Building

The Executive Director Southern Transformation reported that architects had been engaged with an aspiration for a mid-2022 completion.

K&D

Project is progressing with a change of use to be applied for shortly.

Webster's Car Park

Public Health to use as a COVID-testing station.

The Lord Mayor asked when it was proposed to for UTas to brief Council. The VC responded that there were somethings that needed to be worked through first before Plans are out in around February/March 2021.

Sandy Bay Master Planning

The VC reported that they were in the process of retaining a master planner expected to be on board in the New Year.

It was envisaged that the land could accommodate a mix of uses – environmental, residential (medium density), a range of educational entities and some retail opportunities.

The General Manager CoH queried whether a recreation facility could be accommodated. The VC responded that it was an attractive proposition to retain some of the recreational facilities with an upgrade and this would be explored as part of the Master Planning exercise.

CITY OF HOBART UPDATE

Central Hobart Precincts Plan

The General Manager CoH reported that whilst COVID-19 had caused some delays in progressing this project, we are now resourcing and moving forward.

Officers are in the process of finalising a brief to undertake some demographic and economic post-COVID check on projections compiled by [REDACTED]. We are also finalising built scenario modelling and a second draft of apartment planning standards have been compiled and with the Tasmanian Government for comment.

The revised project plan timeframe to complete the draft Precinct Plan and before the Council is September/October 2021.

Midtown Retail Precinct Upgrade

The General Manager CoH reported that the draft concept design went through Council on a 10-2 vote and as officers, we now have an approved framework to move forward.

OTHER BUSINESS

Nil

NEXT MEETING

2021 quarterly meetings to be arranged with a view to the first one being in March 2021.



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AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Wednesday 24 March 2021 | 10:30am at the Lord Mayor's Court Room, Town Hall

Attendees

Rufus Black	Vice Chancellor, University of Tasmania
Anna Reynolds	Lord Mayor, City of Hobart
Helen Burnet	Deputy Lord Mayor, City of Hobart
Marti Zucco	Alderman, City of Hobart
Nick Heath	General Manager, City of Hobart
Neil Noye	Director City Planning, City of Hobart
David Clerk	Chief Operating Officer, University of Tasmania
[REDACTED]	Executive Director Southern Transformation, UTAS
[REDACTED]	Director Government Relations, University of Tasmania

1. Welcome and apologies
2. Rates Equivalency Deed, Occupation Permit and Works Agreement
3. City Talks update
4. UTAS update
 - 4.1 Complete Streets Place Score Survey Results
 - 4.2 Update on UTas developments in the City
 - 4.3 City Campus Master Plan – engagement and Communications
5. City of Hobart update
 - 5.1 Central Hobart Precincts Plan
 - 5.2 Midtown Retail Precinct Upgrade
6. Other business
 - 6.1 [REDACTED]
7. Next meeting

NOTES OF MEETING
UNIVERSITY OF TASMANIA AND CITY OF HOBART
GOVERNANCE FORUM

THURSDAY 25 MARCH 2021 AT 3PM AT HOBART TOWN HALL

Present:

Rufus Black	Vice Chancellor, UTas
Anna Reynolds	Lord Mayor, CoH
Helen Burnet	Deputy Lord Mayor, CoH
Nick Heath	General Manager, CoH
David Clerk	Chief Operating Officer, UTas
[REDACTED]	Executive Director Southern Transformation, UTas
[REDACTED]	Director Government Relations, UTas
[REDACTED]	Director Program Management, UTas
Neil Noye	Director City Planning, CoH

Apologies:

Marti Zucco Alderman, CoH

In attendance:



RATES EQUIVALENCY AGREEMENT DEED

The General Manager CoH spoke to the memorandum previously circulated regarding the Rates Equivalency Deed, capital works agreement and occupation permit.

It was noted that at officer level, it was agreed to apply the ex-gratia payments to the Council's Elizabeth Street Retail Precinct Upgrade (between Melville and Brisbane streets).

Discussion ensued and the VC noted that it was fantastic to be working together. The DLM queried whether the project was stage one of the Midtown block and it was confirmed that it was.

The Lord Mayor queried where UTas was at with the lodgement of a DA for works on part of Elizabeth and Melville streets. Director Program Management, UTas responded the team was working through some minor design matters and were hopeful of lodging the DA in April with a view to having the works done by end of July 2021.

In terms of any media release, it was agreed that the CoH alone would issue a release, following engagement with the Midtown Stakeholder group by way of courtesy.

It was moved by the Deputy Lord Mayor and seconded by the VC that:

1. *The City of Hobart and UTas Governance Forum note the Rates Equivalency Deed.*
2. *The City of Hobart and UTas Governance Forum approve the application of ex gratia payments to the Council's current Elizabeth Street Retail Precinct Upgrade between Melville and Elizabeth Streets, to be allocated as follows:*
 - a) *Council contribution of [REDACTED] for 2021/22 and 2022/23 financial years;*
 - b) *UTas contribution of ex gratia payments for both the 2021/22 and 2022/23 financial years pursuant to clause 3 of the Deed which, noted above, currently equates to [REDACTED]; and*
 - c) *The balance of [REDACTED] for 2021/22 and 2022/23 financial years be funded by UTas pursuant to clause 9(b) of the Deed.*
3. *The City of Hobart and UTas Governance Forum note the Capital Works Agreement and Occupation Permit which will be the subject of a report to the Council once its terms have been finalised at officer level.*
4. *A City of Hobart a media release be issued in relation to the Elizabeth Street Retail Precinct Upgrade.*

Carried: unanimously

CITY TALKS UPDATE

It was noted that the *CityTalks - Sprawl and crawl? Or a comfortably compact Hobart?* was held last evening and was well-attended.

The VC said it was a terrific topic, the Q&As were relevant and everything worked nicely.

The Director City Planning said that he had heard positive feedback and that people thought the series was worthwhile.

The Lord Mayor reported that it was meeting of UTAs and CoH reps would get together following Easter to where we want the series to go next.

UTAS UPDATE

Complete Streets Place Score Survey Results

The VC reported there were 336 respondents to the survey and the first snapshots identify 10 care factors telling a story that people think there is a lot of opportunity to make our streets better. The top three things people want are “clean, green and safe streets”.

The DLM asked whether the survey looked at the permeability of connections through. The VC responded not specifically but thinks this will come through in the masterplan process.

City Campus Master Plan – engagement and communications

The VC reported that the master plan exercise was coming together really well with an integrated communications piece and a series of consultations planned through April 2021.

Director Government Relations noted they would be engaging with State and Federal MPs in the lead up to the public release. It was also planned to present to CoH elected members in mid-May prior to going out to the wider public.

Update on UTAs developments in the City

The VC reported that design on the Forestry building was progressing, as well as design on the ground floor of the McCanns building.

The Domain was also progressing as well as some initial work to commence design on Hunter Street. Early works were being done around Site 9 to establish a brief.

Executive Director Southern Transformation noted that a DA was with Council re the Domain development and the K&D Building would be used as a basketball centre. A three-year tenure had been signed and it was expected the centre would be up and running in May 2021.

The LM queried how many students were currently in the city. The Chief Operating Officer responded that the Hobart apartments were full and occupancy in the new accommodation was at around 35-40 per cent.

The LM asked whether there was any consideration to offering accommodation to other institutions. The Chief Operating Officer responded not to other educational colleges but were seeking to speak with the state government about the possibility for social housing on a short-term basis whilst they're empty.

CITY OF HOBART UPDATE

Central Hobart Precincts Plan

The Director City Planning reported that after a hiatus due to COVID-19 we have now have clarity around our economic situation so have recommenced work with our consultant. It was hoped the COVID proofing projects would be completed and back for review just after Easter and the economic, social and environmental impacts on various building form proposals were due back in June/July 2021.

The discussion paper would then be populated for Elected Member endorsement to go to community engagement with a view to having a Draft Precinct Plan by the end of 2021.

Mid-Town

The Director City Planning reported that the temporary parklets for alfresco dining were a great success. They were very well supported by the community and really showed the benefits for business. Now that the funding has been locked in, this project will continue to progress through Council in the coming months.

OTHER BUSINESS

UTas Staff Relocation

The LM raised that she had mentioned this to the VC when it occurred but was now looking for an update on staff relocation to the north. She had feedback that staff were getting pressure to move and big incentives were being offered.

The Chief Operating Officer reported that administrative staff were predominantly located in the South with 1400 FTEs Hobart-based. The proposal is to increase the number of administrative staff in the north to around 200 over a period of around five years. It was very much on an agreed party basis and also by natural attrition. If a role became vacant in the South it would be filled in the North. The COO noted in the last 15 years, there had been a huge drop in Launceston to Hobart anyway so this was the UTas' way of repositioning.



Nick Heath's last meeting

The VC expressed his enormous appreciation for Nick's work over the years. He said Nick worked for the good of Hobart and positioned the City as a terrific partner in helping UTas work well with the Council.

NEXT MEETING

Thursday 17 June 2021.



UNIVERSITY of
TASMANIA



City of HOBART

AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Thursday 17 June 2021 | 3:30pm via Zoom

Attendees

Rufus Black	Vice Chancellor, UTas
Anna Reynolds	Lord Mayor, CoH
Helen Burnet	Deputy Lord Mayor, CoH
Marti Zucco	Alderman, CoH
Kelly Grigsby	Chief Executive Officer, CoH
Neil Noye	Director City Planning, CoH
David Clerk	Chief Operating Officer, UTas
[REDACTED]	Executive Director Southern Transformation, UTAS
[REDACTED]	Director Project Management, UTas
[REDACTED]	Director Government Relations, UTas

1. Welcome and apologies
2. Rates Equivalency Deed, Occupation Permit and Works Agreement
3. City Talks update
4. UTAS update
 - 4.1 Update on UTas developments in the City
 - 4.3 City Campus Master Plan – Engagement and Feedback
5. City of Hobart update
 - 5.1 Central Hobart Precincts Plan
 - 5.2 Midtown Retail Precinct Upgrade
6. Other business
 - 6.1 Update on E-bike leasing program
 - 6.2 Officer to Officer Governance – City Masterplan and Sandy Bay Masterplan
7. Next meeting

NOTES OF MEETING
UNIVERSITY OF TASMANIA AND CITY OF HOBART
GOVERNANCE FORUM
THURSDAY 17 JUNE 2021 AT 3PM VIA ZOOM

Present:

Rufus Black	Vice Chancellor, UTas
Anna Reynolds	Lord Mayor, CoH
Helen Burnet	Deputy Lord Mayor, CoH
Kelly Grigsby	Chief Executive Officer, CoH
David Clerk	Chief Operating Officer, UTas
	Executive Director Southern Transformation, UTas
	Director Government Relations, UTas
	Director Program Management, UTas
	Executive Director Corporate Affairs, UTas
Neil Noye	Director City Planning, CoH

Apologies:

Marti Zucco	Alderman, CoH
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In attendance:



RATES EQUIVALENCY AGREEMENT DEED

The Director City Planning reported officers were working through some final details with the Executive Director Southern Transformation, UTas confirming UTas were working with Council to release funding.

CITY TALKS UPDATE

The Lord Mayor reported that tonight's *CityTalks Hobart at a Crossroad: Can we be a small city with big transport choices?* has so far received more than 500 registrations.

A meeting to review the program and propose where to next is scheduled for early August with a report proposed to come back to this Forum at the September meeting.

UTAS UPDATE

Forestry and Freedom Buildings

It was envisaged that a DA would be lodged in the next three to four months with construction planned for 2022. It was noted that Freedom would continue as a tenant until September 2022.

In the Forestry building it was planned to reactivate the Atrium to its original form and adding a pedestrian connection to Brisbane Street.

Forestry will support business, economics and law with Freedom supporting the corporate services team.

Philip Smith Centre

The Philip Smith DA has been approved and work was being done to finalise designs on the waterworth building. The next steps involved engaging with the Glebe community before lodging a DA on waterworth and landscaping.

K&D

Dark Mofo are utilising the space until end of June and then a small amount of works are to be done to support basketball operations. By the end of July, the Centre will be fully active. ‘

The Centre is a joint investment with Swisher who will manage the day to day operations under a five-year lease.

LM provided some feedback received from wheel-based clubs that they had tried to see if there were any gaps in the basketball timetable but had not yet received a response.

The old timber shed has been flagged as an indoor centre to support University Clubs ie cricket, footsul and other schools and colleges. The skateboarding club – She Shreds had made contact however their surface requirements would require significant investment to bring the venue up to scratch.

The ED of Southern Transformation undertook to follow those enquiries up and engage with those clubs.

Master Plan

The ED of Southern Transformation reported UTas was happy with how this has landed and how well it is being received.

Feedback has been largely around an emotive attachment to Sandy Bay. There has been a lot of briefing of interested parties and the display was receiving visitations. A lot of people are interested in North Suburbs railway so UTas has been engaging with Kristie Johnstone and Liberal members.

The VC noted that those who have engaged with the process are generally on board. They have seen a profound shift that cities are cool places and will be a big plus for students in Hobart. They have also seen new dynamics in conversations and the Sandy Bay piece is being very important.

The Deputy Lord Mayor (DLM) noted that she was receiving feedback from some people with concern as to the “juggernaut” of UTas coming into city, so for those people who still want to engage, can we still send them to UTas?

It was suggested by the DLM to do a PR piece to respond to the view that UTas is taking over the town. She noted that to some degree, there were some people on Council who need to be taken along in relation to some of these plans and we need to do some more work in that area. The ED of Southern Transformation responded that UTas had reached out to the elected members and would re-circle.

The Lord Mayor raised that her office receives correspondence with a view that HCC should or could stop the process so that narrative is coming in and sees that the persistence of messaging is important in response. She noted that the FAQs were an excellent document but couldn't find it on line.

The Executive Director Corporate Affairs, responded that there will times when that debate flares up and it was something was constantly being revisited. In the meantime, UTas is happy to share the FAQ documents to assist in responses and noted that it was important to put the timeframe of it being a 10-year process. IT was also felt that trust would occur over time,

Sandy Bay

Consultants appointed and assembling group to help. The project aims to get good consultation and scheme amendment done and then the deeper analytical work will follow.

COH UPDATE

Central Hobart Precincts Plan

The Director City Planning reported that the project was moving forward.

A draft discussion paper was expected to go to elected members for endorsement for community engagement in the coming months.

It was also reported that Council was undertaking consultation with major infrastructure providers, The State Government, UTas and key landowners of under-utilised sites. We are seeking to meet to establish a dialogue and understanding of their appetite for redevelopment of their sites to achieve the goals we are espousing in plan.

Midtown Retail Precinct Upgrade

The temporary parklets have been a great success and we were on track for a reconstruction in 2022.

OTHER BUSINESS

Update on E-Bike Leasing – UTas

The Lord Mayor reported that RACT were keen to explore workplace travel plans. The CoH was in the process of updating ours and hoping to launch with RACT so we can promote to a range of big employees in City.

ED of Southern Transformation responded that UTas' plan was up and accessible. There has been a lot enquiries but no one yet to transact formally. He noted there was a bit of work involved for people to understand the benefits and it has been quite complex to get up and running.

Officer to Officer Governance – City Masterplan and Sandy Bay Masterplan

The Director City Planning noted that we would benefit from a formal structure on the City's end and it was planned to work UTas to open up all the lines of communications across the organisation.

It was agreed that the CEO and ED of Southern Transformation would set up a monthly connection.

NEXT MEETING

Thursday 16 September 2021



UNIVERSITY of
TASMANIA



City of HOBART

AGENDA

UNIVERSITY OF TASMANIA AND CITY OF HOBART GOVERNANCE FORUM

Thursday 16 September 2021 | 3:30pm Lord Mayor's Court Room, Town Hall

Attendees

Rufus Black	Vice Chancellor, UTas
Anna Reynolds	Lord Mayor, CoH
Helen Burnet	Deputy Lord Mayor, CoH
Marti Zucco	Alderman, CoH
Kelly Grigsby	Chief Executive Officer, CoH
Neil Noye	Director City Planning, CoH
David Clerk	Chief Operating Officer, UTas
[REDACTED]	Executive Director Southern Transformation, UTAS
[REDACTED]	Director Project Management, UTas
[REDACTED]	Director Government Relations, UTas

1. Welcome and apologies
2. Rates Equivalency Deed, Occupation Permit and Works Agreement
3. City Talks 2021/22 Program – **report attached**
4. UTAS update
 - 4.1 Update on UTas developments in the City
 - 4.3 City Campus Master Plan – Engagement and Feedback
5. City of Hobart update
 - 5.1 Central Hobart Precincts Plan
 - 5.2 Midtown Retail Precinct Upgrade
 - 5.3 Trees for the Future Fund – briefing by Paul Jackson, Manager Legal and Governance, CoH
6. Other business
 - 6.1 Philip Smith Centre Project Update
7. Next meeting

NOTES OF MEETING
UNIVERSITY OF TASMANIA AND CITY OF HOBART
GOVERNANCE FORUM

THURSDAY 16 SEPTEMBER 2021 AT 3.30PM
LORD MAYOR'S COURT ROOM, TOWN HALL

Present:

Rufus Black	Vice Chancellor, UTas
Anna Reynolds	Lord Mayor, CoH
Helen Burnet	Deputy Lord Mayor, CoH
Kelly Grigsby	Chief Executive Officer, CoH
David Clerk	Chief Operating Officer, UTas
	Executive Director Southern Transformation, UTas
	Executive Director of Commercial Strategy, UTas
	Director Government Relations, UTas
	Director Program Management, UTas
	Executive Director Corporate Affairs, UTas
Neil Noye	Director City Planning, CoH

Apologies:

Helen Burnet	Deputy Lord Mayo, CoH
Marti Zucco	Alderman, CoH

In attendance:



RATES EQUIVALENCY AGREEMENT DEED

The Lord Mayor sought clarification on agreed payments and timing. The CEO undertook to document the arrangement for clarity.

CITY TALKS UPDATE

The Lord Mayor spoke to the previously circulated report that reviewed the 2020/21 program and was seeking approval for the delivery of the 2021/22 CityTalks program.

There was discussion about the print advertising costs. UTas officers felt that print advertising was expensive for a small return and reach a narrow demographic. It was UTas' experience, particularly through COVID-19 that social media advertising was more worthwhile.

The Lord Mayor was concerned that by not advertising in print media that the older demographic may be missed.

It was suggested by the CEO that CoH could incorporate some print advertising with other things CoH is doing and this could be taken offline and worked out by the officers.

The Lord Mayor raised the issue of speaker fees and UTas agreed that continuing to offer an honorarium to our speakers was working well.

The Vice Chancellor reiterated that UTas saw a lot of value in the program so have put some funds and a great deal of people and time resources into it.

It was agreed that a brand refresh would be beneficial and officers would work with UTas internal team to tidy up those aspects.

The planned networking events were seen as a way to provide quality in-person engagement.

It was also discussed that Green Streets/Green Buildings should be considered as a substitute topic, along with University Cities.

It was resolved that:

- 1. The CityTalks program be delivered in 2021/22*
- 2. The communication plan attached to the report be endorsed in principle*
- 3. Officers be requested to finalise a budget to reduce the cash elements.*

UTAS UPDATE

K&D Site

It was reported that Swissher had moved into the site and a DA was being prepared to convert the rear shed into a multi-use facility.

Forestry and Freedom Buildings

There were well-advanced plans and a great design coming together for the Freedom building. It was expected that a DA would be lodged in the coming months. There will be great connectivity to Melville Street.

The Freedom Building will house around 200 corporate services employees permanently and the Forestry Building would be home to COBE, Law and the UTas College with around 200 staff and several thousand students. Forestry was expected to be an 18 month build with students being in at the end of 2023.

Domain

It was intended that the Domain would be the first to come on line but some issues have been encountered with the waterworth building. More volume is needed and the land alignment hasn't quite worked and the community reflected back on conservation plans.

In working through what we needed, there was strong feedback that it what was Substantial ground works would be done but unless some more capacity can be found, it is not economically viable to work at present. This will put the project at the back of queue for two or three years.

Work on the Philip Smith Centre will also be deferred along with waterworth. At this stage UTas are looking to get community organisations as tenants back in the building.

Master Plan – City Campus

It was reported that feedback has been minimal but with 90 per cent being positive. State Government engagement has also been positive. UTas was continuing to work through finalisation of designs and will continue to look at Menzies and Hunter to determine spatial there.

Sandy Bay

It was reported that Sandy Bay was unfolding well. The community feedback results indicated broad but not universal support for mixed housing and accessible housing. Other themes flagged were density, support for a climate positive future.

CoH CEO advised Council was having positive engagement with UPPL who were treating Council as a development partner meaning that Council was in discussion at an early stage and we will continue to work with them in that manner. The Elected Members have had two briefings.

COH UPDATE

Central Hobart Precincts Plan

The Director City Planning reported that Council's Elected Members were about to be briefed following which a draft discussion paper would go to Council for endorsement for community engagement.

The discussion paper was fairly wide-range with five main City Shaping goals. UTas would be briefed prior to the discussion paper being released.

Midtown Retail Precinct Upgrade

It was reported that Midtown was taking a bit more time given it might see Elizabeth Street take on a greater emphasis regarding active transport and that we want to do more planning in North Hobart.

It is planned to tie in for full length of Elizabeth by doing a master plan for whole street with mid-town being the first stage.

Trees for the Future Fund

Council's Manager Legal and Governance provided a briefing on the Trees for the Future Fund. He reported that [REDACTED] approached Council in 2019 about donating funds for a street tree strategy in an effort to increase trees in urban areas of Hobart. Officers went through a process with [REDACTED] on how best to manage such a fund and it was decided that a discretionary trust would be the best option.

It is designed to be self-sufficient with Council being the sole trustee and one or two beneficiaries such as Greening Australia or similar. Council would have discretion on where funds were distributed.

Moving forward it is proposed that we would continue to engage with [REDACTED] to seek his assistance to promote to get interest created around the proposal. It was also intended to have a conversation about potential seed funding, with a couple of projects already identified to be rolled out.

The Executive Director Southern Transformation, UTas noted that these desires and intentions perfectly aligned with UTas who may wish to put money aside just for trees or they may know of donors who might be interested in just trees or street greening projects.

It was agreed that once the Fund was packaged, officers would have further conversations.

OTHER BUSINESS

[REDACTED]

NEXT MEETING

Thursday 2 December 2021