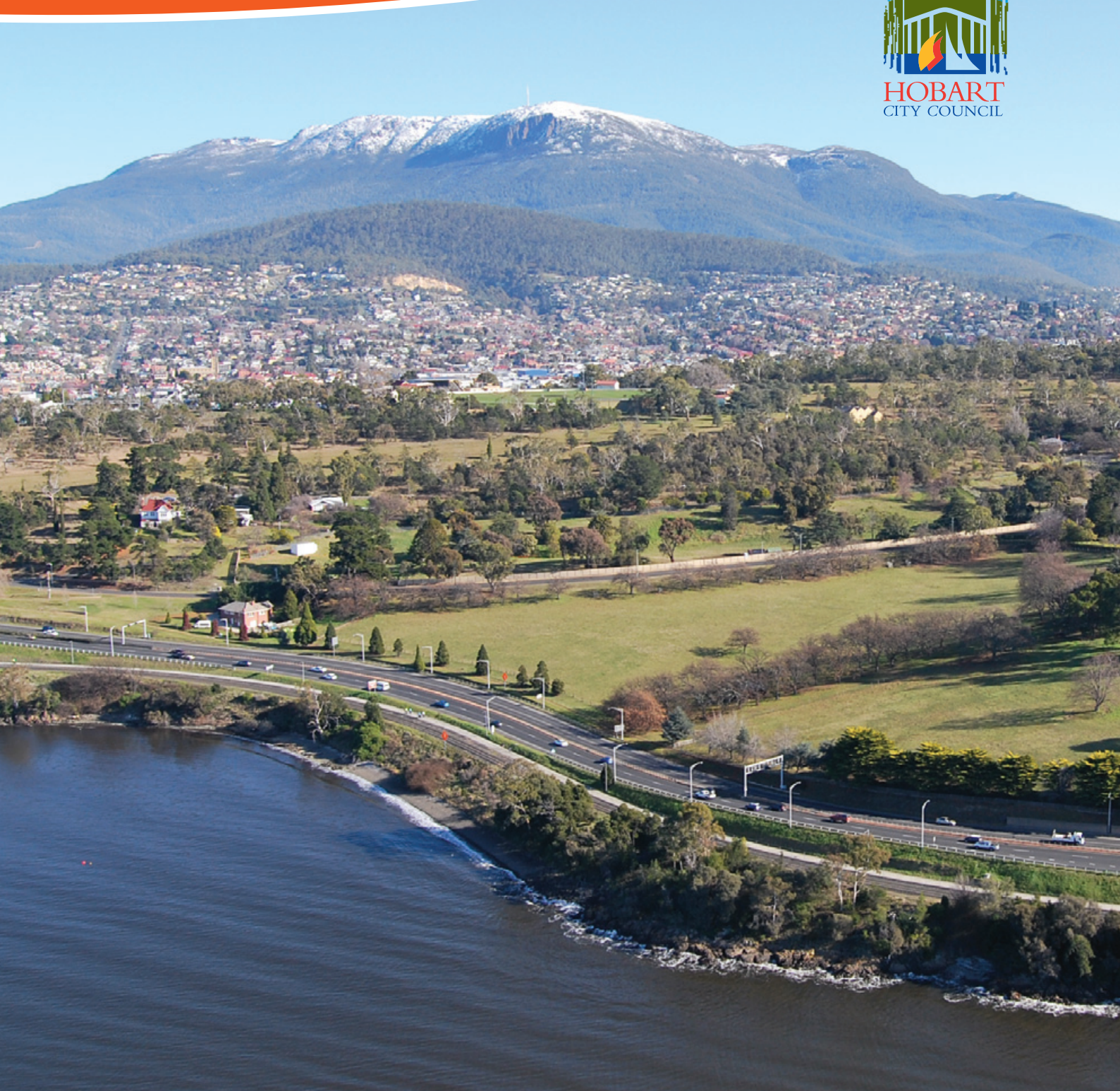


ANNUAL REPORT 2010/2011



Contents



Part I – About Council

Vision for the City of Hobart, Mission Statement and Values	2
The Lord Mayor's Message	4
The General Manager's Message.....	6
Council in Focus.....	7
Council Aldermen	8
Organisational Structure	13

Part II – Reporting Performance

Planning and Reporting Performance	16
Future Directions	22
Offers opportunities for all ages and is a city for life	22
Is recognised for its natural beauty and quality of environment	24
Is well-governed at a regional and community level.....	28
Achieves good quality development and urban management.....	30
Is highly-accessible through efficient transport options.....	32
Builds strong and healthy communities through diversity, participation and empathy	34
Is dynamic, vibrant and culturally expressive	37

Part III – Legislative Requirements

Statement of Activities	40
Public Health Statement.....	40
Statement of Allowances and Expenses.....	42
Meeting Attendance	42
Remuneration of Senior Employees	42
Grants, Assistance and Benefits Provided	43
Contracts for the Supply of Goods and Services	45
Statement of Land Donated.....	48
Public Interest Disclosure Statement	48
Photo Acknowledgments.....	48

Part IV – Financial Report

Financial Statements	50
Certification by General Manager	81
Audit Report	82

Vision for the City of Hobart

In 2025 Hobart will be a City that:

- Offers opportunities for all ages and is a city for life
- Is recognised for its natural beauty and quality of environment
- Is well-governed at a regional and community level
- Achieves good quality development and urban management
- Is highly-accessible through efficient transport options
- Builds strong and healthy communities through diversity, participation and empathy
- Is dynamic, vibrant and culturally expressive.



Mission Statement

Our mission is to ensure good governance of our capital City.

Values

We're about people	We value people – our community, customers and colleagues
We're professional	We take pride in our work
We're enterprising	We look for ways to create value
We're responsive	We're accessible and focussed on service
We're inclusive	We respect diversity in people and ideas
We're making a difference	We recognise that everything we do shapes Hobart's future



About Us



Lord Mayor's Message



In my final report as Lord Mayor I would like to reflect back on the achievements of the previous year and the significant services and events successfully offered by the Council across our broader community.

The 2010/2011 Annual Report spells out another successful

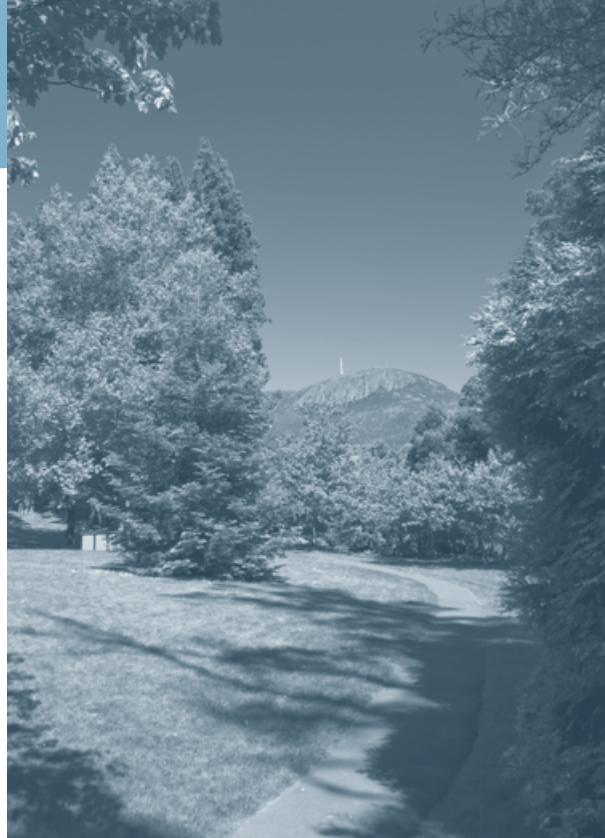
year for both the Council and its constituents. After a long three and a half years, Hobart CBD's 'huge hole in the ground' caused by the loss of the historic Myer building is now on track to become the centrepiece for a major retail development. I would like to congratulate property owner and developer Emmanuel Kalis and Myer for coming to an agreement on the redevelopment of a major department store on the Myer site. This will boost the confidence of retailers and the general business community in our city centre. The decision was long overdue.

While the State's economy slowed over the past year, development has continued on major projects throughout the city including the Wellington Court and Argyle Street Carpark, The Menzie's Centre redevelopment, together with multi-storey unit developments.

The Council was proud to partner with the Australian Wooden Boat Festival on their hugely successful waterfront program. As part of its Sister City relationship with Yaizu in Japan we arranged for their special craft to be one of more than 400 boats on display. During the Festival, members of the general public had the opportunity to sail the 17th century replica wooden fishing boat made of Japanese cedar.

Hobart's annual Exceptional Customer Service Awards attracted a record field of more than 6000 nominations from across the City. We congratulate all winners on a fine achievement.

Moving on to strategic matters affecting our CBD, it has taken Gehl Architects almost a year to undertake a special study into the delivery of an inner city development plan titled Hobart 2010 Public Spaces and Public Life - a city with people in mind. The Gehl plan looks at the overall future of the city, with a focus on improving how people move around and enjoy the inner heart of our city, and its links to outer areas. We now await Council's further deliberations on this proposed plan in following months.



The Council introduced designated smoke-free areas for Wellington Court, Elizabeth Mall and the Hobart Bus Mall in August. The introduction of these smoke-free areas was a positive step towards improving the public amenity of some of Hobart's popular public places, while at the same time, supporting positive health messages and a cleaner, safer environment. An independent business and community survey commissioned by the Council showed strong support for the introduction of smoke-free public places under the Council's jurisdiction.

During the year the Council responded to major disasters in both Pakistan and New Zealand by making substantial donations of \$25,000 to the Pakistani Floods Appeal and \$20,000 to the Christchurch Earthquake.

The Council continues to lead local government throughout the State by reducing its fleet greenhouse gas emissions with the purchase of five Isuzu seven tonne trucks fuelled by Compressed Natural Gas (CNG). Four of the trucks are general service tip trucks used to service Council's work crews and the fifth truck is a van body unit used to pick up office paper for general disposal and to provide security shredding services for business houses.

The formation of the new Metropolitan Councils Group is likely to benefit the Hobart City Council as it will work with issues concerning infrastructure gaps, social inclusion, health and wellbeing, liveability, urban growth and port matters across the State. The group, inclusive of all Tasmanian city councils, will meet on a regular basis.

Hobart has also been a beneficiary of the Council's involvement in the Council of Capital City Lord Mayors (CCCLM). While being the smallest of the Capital Cities



it has been my pleasure to represent the organisation as Chairperson on two separate occasions. The Council engages with Government and academic leaders to discuss the challenges and opportunities facing urban communities in terms of sustainability, governance, urban policy, planning, social issues and housing.

During the year the Council signed an MOU with the newly incorporated Hobart Chamber of Commerce to support and promote the interests of a vibrant and successful business district. Economic development is part of the City's core business, and it is important that we keep in touch with the issues that are common to our interests as much as connecting with our resident population.

In the public art world there were two significant achievements; the Battery Point Sculpture Trail and a partnership with ReLink for the painting of the City's traffic signal boxes. The Battery Point Sculpture Trail celebrates the heritage of the area that runs between Salamanca Place and the Errol Flynn Reserve at Marieville Esplanade, while the signal boxes offer a drive-by gallery to passing motorists.

As a part of the Australia Day celebrations at the Sandy Bay Regatta, the Council announced its annual Australia Day Awards. This year's Hobart City Council Citizen of the Year was Mrs Romilda Amorosa for her fantastic achievement in raising more than \$100,000 for cancer research, ably supported by her husband Mario. The Hobart City Council Young Citizen of the Year was awarded to Ruby Johnston as one of 1000 young Australians that were selected to take part in the 2010 Make Poverty History Road Trip, organised by the Oaktree Foundation. The Mothers Day Classic Fun Run and Walk was also recognised as the Community Event of the Year.

Following the successful introduction of the Hobart Visitor Volunteers as part of the Cruise Ship Meet & Greet Program, the Council started a new program of volunteers greeting visitors arriving at Hobart International Airport. The Cruise Ship Meet & Greet Program has been an outstanding success and the Council was keen to replicate the initiative at Hobart's airport gateway.

In a new initiative, the Council hosted a special reception for Australian Antarctic expeditioners, scientists and personnel to celebrate the beginning of the annual Antarctic Season. The Council has a vision to play a greater civic role in celebrating the success of Australia's Antarctic program based in Hobart. This reception was to highlight the

importance of the Antarctic sector and help to establish a greater awareness in the minds of the Tasmanian community of Hobart as Australia's 'Antarctic Gateway'.

It was standing room only when Elizabeth Mall was brought alive as Australia's Got Talent winners Justice Crew performed live. People were able to experience great talent from nine young people who were simply bursting with energy and running on adrenalin. The group inspired and encouraged not only young people but their parents as well.

In a major coup for Tasmania, the newly redeveloped Domain Tennis Centre played host to a first-round Fed Cup tie between Australia and Italy. The Domain Tennis Centre was upgraded to world class standard with a \$3.5 million grant from State Government, \$1.2 million from the Commonwealth and \$225,000 from Hobart City Council. While Australia lost the tie, Hobart benefited from both the national and international publicity.

The Council welcomes the new deal to play AFL football in Hobart and is very supportive of North Melbourne playing two games a year in Hobart. The agreement involves the Council contributing \$125,000, local businesses contributing \$125,000 and the TT Line sponsoring each match to the value of \$250,000.

As I will no longer be occupying the position of Lord Mayor, I wish my successor well as the Council looks strategically forward to the future.

I publicly thank my wife Margaret, my fellow Aldermen, the General Manager and officers of the Council, my personal staff and the Hobart community for their efforts over the past 12 years during which I have occupied the office. It has been a most thrilling journey.

Alderman Rob Valentine
Lord Mayor



General Manager's Message



I am pleased to acknowledge that this year has been one of significant achievement for the Hobart City Council; a year which has set a firm platform for the sustainable operation of the Council in order to meet the challenges of the future.

In October 2010 the Council approved its Long Term Financial Management Plan which sets out the Council's objectives, goals and desired outcomes in financial terms. The key objective of the Plan is the achievement of financial sustainability in the medium to long term whilst achieving Council's strategic objectives. This Plan sets the Council on a course to achieve an underlying operating surplus in 2011/12, fund all known asset replacement requirements for the next 20 years and provide for the ongoing sustainability of the Hobart City Council.

Our Employer of Choice journey continues with the Council making a significant effort to foster itself as an employer where people want to come and work and most importantly to ensure that our employees feel valued. A strategy and action plan have been developed which will enable us to build on our strengths and identify opportunities for improvement. The first Employer of Choice Action Card was delivered in May 2011 and highlighted the accomplishments which have been achieved so far. These include consulting with female staff to identify issues, barriers, and incentives, the review of employment conditions for temporary employees to increase consistency with permanent employees, as well as other appropriate flexible work arrangements which have been made available to staff.

The delivery of Health and Wellness workplace presentations and information sessions have received strong support from all employees. The strategy which underpins these presentations and sessions are considered the best way of achieving significant lifestyle changes which in turn will have a positive impact on the health and wellness of our staff and the organisation. One such example of Council's commitment to this goal, is the commencement of the first in-house Quit Program.

In August 2010, the Information Management Strategy was endorsed by Council's Executive Leadership Team. The vision for the Strategy is to transform Council into a recognised information and knowledge rich organisation that values and recognises the talents of its staff, shares its information and experiences, and learns through collaboration. Aligned with our Strategic and Corporate Plans, and our Employer of Choice goals, it will enhance the way we manage and use our wealth of information assets to develop staff potential and deliver excellent service to our community.

The Council's Safety Management Plan documents the manner in which the Hobart City Council manages workplace health and safety within the organisation. There is a strong commitment to establishing a firm, fair and strong No Harm Culture. The Council will provide a safe and healthy working environment for its employees, contractors, volunteers and others that come into a Council workplace.

The Council recently undertook a strategic marketing review, facilitating the development of an extensive review of our marketing activities across the organisation. The review included comprehensive market research and the development of a marketing strategy that looks at our brand and communicates how we develop our services and marketing across activities into the future.

Finally, I would like to thank the Aldermen, Directors and staff for their valued input and sound management of council services and activities.

N.D. Heath
General Manager

Council in Focus

History of the Council

The 1850s saw not only the introduction of responsible government in Tasmania, but also the establishment of municipal administration, in the form of general purpose locally elected institutions.

Municipal government was established by the *Hobart Town and Launceston Municipal Council Act 1852*. During this year the first elections for a seven member council were held. The new council took office from the beginning of 1853, with William Carter as Mayor.

In 1857 the Municipal Council was incorporated (*Hobart Town Corporation Act 1857*), and its constitution and powers redefined.

Between 1853 and 1934 the Council was led by various Mayors, elected annually. The title was raised to 'Lord Mayor' by Letters Patent issued by King George V in January 1934.

In the 1990s local government in Tasmania was subjected to significant change. A new *Local Government Act* was introduced and the Australian Government introduced the National Competition Policy. This legislation fundamentally changed the way councils would operate into the future. An emphasis was now being placed upon increased levels of consultation and accountability to the community, competencies, deregulation, and commercial competition.

Further details of the history of Hobart, including its past Aldermen, can be sourced from the Hobart City Council's historical reference *Growing with Strength – a History of the Hobart City Council 1846 – 2000*.



Council and Committee Meetings

The Council operates a monthly meeting cycle, which generally involves two meetings of the full Council per month on a Monday commencing at 5pm in the Town Hall Council Chambers.

To assist the Council in effectively dealing with the range and volume of business which it conducts, a number of specialist Committees with aldermanic representation consider matters prior to them going before the full Council.

Council and Committee meetings are open to the public who are welcome to sit in the public gallery.

Council representatives

There are 12 Aldermen who represent the businesses and residents of the City of Hobart. They have specific powers, responsibilities and duties as set out in the *Local Government Act 1993*.



Council Aldermen



Lord Mayor Alderman Rob Valentine
MACS

Committee Membership

Council (Chairman)
Strategic Governance

Representations

- Festivals and Tourism Special Committee
- Glebe Residents' Traffic Committee
- Hobart City Council Arts Advisory Special Committee
- Hobart City Council Arts Advisory Committee – Visual Arts Sub-Committee
- Lenah Valley Residents' Traffic Committee
- Local Government Association of Tasmania-General Management Committee
- Local Government Association of Tasmania-General Meetings
- Mayors for Peace
- Premier's Local Government Council
- Sister Cities Australia
- SV May Queen Preservation Project Board of Directors
- Southern Tasmanian Councils Authority (Chairman)



Deputy Lord Mayor Alderman Helen Burnet

Committee Membership

Community Development
Development and Environmental Services
Strategic Governance

Representations

- Alcohol and Other Drug Strategy Reference Group
- Cycling South Inc.
- Festivals and Tourism Special Committee
- Heritage Account Special Committee
- Hobart Bicycle Advisory Committee
- Hobart City Council Access Advisory Committee
- Hobart City Council Arts Advisory Special Committee
- Hobart City Council Arts Advisory Committee - Visual Arts Sub-Committee
- Hobart City Council Public Art Special Committee
- Lenah Valley Residents' Traffic Committee
- Local Government Association of Tasmania – General Management Committee (proxy)
- Local Government Association of Tasmania – General Meetings (proxy)
- Maritime Museum of Tasmania – Management Committee
- Mt Stuart Residents' Traffic Committee
- Queens Domain Advisory Committee
- Southern Tasmanian Councils Authority (proxy)



Alderman Darlene Haigh

Committee Membership

Development and Environmental Services (Chairman)

Representations

- Battery Point Advisory Committee (Chairman)
- Hobart Emergency Management Committee (Chairman)
- Lenah Valley Residents' Traffic Committee
- Mount Stuart Residents' Traffic Committee

Alderman Haigh sadly passed away on 15 August 2011



Alderman Jeff Briscoe

BSc (Hons), DipEd, TTC, MHum, LLB (Hons)

Committee Membership

Parks and Customer Services (Chairman)

Infrastructure Services

Representations

- Carols By The Bay
- Cycling South Inc.
- Festivals and Tourism Special Committee
- Heritage Account Special Committee
- Hobart Bicycle Advisory Committee
- Hobart Cenotaph Reference Group
- Hobart Coming Out Proud Program Community Liaison Committee
- Sister Cities Australia (proxy)
- Queens Domain Advisory Committee
- Superannuation Policy Group
- West Hobart Local Area Traffic Management Committee



Alderman Marti Zucco

Committee Membership

Community Development (Chairman)

Parks and Customer Services

Representations

- Alcohol and Other Drug Strategy Reference Group
- Carols by the Bay
- Christmas Pageant Organising Committee
- Festivals and Tourism Special Committee
- Sister Cities Australia (proxy)



Alderman Eva Ruzicka

Committee Membership

Strategic Governance (Chairman)
Finance and Corporate Services
Infrastructure Services
Parks and Customer Services

Representations

- Audit Committee
- City of Hobart Eisteddfod Society Inc. (proxy)
- Friends of Soldiers Memorial Avenue
- Glebe Residents' Traffic Committee
- Heritage Account Special Committee
- Hobart Cenotaph Reference Group
- Hobart Coming Out Proud Program Community Liaison Committee (proxy)
- Lenah Valley Residents' Traffic Committee
- Mt Stuart Residents' Traffic Committee
- Queens Domain Advisory Committee (Chairman)
- Sandy Bay Residents' and Traders' Traffic Committee
- South Hobart Residents' Traffic Committee
- Southern Tasmanian Councils Authority (proxy)
- Tasmanian Polar Network
- West Hobart Local Area Traffic Management Committee



Alderman Dr Peter Sexton

BSc (Hons.), BMedSci, MBBS, PhD, FAFPHM, MRCMA

Committee Membership

Community Development
Development and Environmental Services
Finance and Corporate Services

Representations

- Audit Committee
- Festivals and Tourism Special Committee
- Hobart City Council Arts Advisory Special Committee (Chairman)
- Hobart City Council Public Art Special Committee (Chairman)
- Hobart City Council Arts Advisory Committee – Visual Arts Sub-Committee
- Tasmanian Water and Sewerage Corporation (Southern Region) Pty Ltd Shareholder Representative
- Tasmanian Water and Sewerage Corporation (Southern Region) Pty Ltd Owner Representative (proxy)
- Trustees of the Tasmanian Museum and Art Gallery
- Wellington Park Management Trust



Alderman Ron Christie

Committee Membership

Infrastructure Services (Chairman)
Community Development
Parks and Customer Services

Representations

- Carols By The Bay
- City of Hobart Eisteddfod Society Inc.
- Festivals and Tourism Special Committee (Chairman)
- Hobart Emergency Management Committee (proxy)
- Sandy Bay Residents' and Traders' Traffic Committee



Alderman Bill Harvey

Committee Membership

Community Development
Development and Environmental Services
Parks and Customer Services

Representations

- Alcohol and Other Drug Strategy Reference Group
- Cycling South Inc.
- Festivals and Tourism Special Committee
- Hobart Bicycle Advisory Committee
- Hobart City Council Arts Advisory Committee – Visual Arts Sub-Committee
- Hobart City Council Public Art Special Committee
- Hobart Emergency Management Committee (proxy)
- Sandy Bay Residents' and Traders' Traffic Committee
- Sister Cities Australia (proxy)
- South Hobart Residents' Traffic Committee
- Southern Waste Strategy Authority
- Tasmania Polar Network
- Wellington Park Management Trust



Alderman Philip Cocker

Committee Membership

Finance and Corporate Services
Infrastructure Services

Representations

- Cycling South Inc.
- Hobart Bicycle Advisory Committee
- Hobart City Council Arts Advisory Committee – Visual Arts Sub-Committee
- Sandy Bay Residents' and Traders' Traffic Committee
- Wellington Park Management Trust (Deputy Member)



Alderman Damon Thomas

Committee Membership

Finance and Corporate Services (Chairman)
Development and Environmental Services
Strategic Governance

Representations

- Alcohol and Other Drug Strategy Reference Group
- Audit Committee (Chairman)
- Carols by the Bay (Chairman)
- Christmas Pageant Organising Committee (Chairman)
- Festivals and Tourism Special Committee
- Glebe Residents' Traffic Committee
- Heritage Account Special Committee (Chairman)
- Hobart City Council Access Advisory Committee
- Lenah Valley Residents' Traffic Committee
- Mt Stuart Residents' Traffic Committee
- Sandy Bay Residents' and Traders' Traffic Committee
- South Hobart Residents' Traffic Committee
- Superannuation Policy Group (Chairman)
- West Hobart Local Area Traffic Management Committee



Alderman Eric Hayes AO

Committee Membership

Finance and Corporate Services
Infrastructure Services
Strategic Governance

Representations

- Christmas Pageant Organising Committee
- Festivals and Tourism Special Committee
- Hobart City Council Access Advisory Committee



Organisational Structure

The Aldermen are the decision-making and policy-setting arm of the Council. In support of that role is the administration of the Council, overseen by the General Manager. In turn the General Manager is supported by the Executive Leadership Team in the implementation of Council decisions and policies. The team comprises the Director of each of the seven Divisions of Council.



General Manager
Nick Heath



Deputy General Manager
Community Development Division
Director – Heather Salisbury



Infrastructure Services Division
Director – Andrew Tompson



Infrastructure Services Division
Deputy Director – Mike Street



Corporate Services Division
Director – John Warner



Development and Environmental
Services Division
Director – Neil Noye



Financial Services Division
Director – David Spinks



Parks and Customer
Services Division
Director – Roger Viney



Strategy and
Governance Division
Director – Gary Randall



Reporting Performance





Planning and Reporting Framework

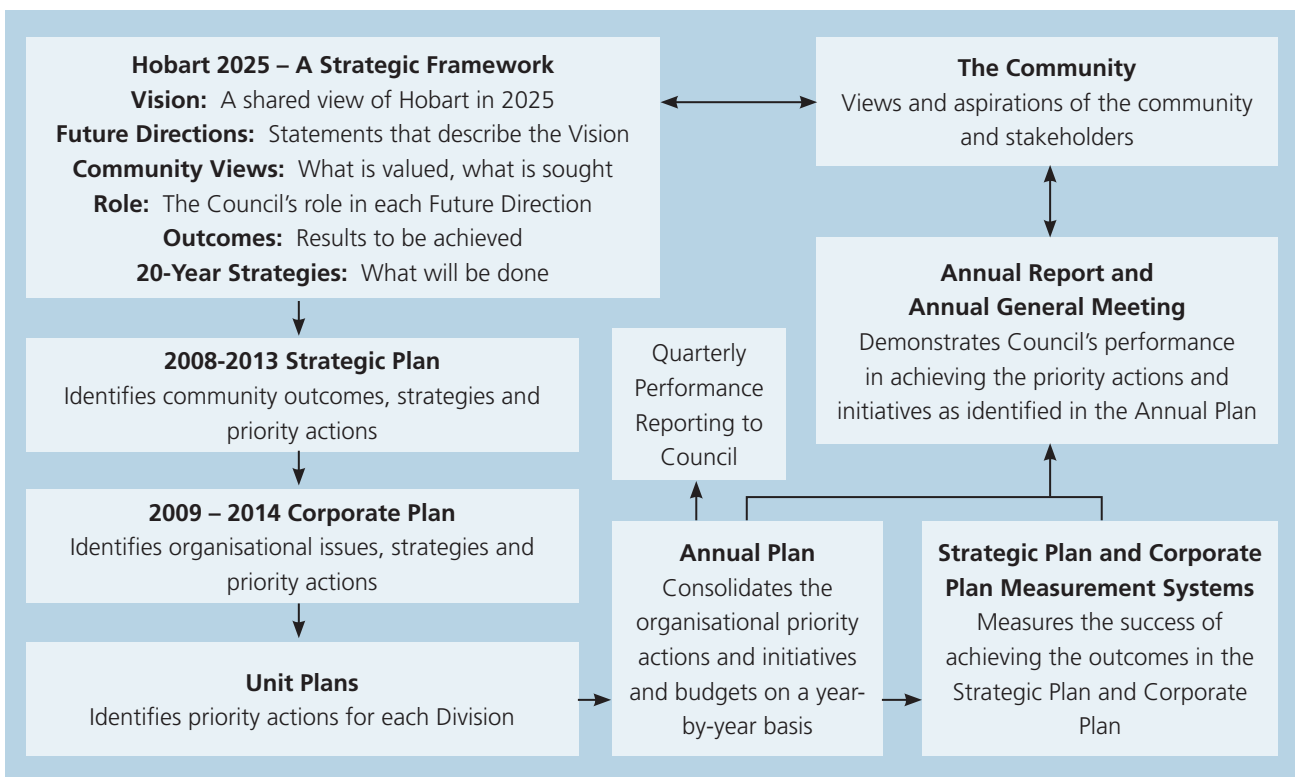
The Council's planning activities incorporates the requirements of the *Local Government Act 1993* and the views and aspirations of the community.

The Council has a clearly defined Vision (Hobart 2025 – A Strategic Framework) which is complemented by a 5 year Strategic Plan and 5 year Corporate Plan, and a suite of performance measures. Planning to achieve the strategic outcomes and reporting of progress is undertaken within the Annual and Unit Plans and through regular reporting to the Council and the community through the Annual Report. The Annual Plan sets out all function areas' strategic priorities, as identified within the 2008 – 2013 Strategic Plan and 2009 – 2014 Corporate Plan and outlines the operational priorities and major actions for the given year.

The Annual Plan is endorsed by the Council each year along with the budget estimates.

The Council's Annual Report is designed to illustrate performance in achieving the objectives stated within the Annual Plan and is divided into seven sections based on the Future Directions statements that make up the vision for Hobart.

The effectiveness of the actions taken is monitored through the Strategic Measurement System and displayed in graphical form in the Annual Report. Annual reporting effectively closes the loop from receiving stakeholder input, developing strategy, implementing and monitoring the required actions and reporting back progress and achievement of outcomes to the community.





The seven future direction statements that make up the 2025 Vision are broken down into 22 outcomes. Within each of these outcomes, there are key strategies that underpin the 2025 Vision and provide the basis for five-year strategic plans, the first being 2008 – 2013. Performance in achieving the future direction statements, outcomes and key strategies is continually monitored through the strategic measurement system, with results documented in the Annual Report.

2025 Vision A Strategic Framework

<p>FD1 – Offers opportunities for all ages and a city for life</p>	<p>1.1 Opportunities for education, employment and fulfilling careers and retaining our young people</p>	<p>1.2 Lifestyle that will encourage all ages to see the city as a desirable location and lifelong home</p>		
<p>FD2 – Is recognised for its natural beauty and quality of environment</p>	<p>2.1 The natural beauty of Mount Wellington, the Derwent River and surrounds and foreshore locations is highly valued</p>	<p>2.2 Community connection to the natural environment through the protection of views, vistas, access and linkages is enhanced</p>	<p>2.3 The physical environment has been conserved in a way that ensures we have a healthy and attractive city</p>	<p>2.4 Better understanding of climate change and its potential effect on the natural and built environment and strategies developed</p>
<p>FD3 – Is well governed at a regional and community level</p>	<p>3.1 An integrated approach to planning and development of the wider metropolitan region</p>	<p>3.2 Partnerships with governments, the private sector and local communities in achieving significant regional, city and community goals</p>	<p>3.3 Development of technologies that give young people opportunities to contribute to planning and development in the city</p>	
<p>FD 4 – Achieves good quality development and urban management</p>	<p>4.1 The city remains unique in its own right, protecting its built heritage and history</p>	<p>4.2 Quality development with the principles of sustainable cities and the reduction of ecological impacts pursued</p>	<p>4.3 Access to the waterfront, foreshores, public and open spaces is valued</p>	<p>4.4 Continues to enjoy the benefits of scale and proximity</p>
<p>FD5 – Is highly accessible through efficient transport options</p>	<p>5.1 Convenience and accessibility through the greater use of transport alternatives and an effective road and travel network</p>	<p>5.2 An integrated approach to transport planning within the city and across the wider metropolitan region</p>		
<p>FD6 – Builds strong and healthy communities through diversity, participation and empathy</p>	<p>6.1 A spirit of community</p>	<p>6.2 Diversity is valued and there is participation by all in their community</p>	<p>6.3 A friendly and compassionate society</p>	<p>6.4 A safe and healthy city</p>
<p>FD7 – Is dynamic, vibrant and culturally expressive</p>	<p>7.1 A destination of choice and a place for business</p>	<p>7.2 Clever thinking and support for creativity will help build a strong economic foundation</p>	<p>7.3 Entertainment, arts and cultural activities promote the distinctive character of the city and lifestyle opportunities, and strong communities will ensure a vibrancy and way of life that is Hobart</p>	



Future Directions	What the community would like Hobart to be in 2025
<p><i>Offers opportunities for all ages and a city for life</i></p> <p>In 2025, Hobart will be a city that provides opportunities for education, employment and fulfilling careers; a city that is able to retain its young people and provide a lifestyle that will encourage all ages to see the city as a desirable location and lifelong home.</p>	<p>Retaining young people; opportunities in education, work and life; University of Tasmania as a premier university in the southern hemisphere; greater education options and opportunities for young people, including housing and employment; recognised nationally and internationally as the gateway to the Antarctic.</p>
<p><i>Is recognised for its natural beauty and quality of environment</i></p> <p>In 2025 Hobart will be a city that respects the natural beauty of Mount Wellington, the River Derwent, bushland surrounds and foreshore locations. The community connection to the environment has been enhanced through the protection of views, vistas, access and linkages. The physical environment has been conserved in a way that ensures we have a healthy and attractive city.</p>	<p>An unspoilt mountain, waterfront and natural environment; a clean, green, healthy city with the natural environment protected; a clean, healthy river; more effective energy use, less pollution and greater use of alternative fuels.</p>
<p><i>Is well governed at a regional and community level</i></p> <p>In 2025 Hobart will be a city that works effectively to lead an integrated approach to the planning and development of the metropolitan region. Partnerships will be created with governments, the private sector and local communities to achieve significant regional, city and community goals.</p>	<p>Gives young people a voice and a forum, provides better regional planning and improved governance standards.</p>
<p><i>Achieves good quality development and urban management</i></p> <p>In 2025 Hobart will be a city that remains unique in its own right, protecting its built heritage and history while pursuing quality development, the principles of sustainable cities and the reduction of ecological impacts. It will value access to the waterfront, foreshores, public and open spaces and continue to enjoy the benefits of scale and proximity.</p>	<p>Is sustainable, energy efficient and a conserver of energy, balancing the past with the future, providing better development planning, heritage protection, public open spaces, greater user of, and access to, the foreshore and waterfront, quality development, views and sightlines are retained, our historic architecture has become more widely recognised and valued, support for retaining the city's uniqueness, not mimicking other cities.</p>



Outcomes to be achieved	Progress in Achieving our Future Direction Statement
<ul style="list-style-type: none"> • Opportunities for education, employment and fulfilling careers and retaining our young people. • Lifestyle that will encourage all ages to see the city as a desirable location and lifelong home. 	<p>FD1 – Offers opportunities for all ages and a city for life</p> <p>A general increase in the community survey results, completion of actions in the Youth Strategy and the Positive Ageing Strategy, increases in usage of playgrounds across the city, reduction in participation in sport and recreation activities.</p>
<ul style="list-style-type: none"> • The natural beauty of Mt Wellington, the River Derwent, bushland surrounds and foreshore locations is highly valued. • Community connection to the natural environment through the protection of views, vistas, access and linkages is essential. • The physical environment has been conserved in a way that ensures we have a healthy and attractive city. • Better understanding of climate change and its potential effect on the natural and built environment and strategies developed. 	<p>FD2 – Is recognised for its natural beauty and quality of environment</p> <p>Increase in level of infrastructure investment to connect open space, community visitation to Council's open spaces, take-up of Bush Adventures Program and volunteer programs in bushland areas, participation in energy efficiency schemes and kerbside recycling, a reduction in community use of green waste collections and business satisfaction measures around service delivery and city infrastructure.</p>
<ul style="list-style-type: none"> • An integrated approach to the planning and development of the wider metropolitan region. • Partnerships with governments, the private sector and local communities in achieving significant regional, city and community goals. • Development of technologies that give young people opportunities to contribute to planning and development in the city. 	<p>FD3 – Is well governed at a regional and community level</p> <p>Continued involvement in regional planning with the Southern Tasmanian Councils Authority (STCA), a reduction in business satisfaction with Council's overall performance and consultations undertaken.</p>
<ul style="list-style-type: none"> • The city remains unique in its own right, protecting its built heritage and history. • Quality development with the principles of sustainable cities and the reduction of ecological impacts pursued. • Access to the waterfront, foreshores, public and open spaces is valued. • The city continues to enjoy the benefits of scale and proximity. 	<p>FD4 – Achieves good quality development and urban management</p> <p>Community satisfaction with the management of the urban environment and public art initiatives, Councils energy consumption reduced and increased community borrowing of householders Home Energy Audit Tool Kits, decrease in the value of grants awarded from the Council's Heritage Fund and the community awareness of the city's heritage, lower satisfaction with the quality of infrastructure and services provided and reduced participation in energy efficiency rebate schemes.</p>



Future Directions	What the community would like Hobart to be in 2025
<p><i>Is highly accessible through efficient transport systems</i></p> <p>In 2025 Hobart will be a city that maintains its convenience and accessibility through the greater use of transport alternatives and an effective road and travel network.</p> <p>An integrated approach to transport planning within the city and across the wider metropolitan region will be the result of improved public transport options, cycle ways and walking tracks linking open spaces for transport and recreation, the availability of adequate parking for commuters and shoppers, the take-up of sustainable transport options, the reduction of through traffic and the management of a safe and efficient road network.</p>	<p>Offers an increased range of transport options, an integrated multiform transport system between the city and suburbs, better public transport, more use of the river for access and transport, cycle infrastructure and pedestrian access providing linkages.</p>
<p><i>Builds strong and healthy communities through diversity, participation and empathy</i></p> <p>In 2025 Hobart will be a city that reflects a spirit of community and tolerance. By valuing diversity and encouraging participation by all ages in the life of their community, a friendly and compassionate society will underpin a safe and healthy city.</p>	<p>Build on Hobart's friendliness, tolerance and diversity, greater community involvement, improved health system, a sense of community for young and old with no racism and sexism, no homeless people, more entertainment for young people, events and activities, a safe friendly, colourful and tolerant city.</p>
<p><i>Is dynamic, vibrant and culturally expressive</i></p> <p>In 2025 Hobart will be a city that is a destination of choice and a place for business. Clever thinking and support for creativity will help build a strong economic foundation, and entertainment, arts and cultural activities promote the distinctive character of the city. Lifestyle opportunities and strong communities will ensure a vibrancy and way of life that is Hobart.</p>	<p>A centre of excellence, a vibrant city, a smart city, harmonious people, supporting niche industries, offering a vibrant waterfront lifestyle and entertainment, together with public and community art, the safest tourist destination, a hotspot for cultural and artistic endeavours, recognition its Aboriginal heritage.</p>

Members of the community are invited to comment on the Annual Report prior to the Council's Annual General Meeting, which will be held in the Council Chamber at 7.30 pm on Monday 21 November 2011.

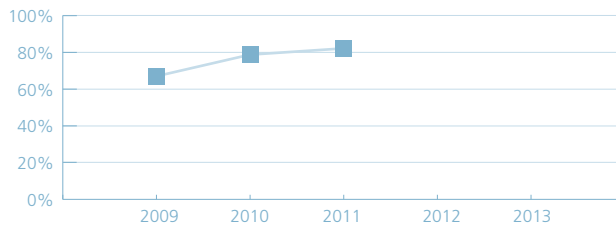
Comments and suggestions may be forwarded to the General Manager, Hobart City Council, GPO Box 503 Hobart 7001, by close of business, Friday 18 November 2011.



Outcomes to be achieved

- Convenience and accessibility through the greater use of transport alternatives and an effective road and travel network.
- An integrated approach to transport planning within the city and across the wider metropolitan region.

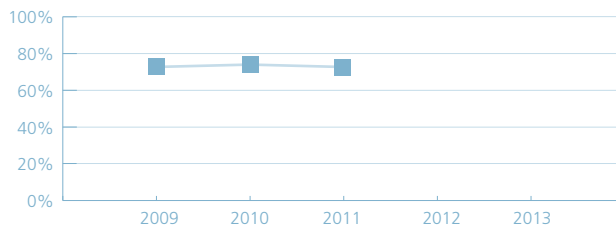
FD5 – Is highly accessible through efficient transport systems



A general increase in performance offset by reduction in community satisfaction with bike facilities.

- A spirit of community.
- Diversity is valued and there is participation by all in their community.
- A friendly and compassionate society.
- A safe and healthy city.

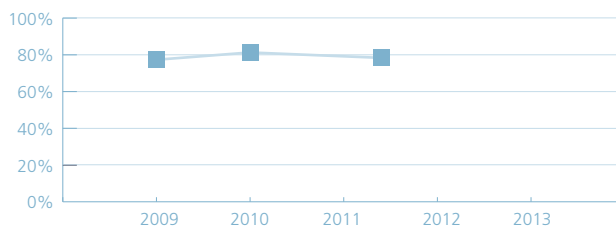
FD6 – A spirit of Community



General community satisfaction with the Council's support to community groups, programs and activities, level of community spirit, provision of and accessibility to community spaces, standard of food premises, visitation to parks, bushland, reserves, and playgrounds, a reduction in immunisation program participation, decrease in business satisfaction with safety in commercial areas, lower usage and condition of sporting facilities and sportsgrounds and lower level of pride in the local community.

- A destination of choice and a place for business.
- Clever thinking and support for creativity will help build a strong economic foundation.
- Entertainment, arts and cultural activities promote the distinctive character of the city and lifestyle.

FD7 – Is dynamic, vibrant and culturally expressive



General satisfaction with marketing and promotion of the city and with cultural activities, festivals, events and markets, decrease in value of building permits issued, business satisfaction with Hobart as a preferred business location, and community satisfaction with the condition of sports facilities, parks, reserves and open spaces.



Future Directions

Future Direction 1

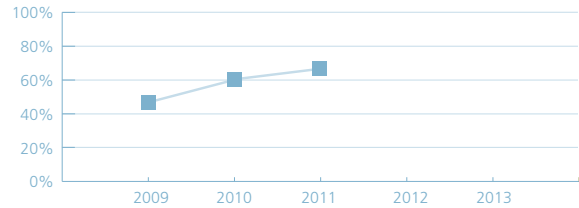
Offers opportunities for all ages and a city for life

In 2025, Hobart will be a city that provides opportunities for education, employment and fulfilling careers; a city that is able to retain its young people and provide a lifestyle that will encourage all ages to see the city as a desirable location and lifelong home.

Outcome to be achieved

1.1 Opportunities for education, employment and fulfilling careers and retaining our young people.

Outcome 1.1



Positive results from community survey and completion of actions in the Youth Strategy and Positive Ageing Strategy.

2010/2011 Actions/Initiatives	Performance
Commence stage 1 of an overall Inner City Development Plan (Commissioning of Gehl Architects, Hobart 2010, Public Spaces and Public Life).	✓
In partnership with other Council Divisions, seek to implement, in stages, the outcomes of the Inner City Development Plan (ICDP).	→
Continue to identify infrastructure issues associated with new office development with particular reference to the National Broadband Network.	→
Implement University of Tasmania Memorandum of Understanding actions of:	
- Working with UTAS to identify joint promotional opportunities to attract overseas students to Hobart.	X
- Continue UTAS involvement in the development of the Inner City Development Plan	✓
- Collaborate with UTAS in implementing the UTAS Master Plan.	✓
Establish a dialogue with the newly formed Science and Technology Research Industry Council about the future role of the sector and contributions that the City can make.	X
Prepare a draft Antarctic Plan outlining any means by which the Council may be able to add value to the City's Antarctic gateway role.	✓

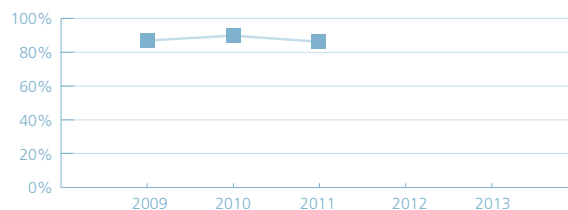
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved

1.2 Lifestyle that will encourage all ages to see the city as a desirable location and lifelong home.

Outcome 1.2



A general reduction in community satisfaction measures and the addition of new measures for the first time provided a slightly downward result. A reduction in participation in sport and recreation activities is offset by increases in usage of playgrounds across the city.

2010/2011 Actions/Initiatives	Performance
Develop an equal access checklist for all Council presented events.	→
Expand the youth participation role in order to achieve strategic outcomes of the Youth Programs Review.	✓
Develop the role and responsibilities of Futures Youth Advisory Committee, including the enhancement of consultation networks, to ensure effective and wide participation by young people in Hobart.	✓
Present the 2011 Australian Citizenship Ceremony on Australia day at the Sandy Bay Regatta.	✓
Review the name and branding of Youth ARC.	→
Develop major skate events in North Hobart and West Hobart.	✓
Implement the Affordable Housing Strategy 2010-2012.	✓

Performance: ✓ Completed → Underway X No Action



Future Direction 2:

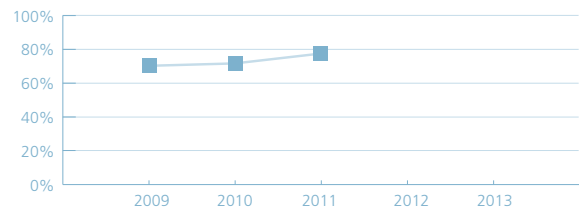
Is recognised for its natural beauty and quality of environment

In 2025 Hobart will be a city that respects the natural beauty of Mount Wellington, the Derwent River, bushland surrounds and foreshore locations. The community connection to the environment has been enhanced through the protection of views, vistas, access and linkages. The physical environment has been conserved in a way that ensures we have a healthy and attractive city.

Outcome to be achieved:

- 2.1 The natural beauty of Mount Wellington, the Derwent River, bushland surrounds and foreshore locations is highly valued

Outcome 2.1



Increase in community visitations to bushland, take-up of Bush Adventures Program and increase in volunteer hours contributed to bushland areas offset by reduced number of visitors to Mt Wellington.

2010/2011 Actions/Initiatives	Performance
Develop Bushcare volunteer policies and procedures and introduce a training program for all volunteers.	✓
Introduce a training program for bushcare volunteers.	→
Review and develop the Bush Adventures Program to deliver effective community bushland education.	✓
Support the implementation of the Wellington Park Management Plan through active participation in the Wellington Park Management Trust.	✓
Prepare the Hobart Rivulet Catchment Management Plan.	✓

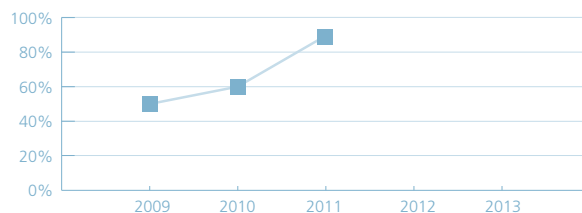
Performance: ✓ Completed → Underway ✗ No Action



Outcome to be achieved

2.2 Community connection to the natural environment through the protection of views, vistas, access and linkages is enhanced

Outcome 2.2



Progress in implementing the new planning scheme and addition of new measure relating to the level of investment in infrastructure to connect open space.

2010/2011 Actions/Initiatives	Performance
Investigate the scope for a study to identify and protect strategic public views within the city.	→
Review of Precinct 30B of the City of Hobart Planning Scheme 1982 as a pilot to identify the scope for special area provisions being included in the new City of Hobart Planning Scheme.	→
Complete the revision of the new draft City of Hobart Planning Scheme.	→
Construction of stage 3 of the North South Track.	→
Implementation of the Leonard Wall Valley Street Reserve.	→
Complete the final stage of Soldiers Memorial Avenue reinstatement at Cross Roads Oval.	→
Work with appropriate institutions in developing cooperative research programs to improve Hobart's bushland.	✓
Reinstate Cornelian Bay Boatshed Track.	→
Extend and upgrade the Circle Track in Wellington Park.	X
Complete the Cascade Walking Track in partnership with Cascade Brewery/Fosters Conservation Volunteers Australia.	✓

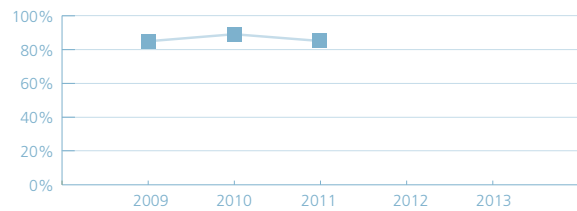
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved

2.3 The physical environment has been conserved in a way that ensures we have a healthy and attractive city

Outcome 2.3



Increase in community visitation to parks, reserves and playgrounds, participation in energy efficiency schemes and kerbside recycling offset by reduced performance in community use of green waste collections and business satisfaction around service delivery.

2010/2011 Actions/Initiatives	Performance
Prepare a report on the investigation into the potential to develop a council-owned wind farm on appropriately located council or privately owned land.	✓
Encourage community involvement in the management of bushland through the ongoing development of the Bushcare program.	✓
Revision of the Queens Domain Management Plan.	→
Prepare a management plan for Bicentennial Park.	X
Implement and review the Council's Fire Management Strategy.	→
Prepare a fire management plan for Bicentennial Park.	→
In consultation with Tasmania Fire Service and other stakeholders, enhance bushfire safety for residential areas while considering amenity and biodiversity values.	✓
Undertake the upgrade of electronic scoreboard at the North Hobart Oval.	✓
Develop a reserve management framework.	→
Landscape Poets Road Entry.	→
Landscape Waterworks Quarry.	→
Repair landslip at Waterworks Reserve.	✓
Evaluate future solid waste options.	→
Develop a strategic plan for the McRobies Gully Waste Management Centre.	✓
Undertake an assessment with a view to implementing an environmental management system for the Hotmix Plant and for Cleary's Gate Depot.	→
Continue to implement the Environmental Management System for the Waste Management Centre.	✓
Continue to promote recycling and waste education within the community.	✓

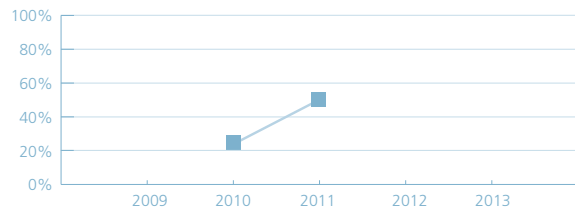
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved

2.4 Better understanding of climate change and its potential effect on the natural and built environment and strategies developed

Outcome 2.4



Demonstrates Council's leadership in assisting in the development and promotion of the Regional Climate Change Program through the Southern Tasmanian Councils Authority (STCA).

2010/2011 Actions/Initiatives	Performance
Contribute to the process for the development of a 'heritage information system' to collect, manage and distribute information relating to heritage places within Hobart.	→
Continue the implementation of <i>Hobart's Climate Change Strategies x 5</i> (Advocacy, Abatement, Awareness, Adaption, Accounting).	✓
Coordinate the review of the Home Energy Audit Toolkits.	✓

Performance: ✓ Completed → Underway X No Action



Future Direction 3:

Is well governed at a regional and community level

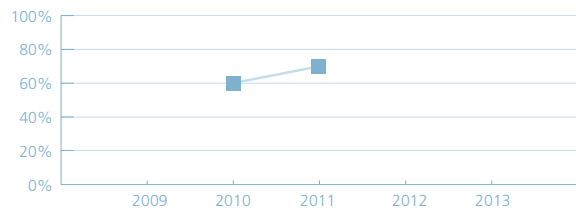
In 2025, Hobart will be a city that works effectively to lead an integrated approach to the planning and development of the metropolitan region.

Partnerships will be created with governments, the private sector and local communities to achieve significant regional, city and community goals.

Outcome to be achieved:

3.1 An integrated approach to the planning and development of the wider metropolitan region.

Outcome 3.1



Continued involvement in regional planning with the Southern Tasmanian Councils Authority (STCA).

2010/2011 Actions/Initiatives	Performance
Participate in the Southern Tasmanian Councils Authority meetings and pursue the development of a regional approach to planning and development across the region.	✓
Oversee and participate in the introduction of a new City of Hobart Planning Scheme.	✓
Participate in the Technical Reference Group of the Southern Tasmanian Councils Authority council planners established for the Regional Planning Project.	✓
Develop a proposal for the establishment of a Capital City Act for presentation to the Minister for Local Government and the Local Government Board.	→

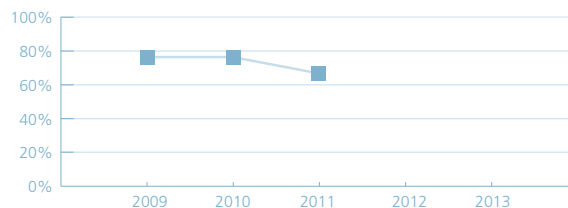
Performance: ✓ Completed → Underway ✗ No Action



Outcome to be achieved

3.2 Partnerships with governments, the private sector and local communities in achieving significant regional, city and community goals

Outcome 3.2



Reduction in business satisfaction with Council's overall performance, advocacy role and consultations undertaken.

2010/2011 Actions/Initiatives	Performance
Work with the operators of the Domain Tennis Centre to progress stage 2 of the redevelopment of the Centre.	✓
Actively participate in Capital City of Lord Mayors and support projects that will benefit the city including the Major Cities Working Group.	✓

Performance: ✓ Completed → Underway ✗ No Action

Outcome to be achieved

3.3 Development of technologies that give young people opportunities to contribute to planning and development in the city

Outcome 3.3



Results not programmed until future years.

2010/2011 Actions/Initiatives	Performance
Adopt a new electronic tracking system to streamline planning applications and approvals.	→
Further enhance Council's web page to provide better access to planning related information.	✓
Investigate and evaluate the adoption of an online development application lodgement system.	✓

Performance: ✓ Completed → Underway ✗ No Action

Future Direction 4:

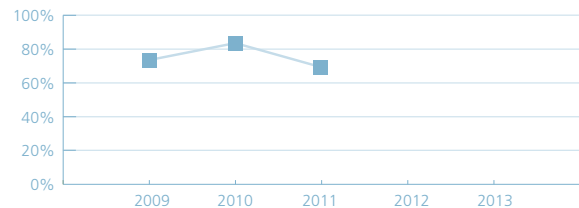
Achieves good quality development and urban management

In 2025, Hobart will be a city that remains unique in its own right, protecting its built heritage and history while pursuing quality development, the principles of sustainable cities and the reduction of ecological impacts. It will value access to the waterfront, foreshores.

Outcome to be achieved:

- 4.1 The city remains unique in its own right, protecting its built heritage and history

Outcome 4.1



Community satisfaction with the management of the urban environment, offset by reduction in community awareness of the city's heritage and the value of grants awarded from the Council's Heritage Fund.

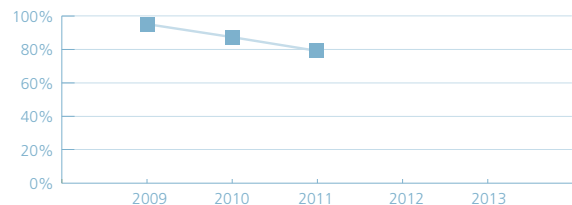
2010/2011 Actions/Initiatives	Performance
Review the heritage fund and explore further funding opportunities for protection of heritage.	→
Progress the Living Heritage project for the Battery Point Slipyards.	→
Prepare a brief for the preparation of a 'Celebrating Brick' publication.	✓

Performance: ✓ Completed → Underway X No Action

Outcome to be achieved:

- 4.2 Quality development with the principles of sustainable cities and the reduction of ecological impacts pursued

Outcome 4.2



Strong take-up in borrowing of householders Home Energy Audit toolkits; reduction in Council's energy consumption and community support for public art initiatives offset by a change in community satisfaction with the quality of infrastructure and services provided and lower participation in energy efficiency rebate schemes.

2010/2011 Actions/Initiatives	Performance
Implement the Council's Public Art Master Plan.	→
Continue to implement Council's Public Art Strategy, including a major project with Ten Days on the Island.	✓
Improve stormwater outfalls onto beaches.	✓
Improve stormwater infrastructure into unserviced areas.	✓

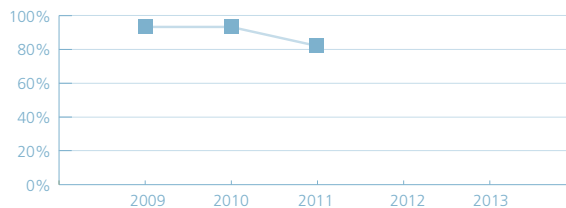
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved:

4.3 Access to the waterfront, foreshores, public and open space is valued

Outcome 4.3



This year saw the introduction of a new measure for community satisfaction with access to waterfront, foreshores and waterways as useable public spaces.

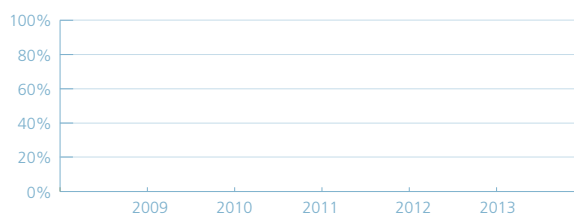
2010/2011 Actions/Initiatives	Performance
Review, adopt and promote the 'Adopt-a-Waterway' program in Hobart.	✓
Identify high priority open space areas through Council's Land Strategy.	✓
Complete the Hobart Rivulet Park Master Plan.	✓

Performance: ✓ Completed → Underway X No Action

Outcome to be achieved:

4.4 The city continues to enjoy the benefits of scale and proximity

Outcome 4.4



Results not programmed until future years.

2010/2011 Actions/Initiatives	Performance
Contribute in the preparation of an inner city residential growth plan.	→

Performance: ✓ Completed → Underway X No Action



Future Direction 5:

Is highly accessible through efficient transport systems

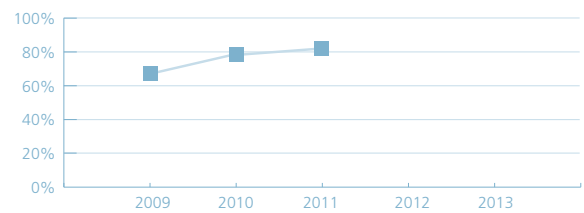
In 2025, Hobart will be a city that maintains its convenience and accessibility through greater use of transport alternatives and an effective road and travel network.

An integrated approach to transport planning within the city and across the wider metropolitan region will be the result of improved public transport options, cycle ways and walking tracks linking open spaces for transport and recreation, the availability of adequate parking for commuters and shoppers, the take-up of sustainable transport options, the reduction of through traffic and the management of a safe and efficient road network

Outcome to be achieved:

5.1 Convenience and accessibility through the greater use of sustainable transport alternatives and an effective road and travel network.

Outcome 5.1



A general increase in performance offset by reduction in community satisfaction with bike facilities.

2010/2011 Actions/Initiatives	Performance
Prepare a recreational track strategy for Council's open space network to support walking and bike access.	→
Review and update the Streetscape Master Plan to include principal pedestrian walking corridors.	→
Construct additional levels and increase parking supply in Argyle Street car park.	✓
Implement a Park and Ride service to and from Salamanca Market for the full Christmas and summer season.	✓
Develop a parking strategy for the city.	→
Develop a strategic plan for road network development.	→
Finalise preliminary design options for community consultation on the City to Southern Boundary Cycle and Pedestrian Link.	✓
Implement the Roads to Recovery program.	✓

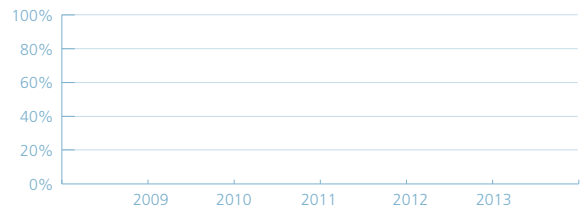
Performance: ✓ Completed → Underway ✗ No Action



Outcome to be achieved:

5.2 An integrated approach to transport and planning within the city and across the wider metropolitan region

Outcome 5.2



Results not programmed until future years.

2010/2011 Actions/Initiatives	Performance
Explore the use and application of technology to assist in the turnover of parking spaces and parking accessibility.	✓
Closely monitor short-term parking usage in multi-storey car parks and develop strategies for maximisation of use of available spaces.	✓

Performance: ✓ Completed → Underway X No Action



Future Direction 6:

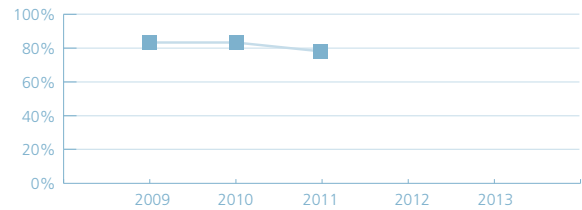
Builds strong and healthy communities through diversity, participation and empathy

In 2025, Hobart will be a city that reflects a spirit of community and tolerance. By valuing diversity and encouraging participation by all ages in the life of the community, a friendly and compassionate society will underpin a safe and healthy city.

Outcome to be achieved:

6.1 A spirit of community

Outcome 6.1



General community satisfaction with the Council's support to community groups, level of community spirit, provision and accessibility to community spaces offset by lower level of pride in the local community.

2010/2011 Actions/Initiatives	Performance
Develop a Children and Families Strategy.	✓
Develop Local Government information resources to increase the culturally and linguistically diverse communities' understanding of Council functions.	→
Undertake key actions and promote Council's revised Equal Access Strategy 2010-2013 in consultation with Council's Access Advisory Committee.	✓
Further develop a theatre-based arts and disability project linked to International Day of People with a Disability.	✓
Complete the redevelopment of the Mather's Lane Precinct Enhancement Project, including the 50 and Better Centre, as a potential social hub in the city.	✓
Implement the 2008-2013 Dog Management Policy and Strategy.	✓

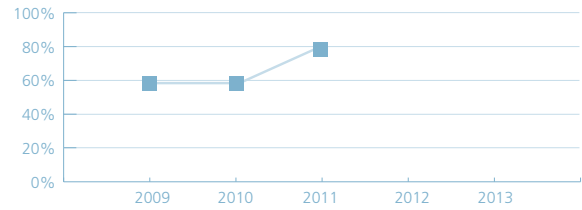
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved:

6.2 Diversity is valued and there is participation by all in their community

Outcome 6.2



General community satisfaction with Council programs and activities.

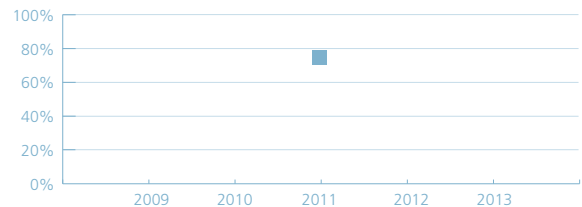
2010/2011 Actions/Initiatives	Performance
Coordinate the implementation of the Social Inclusion Strategy 2010-2013.	✓
Complete and promote the community asset mapping framework.	→
Facilitate participation by Yaizu in 2011 Australian Wooden Boat Festival.	✓
Build community capacity through increased opportunities for community engagement and involvement in the Taste Festival.	✓
Develop the community volunteer program for the Taste Festival.	✓
Stage Harmony Day 2011 in Elizabeth Mall to celebrate the cohesive nature of Australia and promotes the benefits of cultural diversity.	✓

Performance: ✓ Completed → Underway X No Action

Outcome to be achieved:

6.3 A friendly and compassionate society

Outcome 6.3



Introduction of a new measure to assess community satisfaction with strategies developed with community groups to encourage a friendly and compassionate society.

2010/2011 Actions/Initiatives	Performance
Use the Social Inclusion Plan to identify and respond to priority issues of the disadvantaged within the community.	→
Deliver the Hobart Connect event.	✓
Support and participate in the Gearing Up Expo.	✓
Instigate an annual Southern Region Access Advisory Committee forum.	X

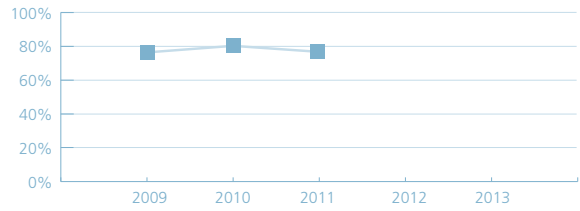
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved:

6.4 A safe and healthy city

Outcome 6.4



Increase in community satisfaction with standard of food premises, visitation to parks, bushland, reserves, and playgrounds; offset by a reduction in immunisation program participation; business satisfaction with safety in commercial areas; and lower usage and condition of sporting facilities and sportsgrounds.

2010/2011 Actions/Initiatives	Performance
Review and update an emergency management plan for a significant rain event; provide input to flood action plans for the major rivulets.	→
Roll out further CCTV installations in conjunction with community groups.	→
Participate in the establishment of the Hobart Liquor Accord.	✓
Participate in the national Cities for Safe and Healthy Communities initiative.	✓
Auspice the Health Ageing Network – South Still Gardening Program.	✓
Implement the Safer Hobart Community Partnership Action Plan.	✓
Review the Alcohol and Other Drugs Strategy.	✓
Host the 2010 Australian Under- 16 Water Polo Championships at The Hobart Aquatic Centre.	✓
Undertake aquatic based holiday programs in the three main school holiday periods at The Hobart Aquatic Centre.	✓

Performance: ✓ Completed → Underway X No Action



Future Direction 7:

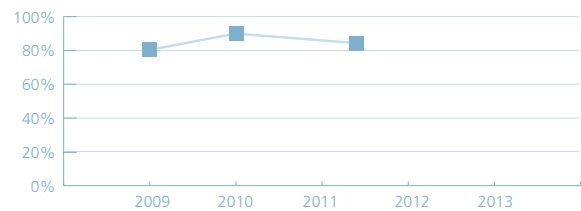
Is dynamic, vibrant and culturally expressive

In 2025, Hobart will be a city that is a destination of choice and a place for business. Clever thinking and support for creativity will help build a strong economic foundation, and entertainment, arts and cultural activities promote the distinctive character of the city. Lifestyle opportunities and strong communities will ensure a vibrancy and way of life that is Hobart.

Outcome to be achieved:

7.1 A destination of choice and a place for business

Outcome 7.1



Decrease in growth of the City through value of building permits issued, business satisfaction with Hobart as a preferred business location.

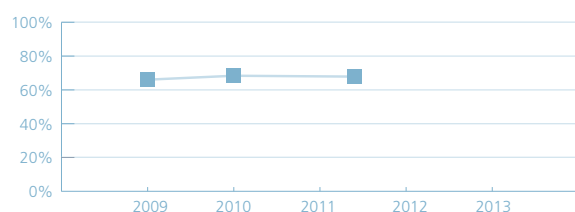
2010/2011 Actions/Initiatives	Performance
Conduct the 2010 Hobart Exceptional Customer Service Awards.	✓
Manage and develop the Hobart Advantage Card loyalty program to individuals and businesses.	✓
Develop a visitor strategy for the City that looks to incorporate all types of visitation to the City.	X
Stage the 2010 Tourism Travel and Leisure Expo in the City Hall to showcase Tasmanian destinations to encourage holidaying at home.	✓
Develop a three year Tasmanian Travel and Information Centre Strategic Plan that identifies better practice visitor servicing methods, seasonality issues and future sustainability.	✓
Continue to manage the cruise ship 'meet and greet' program.	✓

Performance: ✓ Completed → Underway X No Action

Outcome to be achieved:

7.2 Clever thinking and support for creativity will help build a strong economic foundation

Outcome 7.2



A slight increase in community and business satisfaction with marketing and promotion of the city.

2010/2011 Actions/Initiatives	Performance
Support the University of Tasmania and the CSIRO in developing the Institute of Marine and Antarctic Studies.	✓

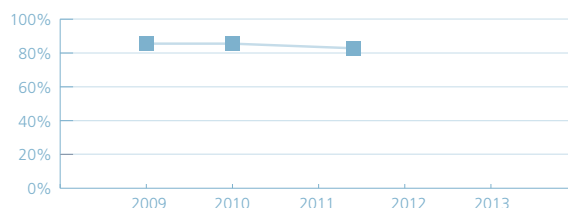
Performance: ✓ Completed → Underway X No Action



Outcome to be achieved:

7.3 Entertainment, arts and cultural activities promote the distinctive character of the city, and lifestyle opportunities and strong communities will ensure a vibrancy and way of life that is Hobart

Outcome 7.3



Increased community satisfaction with cultural activities, festivals, events and markets offset by satisfaction with condition of sports facilities, parks, reserves and open spaces.

2010/2011 Actions/Initiatives	Performance
Develop and implement entertainment and activities in the city.	✓
Implement the recommendations of the review of busking and entertainment activities at Salamanca Market.	→
Progress the implementation of the recommendations of the Salamanca Market Business Sustainability reports.	✓
Stage the 2010 Carols by the Bay.	✓
Stage the 2010 Myer Hobart Christmas Pageant.	✓
Implement key aspects of a revised model for the Taste Festival.	✓
Review the volunteer program for the Taste Festival.	✓
Develop and implement the 22nd City of Hobart Art Prize.	✓
Review the Council's Arts and Cultural Strategy.	→
Develop an event checklist and package to assist community groups.	✓
Develop and implement a new model for sponsorship acquisition.	✓
Review and support the Memorandum of Understanding with the Salamanca Market Stallholders Association Inc.	→
Review the Salamanca Market Licence Agreements.	→
Develop and enhance operational processes and risk management systems associated with Salamanca Market, including the preparation of a new xSalamanca Market Safety Management Plan.	→
Implement new tented structure compliance management systems for Salamanca Market.	→
Review the provision of support to the City of Hobart Floral Show Program.	✓
In conjunction with the Hobart Dog Walking Association, Dogs' Home of Tasmania and the Hobart Canine Obedience Club host the highly popular Dogs on the Domain event.	✓
Deliver events for youth people in public spaces in the city.	✓
Develop visual and audio arts workshops/facilities at Youth Arc.	✓
Deliver <i>The Feelgood Festival</i> as part of National Youth Week.	✓
Work closely with relevant stakeholder groups in relation to the Princes Wharf No 1 redevelopment project.	✓
Undertake the refurbishment of the existing alcove public toilets in the Salamanca Arts Centre to support the operation of Salamanca Market.	→

Performance: ✓ Completed → Underway X No Action

Legislative Requirements

A blue-tinted photograph of a park path leading to a mountain with a tower on top. The path is paved and curves through a grassy area with many trees. In the background, a large mountain with a prominent tower on its peak is visible under a clear sky. The overall scene is peaceful and scenic.



Statement of Activities Section 21

The Council has not resolved to exercise any powers or undertake any activities in accordance with Section 21 of the *Local Government Act 1993*.

Public Health Statement Section 72 (1)(ab)

Section 72 (1)(ab) of the *Local Government Act 1993* requires a statement of the Council's goals and objectives in relation to public health activities to be included in the Annual Report.

The Council's Public Health Services and Environmental Monitoring Services programs are undertaken and managed by the Environmental Health Unit of the Development and Environmental Services Division.

Outcomes to be achieved as stated in the Hobart City Council Strategic Plan 2008 – 2013 include:

- A safe and healthy city

The Environmental Health Unit comprises of a Manager Environmental Health, a Senior Environmental Health Officer, four full-time Environmental Health Officers, two part-time Environmental Health Officers, one casual Environmental Health Officer, one part-time Immunisation Coordinator, one trainee Environmental Health Officer, two Medical Officers of Health (shared contract position) and two registered immunisation nurses. The Unit operated on a budget of \$815,904 and generated an income of \$207,400 for the year.

The budget function programs of Public Health Services and Environmental Monitoring Services address a range of functions under the *Local Government Act 1993*, *Public Health Act 1997*, *Food Act 2003*, *Burial & Cremation Act 2002* and *Environmental Management & Pollution Control Act 1994*. These functions include:

- | | |
|---|---|
| • Food safety | • On-site waste disposal systems |
| • Disease prevention and control | • Cooling towers and warm water systems |
| • Public health education and promotion | • Recreational and bathing water quality |
| • Places of assembly | • Public health & environmental nuisances |
| • Public health risk activities | • Air, water and solid pollution |
| • Immunisations | • Public health emergency management |
| • Exhumations | • Smoke-free public places |

Operational statistics reflecting core environmental health activities undertaken during 2010 – 2011 (up to 30 June) include:

No. permanent food businesses registered	753
No. temporary food businesses registered	172
No. food business inspections undertaken	900
No. food businesses provided with face-to-face food handler training	20
No. food handlers provided with face-to-face food handler training	617
No. persons immunised at Council clinics	3505
No. permanent places of assembly licensed	142
No. public events licensed as temporary places of assembly	83
No. public health risk activity businesses registered (tattooing, acupuncture, ear/body piercing)	21
No. cooling tower systems registered	20
No. public/environmental health nuisances investigated	367
No. public health issues addressed after normal working hours	73



The following specific actions were undertaken in response to the Hobart City Council Strategic Plan and the Environmental Health Unit's business plan objectives:

2009/10 actions/initiatives	Performance
• Progress electronic scanning of all school immunisation consent forms	✓
• Review and update formal procedures for school-based immunisation services	✓
• Coordinate the running of the Southern Regional Food Sampling Program	✓
• Conduct a school poster competition focussing on health and hygiene issues	✓
• Review currency of the Public Health Emergency Management Plan	X
• Review implementation of Council's smoke-free public places initiative	✓
• Create an on-line application for public requests for burning waste	✓
• Update public information brochure on current noise standards	✓
• Undertake risk classification of existing places of assembly	X
• Provide public health emergency field kits for health vehicles	→

Performance: ✓ Completed → Underway X No Action

Council's Environmental Health Unit accepted responsibility for managing the Tasmanian Southern Regional Food Surveillance Program on behalf of Hobart, Clarence, Glenorchy, Brighton, Huon Valley, Kingborough and Sorell councils. The aim of the program is to ensure that the manufacture and sale of food within the region does not pose a risk to public health and that food meets the standards and quality expected by the consumer. The range and type of samples taken during the year included ready-to-eat hot food in bain maries, cooked cold chicken, swabs of chopping boards, milk-based desserts, butchers, meat marinade, presence of preservative in minced meat, gravies, raw egg products, nuts (part of national survey), meat pies, ready to eat deli meats and vacuum packed ready-to-eat meats.

The Council introduced smoking bans in Elizabeth Mall, Hobart Bus Mall and Wellington Court on 1 August 2010. The Environmental Health Unit played an integral role in the preliminary implementation and educational/compliance phases of the smoking bans. Council officers have continued to work closely with local businesses in the Malls, as well as the general public accessing these areas, to ensure an increasing level of compliance with the smoking bans through information, awareness and education.





Statement of Allowances and Expenses Paid to Elected Members Section 72 (1) (cb)

Total allowances paid to the Lord Mayor, Deputy Lord Mayor and Aldermen: \$441,544

Total expenses paid to all Aldermen (including telecommunications, fuel and travel expenses): \$97,007

Meeting Attendance Section 72 (1) (cc)

	Council	Community Development Committee		Development and Environmental Services Committee		Finance and Corporate Services Committee		Infrastructure Services Committee		Parks and Customer Services Committee		Strategic Governance Committee	
Total Meetings Held	24	17		27		20		20		14		22	
	Member	Member	Non Member	Member	Non Member	Member	Non Member	Member	Non Member	Member	Non Member	Member	Non Member
Alderman Valentine	22		5		3		9		7		1	20	
Alderman Burnet	23	15		25			10		9		2	20	
Alderman Haigh	20		1	22					2		1		5
Alderman Zucco	24	16			3		4		7	10			9
Alderman Briscoe	23		4		2		6	13		12			11
Alderman Ruzicka	24		6		6	20		16		12		22	
Alderman Sexton	21	10		25		16			7		2		12
Alderman Christie	24	16			2		3	19		13			6
Alderman Cocker	22		6		5	17		18					12
Alderman Harvey	21	17		26			13		14	14			15
Alderman Thomas	22		6	20		17			6		3	18	
Alderman Hayes	24		5		4	19		20			2	22	

Meetings include Special Meetings and Special Joint Meetings.

Note

Where an Alderman may have been noted as not having been in attendance at a particular meeting, leave of absence for a specific purpose would generally have been requested by the Alderman and granted by the Council pursuant to Section 39 of the Local Government (Meeting Procedures) Regulations 2005.

Remuneration of Senior Employees Section 72 (1) (cd)

Total remuneration package	Number of employees
\$280,000 - \$299,999	1
\$180,000 - \$199,999	7
\$159,999 - \$179,999	1



Grants, Assistance and Benefits Provided Section 77 (1)

Detail	GST Inclusive Amount
Australian Defence Force – Anglesea 200 – Events and Festivals Grant – Cash	7,500
ANZAC Day Commemorative Committee – Anzac Day – Community Grant – Cash and In-kind	24,024
Athletics South – Trophy Donation City to Casino Fun Run & Walk – Community Grant – Cash	60
Athletics Tasmania – Sponsorship of the 2010 Race to The Taste Fun Run – Cash	2,200
Robotics Tasmania – Robo Cup Junior State Championship – Events and Festivals Grant – Cash	1,100
Australian Script Centre – Tasmanian Storytelling Festival – Community Grant – Cash	2,200
Canterbury Heritage Building Fund – Christchurch Earthquake Recovery Assistance – Donation – Cash	20,013
Crime Stoppers – Crime Stoppers Youth Challenge – Community Grant – Cash	4,400
Cycling South – Contribution to Ride to Work Day – Cash	1,100
Cycling South – Funding Contribution – Cash	12,100
Dept of Economic Development, Tourism and the Arts – Contribution towards Amplified 2010 – Cash	2,613
Derwent Sailing Squadron – Annual Grant – Rent Assistance	7,300
Designed Objects Tasmania Inc. – Designed Access Project – Community Grant – Cash	2,750
Dragons Abreast Australia – Community Grant – Cash	600
Estia Greek Festival of Hobart – Events and Festivals Grant – Cash	2,200
Festa Italia – Events and Festivals Grant – Cash	3,000
Festival of Voices Inc – 2011 Bonfire and Big Sing – Events and Festivals Grant – Cash	8,800
Furniture Designers Association Inc – Cultural Grant – Cash	600
GLC Centre Inc – TasPride Festival – Events and Festivals Grant – Cash	6,000
Heritage and Conservation Grants – Cash	42,612
Hobart Playback Theatre – The Way I See It – Community Grant – Cash	1,600
Hobart Police & Community Youth Club Inc. – Community Grant – Cash	3,300
Hockey Tasmania Inc – Funding Contribution – Cash	66,000
Human Rights Week Organising Committee – Community Grant – Cash	558
2010 Tasmanian Primary Schools’ Dance Event (South) – Community Grant – Cash	1,961
Huonville Primary School – Student Leaders Conference – Community Grant – Cash	200
Island Magazine Inc. – 2010 Gwen Harwood Poetry Prize – Cultural Grant – Cash	2,900
Mature Artists Dance Experience – Birds – Cultural Grant – Cash	4,500
Migrant Resource Centre – Hobart Peace Festival – Community Grant – Cash	2,200
Mountain Festival Inc – Events and Festivals Grant – Cash	2,200
North Hobart Football Club – Annual Grant – Rent Assistance	8,769
North Hobart Residents’ Group Inc. – Feasibility Study for North Hobart Street Festival – Events & Festivals Grant – Cash	5,000
Planning Institute of Australia – PIA 2011 Congress – Sponsorship – Cash	10,000
Planning Institute of Australia – PIA 2011 Congress YPConnect – Sponsorship – Cash	1,000
Premier’s Disaster Relief Appeal – Queensland Flood Appeal – Donation – Cash	50,000
Royal Hobart Regatta – Cultural Grant – In-kind	22,952
Royal Tasmanian Botanical Gardens – Annual Grant – Community Grant – Cash	11,990
Royal Tasmanian Botanical Gardens – Spring Community Festival – Events and Festivals Grant – Cash	11,000
Royal Yacht Club of Tasmania – Trophy Donation for Sydney to Hobart Yacht Race – Community Grant – Cash	1,362



Grants, Assistance and Benefits Provided Section 77 (1)

RSPCA – Annual Grant – Cash	5,371
Salamanca Arts Centre – Arts Program – Cultural Grant – Cash	60,597
Salamanca Arts Centre – Cultural Grant – Cash	13,200
Sandy Bay Regatta Association – Annual Grant – Cash	15,000
Sandy Bay Senior Citizen's Club – Community Grant – Cash	1,000
Southern Cross Care (Tas) Inc. – Back to West Hobart Under the Southern Stars Heritage Day – Community Grant – Cash	2,200
Southern Cross Care (Tas) Inc. – Easy Crafts Program – Community Grant – Cash	1,980
State Emergency Service – Southern Regional Volunteer SES Unit – Annual Contribution – Cash	19,050
Surf Life Saving Tasmania – Sponsorship of the Pier River Swim – Cash	2,200
Surf Life Saving Tasmania – Subsidy for Bathing Pavillion – Cash	1,100
South Hobart Sustainable Community Group – South Hobart Mural – Cultural Grant – Cash	3,300
Sustainable Living Tasmania – Sustainable Living Expo 2010 – Community Grant – Cash	3,007
Tasmanian Canine Defence League – Funding Contribution – Cash	61,023
Tasmanian Canine Defence League – Sponsorship for 2011 Dogs' Homes of Tasmania Calendar – Cash	418
Tasmanian Convention Bureau – Annual Grant – Cash	71,500
Tasmanian Ethiopian Association Inc. – Enkutatash Festival 2010 – Community Grant – Cash	2,800
Tasmanian Theatre Company – Community Enrichment Program – Cultural Grant – Cash	3,210
Tasmanian Museum and Art Gallery – Annual Grant – Cultural Grant – Cash	15,510
Tasmanian Symphony Orchestra – Annual Grant – Cultural Grant – Cash	10,780
Tasmanian Writers Centre Inc – Cultural Grant – Cash	4,400
Tasmanian Youth Orchestra – Cultural Grant – Cash	2,500
Tennis Australia – Sponsorship of the 2011 Fed Cup	16,500
The Alannah and Madeline Foundation – Better Buddies Framework – Community Grant – Cash	2,200
The Chamber Music Association of Tasmania – Musica Viva Hobart Concerts – Cultural Grant – Cash	3,300
The City of Hobart Eisteddfod Society Inc – Sponsorship for 2010 Eisteddfod – Cultural Grant – Cash and In-kind	13,762
The Tasmanian Skills Institute – The Moon Festival – Community Grant – Cash	3,300
Theatre Royal – Annual Grant – Cultural Grant – Cash	7,810
TMAGgots Inc – Cultural Grant – Cash	4,000
Town Crier – Cash	1,500
UNICEF Pakistan Floods Children's Appeal – Donation – Cash	25,000
University of Tasmania – 2011 Gearing Up Expo – Community Grant – Cash	2,662
University of Tasmania – Scholarships – Community Grant – Cash	15,250
Wellington Park Management Trust – Regulations Awareness Program – Cash	23,271
Wide Angle Tasmania Inc – Tasmanian Tropfest Award – Events and Festivals Grant – Cash	2,745
Wooden Boat Festival – Events and Festivals Grant – Cash	16,637
Rate Remissions – Pensioners Net Expenditure	27,052
Solar Hot Water Rebate	71,000
Ex-Aldermen Fuel Expense	9,793
	904,590

Detail

Remission of hire charges for Council halls, sports fields and parks granted during 2010-2011 totalled \$13,979.13, inclusive of GST.
Land Tax liability assistance for community based not for profit organisations provided during 2010-2011 totalled \$66,551.41.



Contracts for the Supply of Goods and Services Regulation 23(5)

In accordance with section 23 (5) of the Local Government (General) Regulations 2005, the following contracts to the value of \$100,000 or above, excluding GST, were entered into during 2010/2011 financial year.

Contract	Contract Period	Extension Option	Contract Sum (for term of contract including extension options)	Contractor
5502: Road Reservation Maintenance	1 year	NIL	\$315,000 (estimated)	a) Infrastructure and Asset Maintenance Pty Ltd b) Skilled Group Pty Ltd
5503: Registration of Rates – Landscape Construction and Tree Maintenance	1 year	NIL	\$174,000 (estimated)	a) Specialised Landscaping b) Charlie's Tree Service c) Jims Trees d) Tank Effect e) Botanic Resources f) Charlie's Tree Service g) Modern Arbour h) Tree Dynamix i) Hydro Services Tasmania
5506: (A) Supply and Delivery of 2 15t GVM Tip Trucks (B) Sale of 2 15t GVM Tip Trucks	Not applicable	Not applicable	\$208,951.82	FRM Toyota
5507: (A) Supply and Delivery of 1 10t GVM Tip Truck (B) Sale of 1 10t GVM Tip Truck	Not applicable	Not applicable	\$103,670	FRM Toyota
5491: Provision of Transactional Banking Services	3 years	2 years	\$450,330 (estimated)	Commonwealth Bank of Australia
5517: Provision of Security Services – Public facilities	2 years	2 years	\$100,000 (estimated)	Tasmanian Protective Services



Contracts for the Supply of Goods and Services Regulation 23(5) (continued)

Contract	Contract Period	Extension Option	Contract Sum (for term of contract including extension options)	Contractor
5535: Responsive Maintenance of Electrical Installations	1 year	2 x 1 year options	\$498,000 (estimated)	White and McAllister (Contractors) Pty Ltd
5530: Supply and Delivery of Mobile Bins and Parts	2 years	3 years	\$503,000	Mastec Australia Pty Ltd
5541: Supply of Insurance Brokerage Services	3 years	2 years	\$205,000 (estimated)	Marsh Pty Ltd
5554: Maintenance of Essential Health and Safety Features and Measures for Council Buildings	18 months	1 year	\$120,000 (estimated)	JMG Pty Ltd
5509: New Years Eve Fireworks Display	1 year	2 x 1 year options	\$130,000 (estimated)	Show FX
5496: Comprehensive Maintenance of Lift Services	2 years	NIL	\$120,500 (estimated)	Otis Elevator Company
5511: Provision of Security Services for the Taste Festival and Carols by the Bay	1 year	2 x 1 year options	\$280,000 (estimated)	Tasmanian Protective Services
5508: (A) Supply and Delivery of 3 6.5t GVM Flat Tray Trucks (B) Sale of 3 6.5t GVM Flat Tray Trucks	Not applicable	Not applicable	\$178,090.90	FRM Toyota
5524: Supply and Delivery of Central Irrigation Control Units	1 year from date of acceptance of the equipment, including defects period	Not applicable	\$150,000 (upper limit)	Longford Water Dynamics
5545: Supply and Installation of VOIP Solution	Not applicable	Not applicable	\$223,130	Ditech Systems Pty Ltd



Contracts for the Supply of Goods and Services Regulation 23(5) (continued)

Contract	Contract Period	Extension Option	Contract Sum (for term of contract including extension options)	Contractor
5477: Supply of Hand Held Parking and Traffic Infringement Machines	3 years, including defects liability period and maintenance periods	Not applicable	\$263,196	Duncan Solutions
5515: Bathurst Street Hobart – Building Extension to 'Flower Room'	Construction period to practical completion plus 13 months defects liability period	Not applicable	\$371,200	Wyatt Constructions
5550: (A) Supply and Delivery of 2, 8 Cubic Metre Compaction Trucks (B) Disposal of 1, 4 Cubic Metre Compaction Truck	Not applicable	Not applicable	\$413,436	MacDonald Johnstone Pty Ltd
5531: Bushland Services Depot Upgrade	Construction period to practical completion plus 13 months defects liability period	Not applicable	\$535,603	CDC Development Pty Ltd
5540: Wellington Centre / Argyle Street Car Park – Supply and Installation of Car Park Control Equipment Including Options for Licence Plate Recognition	Date of acceptance of the installed equipment plus 52 weeks defects liability and warranty period(s) as applicable	Not applicable	\$324,309.09	TMA Pty Ltd
5538: Hobart Council Centre – External Re-Painting	Estimated 1 year from date of award plus 12 months defects liability	Not applicable	\$471,500	Programmed Maintenance Pty Ltd



Contracts for the Supply of Goods and Services Regulation 23(5) *(continued)*

In accordance with Section 27 (2) there were two instances of “non-application of public tender process”.

Contract	Contract Period	Extension Option	Contract Sum (for term of contract incl extension options)	Contractor
Princes Wharf Shed No 1 Refurbishment – Stage 3 Works	12 months	N/A	\$600,000 (est)	J Hutchinson Pty Ltd
University Rose Garden Lighting Upgrade Project	12 months	N/A	\$115,000	Southern Lighting & Distribution

Statement of Land Donated Section 177

The Council has not resolved to donate any lands in accordance with Section 177 of the *Local Government Act 1993*.

Public Interest Disclosure Act 2002

Council’s Guidelines for dealing with matters under the *Public Interest Disclosure Act 2002* are available for viewing on Council’s homepage at www.hobartcity.com.au or a copy can be made available by contacting the Director Strategy and Governance on 6238 2717.

Photo Acknowledgements

Sean Fennessey
Pete Harmsen
Jonathon Wherrett

Financial Report



Hobart City Council

General purpose financial statements for the year ended 30 June 2011

Index	1	Summary of Significant Accounting Policies	55
Statement of Financial Position	2	Changes in Accounting Policies and Accounting Estimates	60
Statement of Comprehensive Income	3	Functions / Activities of the Council	61
Statement of Changes in Equity	4	Employee Costs	62
Statement of Cash Flows	5	Depreciation and Amortisation	62
Notes to and forming part of the Financial Statements	6	Finance Costs	62
	7	Other Expenses	62
	8	Significant Items	62
	9	Grants and Donations	63
	10	Asset Sales	63
	11	Investment in Southern Water	64
	12	Asset Revaluations	65
	13	Rates Received in Advance	65
	14	Restricted Assets	65
	15	Cash	66
	16	Inventories	66
	17	Financial Instruments	67
	18	Receivables	71
	19	Assets Classified as Held for Sale	71
	20	Investment Property	71
	21	Property, Plant and Equipment	72
	22	Plant and Equipment	72
	23	Land and Buildings	73
	24	Land Improvements	73
	25	Infrastructure Plant	73
	26	Pipes, Drains and Rivulets	73
	27	Roads and Bridges	73
	28	Other Structures	74
	29	Capital Work in Progress	74
	30	Other Property Plant and Equipment	74
	31	Payables	74
	32	Trust, Deposits, Retention	74
	33	Employee Benefits	75
	34	Unearned Revenue	76
	35	Loans	76
	36	Provision for Landfill Restoration	76
	37	Reserves	77
	38	Reconciliation of Accrual-Based Results with Cash Flows	78
	39	Financing Facilities	78
	40	Commitments for Expenditure	79
	41	Contingent Liabilities	79
	42	Subsequent Events	79
	43	Pecuniary Interests	79
	44	Significant Business Activities	79

Statement of Financial Position

As at 30 June 2011

	Note	2010/11 \$'000	2009/10 \$'000
Current Assets			
Cash and Cash Equivalents	15	30,295	38,661
Inventories	16	331	334
Receivables	18	3,109	3,222
Prepayments		22	200
Total Current Assets		33,757	42,417
Non-Current Assets			
Receivables	18	226	244
Investment Property	20	24,414	24,407
Investment in Southern Water	11	197,856	196,721
Property, Plant and Equipment	21-30	656,586	651,160
Total Non-Current Assets		879,082	872,532
Total Assets		912,839	914,949
Current Liabilities			
Payables	31	5,204	6,477
Trust, Deposits, Retention	32	2,890	2,536
Employee Benefits	33	9,457	8,460
Unearned Revenue	34	446	391
Loans	35	352	201
Total Current Liabilities		18,349	18,065
Non-Current Liabilities			
Employee Benefits	33	15,236	12,056
Loans	35	7,603	6,105
Provision for Landfill Restoration	36	7,700	7,720
Total Non-Current Liabilities		30,539	25,881
Total Liabilities		48,888	43,946
Net Assets		863,951	871,003
Equity			
Reserves	37	479,184	485,254
Retained earnings		384,767	385,749
Total Equity		863,951	871,003

This statement should be read in conjunction with the accompanying notes.

Statement of Comprehensive Income

For the year ended 30 June 2011

	Note	2010/11 ACTUAL \$'000	2010/11 BUDGET \$'000	2009/10 ACTUAL \$'000
Expenses				
Employee Benefits	4	(44,605)	(42,907)	(41,543)
Materials and Services		(25,791)	(23,676)	(25,075)
Depreciation and Amortisation	5	(15,764)	(16,574)	(15,918)
Finance Costs	6	(773)	(771)	(844)
State Fire Commission Levies		(6,852)	(6,853)	(6,506)
Other Expenses	7	(4,518)	(3,878)	(4,482)
Total Expenses		(98,303)	(94,659)	(94,368)
Revenues				
Rates and Charges		58,455	58,226	55,051
Grants and Donations	9(a)	4,599	2,965	3,545
Fines		4,757	4,625	4,699
Rendering of Services		21,557	21,417	21,223
Distributions from Southern Water	11	2,033	2,100	1,936
Interest		2,218	2,015	1,952
Rents		2,602	2,506	2,144
Total Revenues		96,221	93,854	90,550
Surplus / (Deficit) before:-		(2,082)	(805)	(3,818)
Capital grants received specifically for new or upgraded assets	9(b)	1,977	-	1,532
Southern Water contribution for payout of loans		-	-	5,067
Net gain/(loss) on disposal of property, plant and equipment	10	(73)	-	(239)
Contributed property, plant and equipment		421	-	-
Surplus / (Deficit)		243	(805)	2,542
Other Comprehensive Income				
Adjustment to fair value of Investment in Southern Water	11	1,135	-	(119,852)
Net PP&E revaluation increments / (decrements)	12	(4,223)	-	(62,332)
Defined-benefit superannuation plan actuarial gains/(losses)	33	(4,207)	-	1,776
Comprehensive Result		(7,052)	(805)	(177,866)

This statement should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

For the year ended 30 June 2011

	Note	Total		Retained Earnings		Reserves	
		2010/11 \$'000	2009/10 \$'000	2010/11 \$'000	2009/10 \$'000	2010/11 \$'000	2009/10 \$'000
Balance at beginning of period		871,003	1,048,869	385,749	270,714	485,254	778,155
Comprehensive Result		(7,052)	(177,866)	(3,964)	(115,534)	(3,088)	(62,332)
Transfers to reserves	37	-	-	(30,718)	(27,511)	30,718	27,511
Transfers from reserves	37	-	-	33,700	258,080	(33,700)	(258,080)
Balance at end of period		863,951	871,003	384,767	385,749	479,184	485,254

This statement should be read in conjunction with the accompanying notes.

Statement of Cash Flows

For the year ended 30 June 2011

	Note	2010/11 ACTUAL \$'000	2010/11 BUDGET \$'000	2009/10 ACTUAL \$'000
Cash Flows from Operating Activities				
<i>Receipts</i>				
Rates		58,267	58,095	55,347
Rendering of services (inclusive of GST)		23,820	21,974	23,255
Interest		2,123	2,015	1,999
Grants (inclusive of GST)		4,717	2,962	3,594
Rents (inclusive of GST)		2,841	2,497	2,349
Fines		4,192	3,995	4,133
Other receipts (inclusive of GST)		3,282	-	7,389
		<u>99,242</u>	<u>91,538</u>	<u>98,066</u>
<i>Payments</i>				
Employee costs		(44,532)	(43,714)	(40,798)
Payments to suppliers (inclusive of GST)		(31,690)	(23,919)	(29,487)
Interest		(402)	(362)	(458)
Other payments (inclusive of GST)		(8,914)	(9,115)	(9,500)
		<u>(85,538)</u>	<u>(77,110)</u>	<u>(80,243)</u>
Net Cash Flow from Operating Activities	38	<u>13,704</u>	<u>14,428</u>	<u>17,823</u>
Cash Flows from Investing Activities				
<i>Proceeds</i>				
Grants		1,977	-	1,588
Distributions from Southern Water		2,096	2,100	1,860
Sales of Property		-	1,700	-
Sales of Plant and Equipment		421	821	652
		<u>4,494</u>	<u>4,621</u>	<u>4,100</u>
<i>Payments</i>				
Employee Costs capitalised		(2,110)	(2,600)	(2,662)
Materials/Services/Contracts capitalised		(23,211)	(25,250)	(12,817)
Property		(86)	-	(758)
Plant and Equipment		(2,806)	(4,462)	(4,037)
		<u>(28,213)</u>	<u>(32,312)</u>	<u>(20,274)</u>
Net Cash Flow from/(used in) Investing Activities	38	<u>(23,719)</u>	<u>(27,691)</u>	<u>(16,174)</u>
Cash Flows from Financing Activities				
Proceeds from Borrowings	35	1,850	1,850	1,750
Repayment of Borrowings	35	(201)	(145)	(5,020)
Net Cash Flow from/(used in) Financing Activities		<u>1,649</u>	<u>1,705</u>	<u>(3,270)</u>
Net Increase (Decrease) in cash held		(8,366)	(11,558)	(1,621)
Cash Held at the Beginning of the Year		38,661	38,661	40,282
Cash held at the End of the Year	15	<u>30,295</u>	<u>27,103</u>	<u>38,661</u>

This statement should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements

1. Summary of Significant Accounting Policies

a) Local Government Reporting Entity

All funds through which Council controls resources to carry out its functions have been included in the financial statements of the Council. This includes Controlling Authorities which Council has established pursuant to s.29 of the Local Government Act 1993, namely Civic Solutions and The Hobart Aquatic Centre.

The financial report of the Council incorporates only those items over which the Council has control.

Amounts received as tender deposit and retention amounts controlled by the Council are disclosed separately within current liabilities.

b) Basis of Preparation

This financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board such as Interpretations, and the *Local Government Act 1993*.

Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not-for-profit entities.

The financial report has been prepared on the accrual basis under the convention of historical cost accounting and does not take into account changing money values, except in relation to some non-current assets which are stated at current valuations.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management that have significant effects on the financial statements and estimates with a significant risk of material adjustments in the next year are disclosed, where applicable, in the relevant notes to the financial statements.

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

Where necessary, comparative information has been reclassified to achieve consistency in disclosure with current financial year amounts and other disclosures.

c) Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefit will flow to Council, and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised: -

Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when Council obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates. Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured, and the timing of commencement of control depends upon the arrangements that exist between the grantor and Council.

Rendering of Services

Where a contract has been completed, all related revenue is recognised when Council controls a right to be compensated for the services provided. Where a contract has not been completed, revenue is recognised only to the extent of costs incurred. Contracts generally arise as a result of requests for work to be carried out at a property-owner's expense, or from compulsory works carried out by Council pursuant to legislation.

Sale of Assets

Revenue is recognised when control of the assets has passed to the buyer.

Fines

Revenue is recognised when Council controls a right to receive consideration for the enforcement of legislation and Council by-laws.

Rents, Interest and Dividends

Revenue is recognised when Council has attained control of a right to receive consideration for the provision of, or investment in, assets.

d) Cash and cash equivalents (Note 15)

For the purposes of the Cash Flow Statement, cash includes cash on hand, cash at bank, deposits at call and highly liquid investments with short periods to maturity, net of outstanding bank overdrafts.

e) Inventories (Note 16)

Stock is valued at historical cost using the weighted average cost method. Stock is reviewed annually and an appropriate provision for obsolete stock is made.

Notes to and forming part of the Financial Statements

1. Summary of Significant Accounting Policies *continued*

f) Financial Assets (Notes 11 and 18)

Investments are recognised and derecognised on trade date where purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at fair value, net of transaction costs.

Investments in subsidiaries are measured at cost.

Investments in associates are accounted for under the equity method.

Council has classified its ownership interest in Southern Water as an "available-for-sale financial asset" recorded at fair value. All other financial assets are classified as "loans and receivables" and are recorded at amortised cost less impairment. The collectibility of debts is assessed at year-end and an allowance is made for impairment. In respect of parking offences, accounts are regarded as impaired when they are lodged with a collection agency.

Penalty and interest are charged on outstanding rates in accordance with s128(c) of the *Local Government Act 1993*.

g) Employee Benefits (Note 33)

Wages and salaries, annual leave, long service leave and sick leave

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave and sick leave when it is probable that settlement will be required and they are capable of being measured reliably. Provision is also made for related superannuation contributions.

Provisions made in respect of employee benefits which fall due wholly within 12 months after the end of the period in which the employees rendered the related service, are measured at their nominal values using remuneration rates expected to apply at the time of settlement. Other provisions are measured at the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date.

Discount rates used are those attaching to national government guaranteed securities at balance date which most closely match the terms to maturity of the related liabilities.

In determining "pre-conditional" long service leave entitlements, the amount of cash outflows required to be made by Council in the future have been estimated on a group basis after taking into consideration Council's experience with staff departures.

The liability for employee entitlements to sick leave is equivalent to 17.5% of total accumulated sick

leave entitlements at the reporting date because this amount is payable to employees on retirement or resignation.

Superannuation

Council contributes to two superannuation plans in respect of its employees – a defined contribution plan and a defined-benefit plan.

Superannuation expense for the reporting period in respect of the defined contribution plan is the amount paid and payable to members' accounts in respect of services provided by employees up to the reporting date.

For the defined-benefit plan, the cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each reporting date. Actuarial gains and losses are recognised in full in the period in which they occur, and are included in 'other comprehensive income'.

Past service cost is recognised immediately to the extent that the benefits are already vested, and otherwise is amortised on a straight-line basis over the average period until the benefits become vested.

The defined-benefit obligation recognised in the statement of financial position represents the present value of the defined-benefit obligation, adjusted for unrecognised past service cost, net of the fair value of plan assets. Any asset resulting from this calculation is limited to past service cost, plus the present value of available refunds and reductions in future contributions to the plan.

The expected return on plan assets is determined by weighting the expected long-term return for each asset class by the target allocation of assets for each class. Returns are net of investment tax and investment fees.

h) Provisions

Provisions are recognised when Council has a present obligation, the future sacrifice of economic benefits is probable, and the amount of the provision can be measured reliably.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that recovery will be received and the amount of the receivable can be measured reliably.

Notes to and forming part of the Financial Statements

1. Summary of Significant Accounting Policies *continued*

i) Investment Property (Note 20)

Investment property, which is property held to earn rentals and/or for capital appreciation, is measured at its fair value at the reporting date. Gains or losses arising from changes in the fair value of investment property are included in profit or loss in the period in which they arise.

j) Non-current assets classified as held for sale (Note 19)

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. The sale of the asset (or disposal group) is expected to be completed within one year from the date of classification.

k) Property, Plant and Equipment (Notes 21-30)

Acquisition

Purchases of property, plant and equipment are initially recorded at cost. Cost is defined as the purchase consideration plus any costs incidental to the acquisition.

The cost of property, plant and equipment constructed by Council includes the cost of all materials, direct labour and related labour overheads consumed in the construction.

Revaluations

Plant and equipment, and the valuation roll, are valued at cost. All other property, plant and equipment is revalued with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the reporting date.

When the carrying amount of a class of assets is increased as a result of a revaluation, the net revaluation increase is recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. However, the net revaluation increase is recognised in profit or loss to the extent that it reverses a net revaluation decrease of the same class of assets previously recognised in profit or loss.

When the carrying amount of a class of assets is decreased as a result of a revaluation, the net revaluation decrease is recognised in profit or loss. However, the net revaluation decrease is recognised in other comprehensive income to the extent of any

credit balance existing in the revaluation surplus in respect of that same class of assets.

Revaluation increases and decreases relating to individual assets within a class of property, plant and equipment are offset against one another within that class but are not offset in respect of assets in different classes.

Where indexation adjustments have been applied to land values, these have been calculated by reference to 'Land Value Adjustment Factors' published annually by the Tasmanian Department of Treasury and Finance in accordance with the *Valuation of Land Act 2001*.

Where indexation adjustments have been applied to 'buildings' asset values, these have been calculated by reference to the 'non-residential building construction index' for Tasmania (series ID A2333784J) published quarterly by the Australian Bureau of Statistics.

Where indexation adjustments have been applied to 'roads and bridges' asset values, these have been calculated by reference to the 'road and bridge construction index' (series ID A2333664R) published quarterly by the Australian Bureau of Statistics.

Where indexation adjustments have been applied to other asset values, these have been calculated by reference to the 'council cost index' published annually by the Local Government Association of Tasmania (LGAT).

Unless otherwise specified, valuations have been carried-out by Council officers. Where progressive revaluations have been employed for items of property, plant and equipment, revaluation of the particular asset class is completed within a three-year period. Earthworks are not included in the valuation of road assets.

Current cost in relation to an asset means the lowest cost at which the gross service potential of that asset could be obtained in the normal course of operations.

The carrying amount of each asset whose service potential is related to its ability to generate net cash inflows is reviewed at balance date to determine whether such carrying amount is in excess of its recoverable amount. If the carrying amount of an asset of the type mentioned exceeds recoverable amount, the asset is written-down to the lower amount. In assessing recoverable amounts, the relevant cash flows have not been discounted to their present value.

No provision is made for capital gains tax liability in respect of revalued assets because Council is not subject to this tax.

Notes to and forming part of the Financial Statements

Depreciation

All items of property, plant and equipment having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets. Land is considered to have an unlimited useful life and therefore is not depreciated. In general, residual values for road assets are assumed to be zero.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the beginning of the first reporting period following completion.

Useful lives are estimated on a time basis and are reviewed annually. The straight-line method is employed for all assets. Ranges of useful lives for major asset classes are: -

	Years		Years
Buildings	25-150	Bridges	25-220
Infrastructure Plant	5-100	Sealed Roads	
Plant and Equipment		- Base	50-150
- Heavy Vehicles	5-25	- Surface	14-30
- Fleet Vehicles	3-10	Unsealed Road Surfaces	100
- Minor Plant	2-25	F'paths, Kerb & Gutter	15-75
- Computer Equipment	3-5	Cycleways and Tracks	15-75
- Furniture	2-50	Playground Equipment	5-30
Stormwater Mains	10-135	Trees	25-250
Irrigation	10-80	Fountains	10-80
Rivulets	20-150	External Playing Surfaces	10-100

Leased Assets

Whilst Council is not presently a party to any finance leases, the following policy has been adopted to account for such transactions should this position change.

Leases under which Council assumes substantially all the risks and benefits of ownership are classified as finance leases and are capitalised. A lease asset and a liability equal to the present value of the minimum lease payments are recorded at the inception of the lease. Contingent rentals are written off as an expense in the period in which they are incurred. Capitalised lease assets are amortised on a straight-line basis over the term of the relevant lease, or where it is likely that Council will obtain ownership of the asset, the life of the asset. Lease liabilities are reduced by repayments of principal. The interest components of lease payments are charged as an expense of the period.

Other leases are classified as operating leases and payments made pursuant to such leases are charged as expenses as incurred.

Land under Roads

Council has elected to continue to not recognise land under roads acquired before 1 July 2008 as an asset. Land under roads acquired after that date is accounted for in accordance with AASB 116 *Property, Plant and Equipment*.

l) Financial Liabilities (Notes 31 and 35)

Financial liabilities are measured initially at fair value plus any transaction costs that are directly attributable to the issue of the financial liability. After initial recognition, all financial liabilities are measured at amortised cost using the effective interest method.

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether billed or not. The amounts are unsecured and are usually paid within 30 days of recognition.

Council has issued a number of debt instruments which are secured by revenues of the Council. Repayments are made semi-annually in arrears, and interest expense is accrued at the contracted rate and included in payables.

m) Heritage Account (Notes 14 and 15)

On 16 July 1999, the *National Trust Preservation Fund (Winding-up) Act 1999* (the Act) commenced. The purpose of the Act is to provide for the winding-up of the National Trust Preservation Fund (Preservation Fund) and the distribution of the monies held in that fund. The Act requires the Hobart City Council to establish a Heritage Account, into which the Minister is to transfer one-half of the monies contained in the Preservation Fund.

On 15 December 1999, Council established the required Heritage Account with Perpetual Trustees Tasmania Limited, and the Minister transferred an amount of \$1,216,205 to that account. At 30 June 2011, the balance of the Heritage Account had accumulated to \$1,464,728.

The Act requires that funds transferred into the Heritage Account be applied for the provision of financial or other assistance in relation to an entry in either the National Trust register kept by the National Trust of Australia (Tasmania), or the Tasmanian Heritage Register.

In order to satisfy its responsibilities under the Act, Council has established a Heritage Account Special Committee as a Special Committee of Council pursuant to section 24 of the *Local Government Act 1993*.

Notes to and forming part of the Financial Statements

n) Goods and Services Tax (GST)

Revenues, expenses and assets have been recognised net of GST where that GST is recoverable from the ATO. Where an amount of GST is not recoverable from the ATO, it has been recognised as part of the cost of acquisition of an asset or part of an item of expense to which it relates. Receivables and payables have been stated with the amount of GST included. The net amount of GST recoverable from the ATO has been included as part of receivables.

Cash flows are included in the statement of cash flows on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the ATO is classified as operating cash flows.

o) Budget

Estimated revenues and expenses in the Statement of Comprehensive Income, and estimated receipts and payments in the Statement of Cash Flows, represent original budget amounts, and are not audited.

p) Rounding

Amounts shown in the financial statements are rounded to the nearest thousand dollars. This may result in minor variations between schedules.

Notes to and forming part of the Financial Statements

2. Changes in Accounting Policies and Accounting Estimates

a) New and revised Accounting Standards and Interpretations adopted in the current period

Council has adopted the following new and revised Accounting Standards and Interpretations issued by the Australian Accounting Standards Board which are relevant to its operations and effective for the current reporting period: -

AASB 2009-5 Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project – The amendments to some Standards result in accounting changes for presentation, recognition or measurement purposes, while some amendments that relate to terminology and editorial changes. Adoption of this Standard has had no financial impact.

AASB 2010-3 Amendments to Australian Accounting Standards arising from the Annual Improvements Project – The amendments are a consequence of the annual improvements project. They have had no financial impact.

b) New and revised Accounting Standards and Interpretations not yet adopted

Council has not yet applied the following Australian Accounting Standards and Interpretations which have been issued but are not yet effective. These will be applied from their application dates.

AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 is a revised Standard to be applied to annual reporting periods beginning on or after 1 January 2013. The Standard gives effect to consequential changes arising from the issuance of AASB 9. The Standard will not have a financial impact on Council's Financial Statements.

AASB 2009-12 Amendments to Australian Accounting Standards is a revised Standard applicable to annual reporting periods beginning on or after 1 January 2011. The Standard makes numerous editorial amendments to a range of Australian Accounting Standards and Interpretations, including amendments to reflect changes made to the text of IFRSs by the IASB. These amendments have no major impact on the requirements of the amended pronouncements.

AASB 2009-14 Amendments to Australian Interpretation – Prepayments of a Minimum Funding Requirement. This Standard applies to annual reporting periods beginning on or after 1 January 2011. The interpretation clarifies when refunds or reductions in future contributions in relation to defined benefit assets should be regarded as available and provides guidance on the impact of minimum funding requirements on such assets. It also gives guidance on when a MFR might give rise to a liability. The Interpretation will not have a material financial impact on the Financial Statements.

AASB 2010-2 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements.

This Standard makes amendments to introduce reduced disclosure requirements for certain types of entities. There is no expected financial impact from applying these changes because Council is likely to be considered a Tier 1 entity.

AASB 2010-4 Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project – This Standard is applicable to annual reporting periods beginning on or after 1 January 2011. The amendments are a consequence of the annual improvements project and will not have a financial impact on Council's Financial Statements.

AASB 2010-5 Amendments to Australian Accounting Standards – This Standard applies to annual reporting periods beginning on or after 1 January 2011. The Standard introduces terminology changes, as well as presentation changes. It is not expected to have a financial impact.

AASB 2010-6 Amendments to Australian Accounting Standards – Disclosures on Transfers of Financial Assets – This Standard applies to annual reporting periods beginning on or after 1 July 2011. The Standard includes additional presentation and disclosure requirements for financial assets. It is not expected to have a financial impact.

AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 – This Standard applies to annual reporting periods beginning on or after 1 January 2013. The Standard makes minor revisions. It is not expected to have a financial impact.

AASB 1053 Application of Tiers of Australian Accounting Standards – This Standard applies to annual reporting periods beginning on or after 1 January 2013. The Standard establishes a differential reporting framework consisting of two tiers of reporting requirements for preparing general purpose financial statements, one of which provides for substantially reduced disclosure requirements. The Standard will have no impact on Council's Financial Statements because reduced disclosure requirements are not available for local governments.

AASB 1054 Australian Additional Disclosures - This Standard applies to annual reporting periods beginning on or after 1 January 2011. The Standard sets out the specific disclosures for entities that have adopted Australian Accounting Standards that are additional to the requirements under International Reporting Standards, including disclosures relating to the nature of the financial report, audit fees and the reconciliation of net operating cash flows to net result. It is not expected to have a financial impact.

c) Voluntary changes in Accounting Policies and Accounting Estimates

Accounting policies adopted for the current reporting period are consistent with those of the previous reporting period.

Notes to and forming part of the Financial Statements

3. Functions/Activities of the Council

		Expenses	Revenues			Assets
		\$'000	Grants \$'000	Other \$'000	Total \$'000	\$'000
Public Order and Safety	2010/11	6,943	0	6,526	6,526	1
	2009/10	6,612	0	6,303	6,303	1
Health	2010/11	1,578	0	454	454	29
	2009/10	1,476	20	379	399	35
Welfare	2010/11	2,868	198	175	373	5,443
	2009/10	2,756	336	183	519	4,190
Community Amenities	2010/11	20,453	0	11,545	11,545	128,698
	2009/10	21,043	52	11,098	11,150	124,700
Recreation and Culture	2010/11	26,402	1,202	6,810	8,012	231,456
	2009/10	23,454	61	5,909	5,970	227,309
Parking	2010/11	8,528	0	12,831	12,831	93,113
	2009/10	8,643	0	11,960	11,960	75,707
Transport	2010/11	13,217	1,857	736	2,593	193,446
	2009/10	12,591	1,669	438	2,107	192,925
Economic Services	2010/11	3,943	150	1,750	1,900	1,101
	2009/10	3,818	279	1,827	2,106	955
Other (Not Attributed)*	2010/11	14,371	1,192	50,795	51,987	259,552
	2009/10	13,975	1,128	48,908	50,036	289,127
Total	2010/11	98,303	4,599	91,622	96,221	912,839
	2009/10	94,368	3,545	87,005	90,550	914,949

* Rates for Stormwater, Solid Waste Management and Fire have been attributed to functions, but general rates have not.

The activities relating to Council's functions are classified as follows:-

PUBLIC ORDER AND SAFETY: fire prevention and emergency management.

HEALTH: food control, immunisation services and animal control.

WELFARE: youth services and aged care services.

COMMUNITY AMENITIES: solid waste management, stormwater drainage, public conveniences, street lighting, council-owned properties and administration of planning schemes.

RECREATION AND CULTURE: public halls, the Aquatic Centre, recreation centres, parks and reserves, the nursery, and festivals.

PARKING: car parks and on-street parking.

TRANSPORT: roads, footpaths, bridges, traffic signs and the Asphalt Plant.

ECONOMIC SERVICES: Salamanca Market and tourism promotion.

Notes to and forming part of the Financial Statements

4. Employee Costs

	Notes	2010/11 \$'000	2009/10 \$'000
Gross Wages and Salaries		37,745	35,682
Less: Amounts Capitalised		(1,436)	(1,787)
Leave payments		(2,729)	(3,100)
		<u>(4,165)</u>	<u>(4,887)</u>
Wages and Salaries expensed		33,580	30,795
Leave Entitlements		3,438	3,664
Defined-benefit superannuation plan	33	1,196	1,199
Other superannuation		3,259	2,927
Workers Compensation Insurance		657	710
Payroll Tax		2,691	2,532
Aldermanic Allowances		442	424
Redundancy payments		16	167
Labour Overheads Capitalised		(674)	(875)
		<u>44,605</u>	<u>41,543</u>
Number of Employees (Full-time equivalent)		596	591

5. Depreciation and Amortisation

	2010/11 \$'000	2009/10 \$'000
Land Improvements	1,511	1,565
Buildings	1,920	1,737
Infrastructure Plant	305	280
Plant and Equipment	2,118	2,166
Pipes, Drains and Rivulets	1,955	1,909
Roads and Bridges	5,989	6,187
Other Structures	1,900	2,002
Other	66	72
	<u>15,764</u>	<u>15,918</u>

6. Finance Costs

	2010/11 \$'000	2009/10 \$'000
Interest on Loans	402	443
Finance Cost associated with Landfill Restoration Provision	371	401
	<u>773</u>	<u>844</u>

7. Other Expenses

	Notes	2010/11 \$'000	2009/10 \$'000
Pensioner Rate Remissions		963	1,296
Less: Reimbursements from Government	9	(936)	(1,254)
		<u>27</u>	<u>42</u>
Other Rate Remissions		79	108
Grants and Specific Purpose Benefits		677	1,100
Directors Fees		10	8
Auditor's Remuneration – Review of the Financial Report		43	39
Other Audit Fees		113	64
Bad and Doubtful Debts		736	665
Assets Written-off		1,655	914
Obsolete Stock		2	7
Fringe Benefits Tax		314	237
Land Tax		862	1,298
		<u>4,518</u>	<u>4,482</u>

8. Significant Items

The following items included in profit or loss are of such a size, nature or incidence that their disclosure is relevant in explaining Council's financial performance for the period: -

	Notes	2010/11 \$'000	2009/10 \$'000
Revenues			
Domain Tennis Centre Redevelopment grants		1,192	-
		<u>1,192</u>	<u>-</u>
Expenses			
Asset write-offs	7	(1,655)	(914)
Domain Tennis Centre Redevelopment contract payments		(1,192)	-
Adjustment to Employee Sick Leave entitlements	4	-	(339)
		<u>(2,847)</u>	<u>(1,253)</u>
Gains / (Losses)			
Net gain/(loss) on disposal of property, plant and equipment	10	(73)	(239)
Southern Water contribution for payout of loans		-	5,067
Contributed Property, Plant and Equipment		421	-
Capital Grants	9	1,977	1,532
		<u>2,325</u>	<u>6,360</u>
Effect of significant items on surplus / (deficit) for year		<u>670</u>	<u>5,107</u>
Other Comprehensive Income			
Adjustment to fair value of Investment in Southern Water	11	-	(119,852)
Net PP&E revaluation increments / (decrements)		(4,223)	(62,332)
Defined-benefit superannuation plan actuarial gains / (losses)	33	(4,207)	1,776
		<u>(8,430)</u>	<u>(180,408)</u>
Effect of significant items on comprehensive result		<u>(7,760)</u>	<u>(175,301)</u>

Notes to and forming part of the Financial Statements

9. Grants and Donations

Notes	2010/11 \$'000	2009/10 \$'000
a) Operating Grants		
<i>provided by Government</i>		
Commonwealth Financial Assistance Grants	2,847	2,597
Mathers Lane Precinct enhancement	-	87
Partnership Outreach Education Model project	-	70
Pensioner Rate Remission Grants	7 936	1,254
Domain Tennis Centre Redevelopment	1,192	-
Electronic Development Assessment Interoperability Specification	-	52
Employment Creation Initiatives	51	53
Fuel Tax Credit Scheme	93	95
Still Gardening Program	129	145
Tasmanian Travel and Information Centre	150	258
Water and sewerage reforms – transitional funding	-	51
Miscellaneous	69	76
	<u>5,467</u>	<u>4,738</u>
<i>Other</i>		
Provision of Public Open Space	57	56
Miscellaneous	11	5
	<u>68</u>	<u>61</u>
	<u>5,535</u>	<u>4,799</u>
Less: Pensioner Rate Remission Grants netted against Remissions	7 (936)	(1,254)
	<u>4,599</u>	<u>3,545</u>
b) Capital Grants		
<i>provided by Government</i>		
Roads to Recovery Program	640	498
Blackspot Program	147	370
Other roadworks	85	260
Cascade Link Trail	-	50
Castray Esplanade Taxi Rank	60	22
Clare Street Oval	80	-
Mathers Lane Urban Park upgrade	86	-
North Hobart Oval – Lighting and Power	500	-
Wellesley Park Pavilion Refurbishment	90	-
Wellington Park Bicycle Track	-	312
Miscellaneous	-	10
	<u>1,688</u>	<u>1,522</u>
<i>Other</i>		
Argyle St Car Park Redevelopment – Stormwater diversion	280	-
Miscellaneous	9	10
	<u>289</u>	<u>10</u>
	<u>1,977</u>	<u>1,532</u>
Total Grants and Donations	<u>6,576</u>	<u>5,077</u>

Notes	2010/11 \$'000	2009/10 \$'000
c) Conditions		
Grants and donations which were recognised as revenues during the reporting period and which were obtained on the condition that they be expended in a particular manner, but had yet to be applied in that manner as at the reporting date :	885	994
Grants and donations which were recognised as revenues in a previous reporting period and were expended during the current reporting period in the manner specified by the contributor :	(952)	(568)
Net increase/(decrease) in assets subject to conditions	(67)	426
Assets subject to conditions at the beginning of the period	2,105	1,679
Assets subject to conditions at the end of the period	14 <u>2,038</u>	<u>2,105</u>

With the exception of assets subject to conditions at the end of the period, all funds granted have been expended for the purpose for which they were provided.

10. Asset Sales

	2010/11 \$'000	2009/10 \$'000
Plant & Equipment		
Proceeds from sales	421	652
Less carrying amount of assets sold	(494)	(891)
Gain / (Loss) on disposal	<u>(73)</u>	<u>(239)</u>

Notes to and forming part of the Financial Statements

11. Investment in Southern Water

In February of 2008, State and Local Government reached agreement to establish three local Government owned, vertically integrated businesses providing bulk, distribution and retail water and sewerage services, and a common service provider subsidiary company. The *Water and Sewerage Corporations Act 2008* (Corporations Act) was subsequently enacted, and received Royal Assent on 13 June 2008.

Two of the main purposes of the Corporations Act are: -

- to vest the water and sewerage assets, rights and liabilities of councils and bulk water authorities in the Regional Corporations and the Common Services Corporation; and
- to make provision for the transfer of water and sewerage employees of councils and employees of bulk water authorities to the Regional Corporations and the Common Services Corporation.

The new corporations were operational (with minimal operations) on 1 January 2009. Full transfer of water and sewerage assets, liabilities and staff took place on 1 July 2009. From that date, responsibility for the provision of water and sewerage services moved from local councils to three new regional water and sewerage corporations (trading as Cradle Mountain Water, Ben Lomond Water and Southern Water). A fourth company provides common services and support to the three regional corporations.

In conjunction with the above Act, the *Water and Sewerage Industry Act 2008* was also proclaimed on 13 June 2008. This Act provides for the establishment of an economic regulatory framework for the water and sewerage industry, including the establishment of a licensing regime and providing for the regulation of prices, customer service standards and performance monitoring of that industry and for related matters.

Full transition to the new water pricing and servicing standards is not expected until January 2012.

Council has elected to account for its ownership interest in Southern Water in accordance with AASB 139 *Financial Instruments: Recognition and Measurement*, and has classified the investment as an "available-for-sale financial asset". The asset was initially measured at cost, being the value of assets and liabilities transferred. At 30 June 2011, the fair value of the asset was measured by applying Council's ownership interest percentage to Southern Water's net asset value at that date. Southern Water advised that these values were 21.48% and \$921.118M respectively (2010 \$915.832M).

The following table summarises the movements in the value of Council's investment in Southern Water: -

Notes	2010/11 \$'000	2009/10 \$'000
Opening Balance	196,721	-
Net assets transferred	-	316,573
Fair value adjustment	1,135	(119,852)
Closing Balance	197,856	196,721

Fair value adjustments have been recognised in other comprehensive income.

Notes to and forming part of the Financial Statements

12. Asset Revaluations

	Notes	2010/11 \$'000	2009/10 \$'000
Buildings		(11,288)	-
Land Improvements		863	1,019
Infrastructure Plant		82	89
Pipes, Drains and Rivulets		2,325	2,293
Roads and Bridges		2,701	(66,795)
Other Structures		1,094	1,062
	37	<u>(4,223)</u>	<u>(62,332)</u>

13. Rates Received in Advance

	2010/11 \$'000	2009/10 \$'000
Rates recognised as revenues during the reporting period which were obtained in respect of future rating periods	380	394
Rates recognised as revenues in a previous reporting period which were obtained in respect of the current reporting period.	(394)	(280)
Net increase (decrease) in prepaid rates	<u>(14)</u>	<u>114</u>

14. Restricted Assets

	Notes	2010/11 \$'000	2009/10 \$'000
a) Grants and Donations subject to Conditions			
Assets derived from grants and donations which were obtained on the condition that they be expended in a particular manner but had yet to be applied in that manner as at the reporting date were in respect of:			
- Contributions in lieu of Parking		428	428
- Contributions in lieu of Public Open Space		287	288
- Clare Street Oval		80	-
- Mathers Lane Precinct Enhancement		-	87
- National Illicit Drug Strategy		5	5
- North Hobart Oval - Lighting and Power		419	-
- Public Art Program		14	19
- Roadworks		450	508
- Tasmanian Travel and Information Centre		34	244
- Wellesley Park Pavilion Refurbishment		90	-
- Wellington Park Bicycle Track		37	308
- Miscellaneous		194	218
	9	<u>2,038</u>	<u>2,105</u>
b) Heritage Account			
Assets acquired as a result of the winding-up of the National Trust Preservation Fund which are required by section 5(3) of the National Trust Preservation Fund (Winding-up) Act 1999 to be applied for the provision of financial or other assistance in relation to an entry in either the National Trust Register or the Tasmanian Heritage Register.	1(m)	1,465	1,319
Total Restricted Assets	15(b)	<u>3,503</u>	<u>3,424</u>

Notes to and forming part of the Financial Statements

15. Cash

	2010/11 \$'000	2009/10 \$'000
a) Definition of Cash		
For the purpose of the Statement of Cash Flows, the following items comprise the cash balance at the end of the period: -		
<u>Investments</u>		
Term Deposits	24,000	27,300
At Call	2,525	8,230
	26,525	35,530
Cash Advances	36	32
Cash at Bank	3,734	3,099
	30,295	38,661
b) Composition of Cash		
The following restrictions apply to the closing cash balance:		
- Provision of Public Open Space	287	288
- Provision of Parking Facilities	428	428
- Public Art Program	14	19
- Roadworks	375	508
- Mathers Lane Precinct Enhancement	-	87
- Tasmanian Travel and Information Centre	34	244
- Wellington Park Bicycle Track	37	308
- Heritage Funding	1,465	1,319
- Other	863	223
	3,503	3,424
The remainder of the Cash balance has been ear-marked for:		
- Asset Replacement	11,512	5,856
- Other Capital Works	4,300	5,708
- Provision of Public Open Space	16	16
- Provision of Parking Facilities	6,068	14,905
- Bushland Acquisition	322	272
- Refundable Deposits	2,163	1,887
- Settlement of Payables	2,411	6,477
- Unallocated	-	116
	26,792	35,237
	30,295	38,661

16. Inventories

	2010/11 \$'000	2009/10 \$'000
The Hobart Aquatic Centre	49	41
Domain Quarry	80	73
Tasmanian Travel and Information Centre	21	17
Asphalt Plant	43	44
Other	138	159
	331	334

Notes to and forming part of the Financial Statements

17. Financial Instruments

Council's principal financial instruments comprise receivables, payables, loans, cash and short-term deposits. The main risks arising from these financial instruments are credit risk, interest rate risk and liquidity risk.

Council uses a variety of methods to measure and manage the various types of risk to which it is exposed, and these are outlined below.

a) Credit Risk

Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable note.

Council does not hold any credit derivatives to offset its credit risk exposure.

Council generally trades with recognised, creditworthy third parties, and as such collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation. These procedures are currently limited to customers of the McRobies Gully Waste

Management Centre and the Asphalt Plant. Credit risk limits are set for each individual customer and these limits are regularly monitored.

In addition, receivable balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

There are no significant concentrations of credit risk and financial instruments are spread amongst a number of financial institutions to minimise the risk of default of counterparties.

In relation to amounts owed to Council in respect of unpaid rates, there is generally no credit risk as s137 of the Local Government Act 1993 empowers Councils to sell properties as a means of recovering rates outstanding.

b) Interest Rate Risk

Exposure to interest rate risk arises predominantly from assets and liabilities bearing variable interest rates, as Council intends to hold fixed rate assets and liabilities to maturity. Council monitors both its level of exposure to interest rate risk, and assessments of market forecasts for future interest rates.

Council's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

Notes to and forming part of the Financial Statements

2010/11	Floating Interest Rate \$'000	Fixed Interest Maturing in:			Non-Interest Bearing \$'000	Total \$'000	Weighted Average Interest Rate
		1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000			
<i>Financial Assets</i>							
Cash and cash equivalents	6,259	24,000	-	-	36	30,295	5.88%
Receivables	863	26	-	-	2,446	3,335	0.98%
	<u>7,122</u>	<u>24,026</u>	<u>-</u>	<u>-</u>	<u>2,482</u>	<u>33,630</u>	
Weighted Average Interest Rate	5.58%	6.19%	0.00%	0.00%			
<i>Financial Liabilities</i>							
Payables	-	-	-	-	5,204	5,204	N/A
Loans	-	352	1,649	5,954	-	7,955	6.38%
	<u>-</u>	<u>352</u>	<u>1,649</u>	<u>5,954</u>	<u>5,204</u>	<u>13,159</u>	
Weighted Average Interest Rate	0.00%	6.37%	6.37%	6.39%			
<i>Net Financial Assets / (Liabilities)</i>	7,122	23,674	(1,649)	(5,954)	(2,722)	20,471	

2009/10	Floating Interest Rate \$'000	Fixed Interest Maturing in:			Non-Interest Bearing \$'000	Total \$'000	Weighted Average Interest Rate
		1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000			
<i>Financial Assets</i>							
Cash and cash equivalents	11,329	27,300	-	-	32	38,661	5.52%
Receivables	673	26	-	-	2,767	3,466	0.76%
	<u>12,002</u>	<u>27,326</u>	<u>-</u>	<u>-</u>	<u>2,799</u>	<u>42,127</u>	
Weighted Average Interest Rate	4.95%	5.92%	0.00%	0.00%			
<i>Financial Liabilities</i>							
Payables	-	-	-	-	6,477	6,477	N/A
Loans	-	201	942	5,163	-	6,306	6.43%
	<u>-</u>	<u>201</u>	<u>942</u>	<u>5,163</u>	<u>6,477</u>	<u>12,783</u>	
Weighted Average Interest Rate	0.00%	6.44%	6.46%	6.42%			
<i>Net Financial Assets / (Liabilities)</i>	12,002	27,125	(942)	(5,163)	(3,678)	29,344	

Notes to and forming part of the Financial Statements

17. Financial Instruments *continued*

b) Interest Rate Risk

Changes in variable rates of 100 basis points at the reporting date would have the following effect on Council's profit or loss and equity: -

	30 June 2011		30 June 2010	
	100 basis points increase \$'000	100 basis points decrease \$'000	100 basis points increase \$'000	100 basis points decrease \$'000
<i>Financial Assets</i>				
Cash Advances	na	na	na	na
Cash at Bank and Investments	62	(62)	113	(113)
Receivables	9	(9)	7	(7)
	71	(71)	120	(120)
<i>Financial Liabilities</i>				
Payables	na	na	na	na
Loans	na	na	na	na
	-	-	-	-

This analysis assumes all other variables remain constant. The analysis was performed on the same basis for 30 June 2010.

c) Liquidity Risk

Liquidity risk is monitored through the development of rolling cash flow forecasts. Council's objective is to maintain a balance between continuity of funding and flexibility through the use of short-term investments, bank overdrafts and loans.

Council monitors rolling forecasts of liquidity reserves on the basis of expected cash flow. Forecast liquidity reserves at the reporting date are as follows: -

	FY12 \$'000	FY13 - FY16 \$'000
Opening Balance for the period	30,295	27,366
Operating Inflows	99,450	452,440
Operating Outflows	(82,725)	(378,518)
Investing Inflows	2,527	14,881
Investing Outflows	(26,832)	(84,631)
Financing Inflows	5,000	5,500
Financing Outflows	(349)	(2,605)
Closing Balance for the period	<u>27,366</u>	<u>34,433</u>

Notes to and forming part of the Financial Statements

d) Net Fair Value of Financial Assets and Liabilities

The net fair value of cash and cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximates their carrying value.

The net fair value of other monetary financial assets and financial liabilities is based on market prices where a market exists or by discounting expected future cash flows by the current interest rates for assets and liabilities with similar risk properties.

The carrying amounts and net fair values of financial assets and liabilities at the reporting date are as follows:-

	2010/11		2009/10	
	Carrying Amount \$'000	Net Fair Value \$'000	Carrying Amount \$'000	Net Fair Value \$'000
<i>Financial Assets</i>				
Cash Advances	36	36	32	32
Cash at Bank and Investments	30,259	30,259	38,629	38,629
Investment in Southern Water	197,856	197,856	196,721	196,721
Receivables	3,335	3,335	3,466	3,466
	231,486	231,486	238,848	238,848
<i>Financial Liabilities</i>				
Payables	5,204	5,204	6,477	6,477
Loans	7,955	8,126	6,306	6,632
	13,159	13,330	12,783	13,109

None of the above assets and liabilities are readily traded on organised markets in standardised form.

e) Fair Value hierarchy

The table below analyses financial instruments carried at fair value by valuation method.

The different levels have been defined as follows: -

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3 Inputs for the asset or liability that are not based on observable market data.

	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
2010/11				
Available for sale financial assets	-	-	197,856	197,856
Financial assets at fair value through profit or loss	-	-	-	-
Financial assets held for trading	-	-	-	-
Derivative financial assets	-	-	-	-
	-	-	197,856	197,856
2009/10				
Available for sale financial assets	-	-	196,721	196,721
Financial assets at fair value through profit or loss	-	-	-	-
Financial assets held for trading	-	-	-	-
Derivative financial assets	-	-	-	-
	-	-	196,721	196,721

There were no transfers between level 1 and level 2 during the period.

Reconciliation of level 3 fair value movements

	2010/11 \$'000	2009/10 \$'000
Opening Balance	196,721	-
Investment on transfer of net assets to Southern Water	-	316,573
Gains / (Losses) recognised in other comprehensive income	1,135	(119,852)
Closing Balance	197,856	196,721

Notes to and forming part of the Financial Statements

18. Receivables

	2010/11 \$'000	2009/10 \$'000
Rates	952	764
Parking Fines	7,053	7,115
Trade Receivables	1,115	1,264
Accrued interest on investments	634	539
Wages and salaries paid in advance	161	173
Other Debtors	491	592
	10,406	10,447
Less Allowance for Impairment	(7,071)	(6,981)
	3,335	3,466
Current	3,109	3,222
Non-Current	226	244
	3,335	3,466

At 30 June the ageing analysis of receivables is as follows:-

Trade Receivables

	Total \$'000	0-29 days \$'000	0-29 days \$'000	30-59 days \$'000	30-59 days \$'000	60-89 days \$'000	60-89 days \$'000	90+ days \$'000	90+ days \$'000
			CI*	PDNI*	CI*	PDNI*	CI*	PDNI*	CI*
2011	1,115	685	-	145	1	33	-	68	183
2010	1,264	721	-	220	1	40	1	247	34

Parking Fines

	Total \$'000	Parking Meter and Voucher			Traffic Infringements		
		0-14 days \$'000	14+ days \$'000	14+ days \$'000	0-28 days \$'000	28+ days \$'000	28+ days \$'000
			PDNI*	CI*		PDNI*	CI*
2011	7,053	81	127	5,342	46	47	1,410
2010	7,115	74	139	5,343	51	59	1,449

Rates

	Total \$'000	90+ days \$'000
		PDNI*
2011	952	952
2010	764	764

* PDNI - past due not impaired
CI - considered impaired

19. Assets Classified as Held for Sale

No assets were classified as 'held for sale' at either the current reporting date or the previous reporting date.

20. Investment Property

	2010/11 \$'000	2009/10 \$'000
At cost	7	-
At Valuer-General's 2009 valuation of market value	24,407	24,407
	24,414	24,407

Notes to and forming part of the Financial Statements

21. Property, Plant and Equipment

	Note	Carrying Amount 30/6/2010 \$'000	Additions \$'000	Disposals \$'000	Net Revaluation Adjustments \$'000	Depreciation \$'000	Carrying Amount 30/6/2011 \$'000
Plant and Equipment	22	13,762	2,741	(512)	-	(2,118)	13,873
Land	23	142,091	58	-	-	-	142,149
Buildings	23	136,235	9,458	(192)	(11,288)	(1,920)	132,293
Land Improvements	24	31,919	320	(188)	863	(1,511)	31,403
Infrastructure Plant	25	3,506	50	-	82	(305)	3,333
Pipes, Drains and Rivulets	26	79,723	1,739	(128)	2,325	(1,955)	81,704
Roads and Bridges	27	183,048	5,180	(1,098)	2,701	(5,989)	183,842
Other Structures	28	38,955	2,144	(29)	1,094	(1,900)	40,264
Capital Work in Progress	29	20,947	5,834	-	-	-	26,781
Other	30	974	36	-	-	(66)	944
		651,160	27,560	(2,147)	(4,223)	(15,764)	656,586

...

	Note	Carrying Amount 30/6/2009 \$'000	Additions \$'000	Transfers to Southern Water \$'000	Disposals \$'000	Net Revaluation Adjustments \$'000	Depreciation \$'000	Carrying Amount 30/6/2010 \$'000
Plant and Equipment	22	13,625	4,224	(954)	(967)	-	(2,166)	13,762
Land	23	150,515	757	(9,181)	-	-	-	142,091
Buildings	23	135,736	3,965	(1,729)	-	-	(1,737)	136,235
Land Improvements	24	32,184	398	(2)	(115)	1,019	(1,565)	31,919
Infrastructure Plant	25	28,481	499	(25,283)	-	89	(280)	3,506
Pipes, Drains and Rivulets	26	280,061	736	(201,409)	(49)	2,293	(1,909)	79,723
Roads and Bridges	27	252,578	3,765	(38)	(275)	(66,795)	(6,187)	183,048
Other Structures	28	54,425	4,037	(18,289)	(278)	1,062	(2,002)	38,955
Capital Work in Progress	29	19,684	2,721	(1,458)	-	-	-	20,947
Other	30	1,043	3	-	-	-	(72)	974
		968,332	21,105	(258,343)	(1,684)	(62,332)	(15,918)	651,160

22. Plant and Equipment

	2010/11 \$'000	2009/10 \$'000
At Cost	27,121	25,857
Less: Accumulated Depreciation	(13,248)	(12,095)
	13,873	13,762

Notes to and forming part of the Financial Statements

23. Land and Buildings

	2010/11 \$'000	2009/10 \$'000
Land		
At market value - 2010	-	1,185
At market value - 2011	1,243	-
At Valuer-General's valuation of market value - 2009	140,906	140,906
	142,149	142,091
Buildings		
At replacement cost - 2010	-	3,991
At replacement cost - 2011	9,229	-
At replacement cost - 2010 indexed to 31 March 2011	190,368	-
At replacement cost - 2008	-	204,307
	199,597	208,298
Less: Accumulated Depreciation	(67,304)	(72,063)
	132,293	136,235
	274,442	278,326

24. Land Improvements

	2010/11 \$'000	2009/10 \$'000
At replacement cost - 2010	-	1,027
At replacement cost - 2008 indexed to 31 March 2010	-	61,331
At replacement cost - 2011	1,780	-
At replacement cost - 2008 indexed to 31 March 2011	61,065	-
	62,845	62,358
Less: Accumulated Depreciation	(31,442)	(30,439)
	31,403	31,919

25. Infrastructure Plant

	2010/11 \$'000	2009/10 \$'000
At replacement cost - 2010	-	3,061
At replacement cost - 2011	3,051	-
At replacement cost - 2009	514	514
At replacement cost - 2008 indexed to 31 March 2010	-	3,149
At replacement cost - 2008 indexed to 31 March 2011	3,312	-
	6,877	6,724
Less: Accumulated Depreciation	(3,544)	(3,218)
	3,333	3,506

26. Pipes, Drains and Rivulets

	2010/11 \$'000	2009/10 \$'000
At replacement cost - 2010	-	2,431
At replacement cost - 2011	4,102	-
At replacement cost - 2008 indexed to 31 March 2010	-	230,587
At replacement cost - 2008 indexed to 31 March 2011	237,232	-
	241,334	233,018
Less: Accumulated Depreciation	(159,630)	(153,295)
	81,704	79,723

27. Roads and Bridges

	2010/11 \$'000	2009/10 \$'000
At replacement cost - 2010	-	286,889
At replacement cost - 2011	5,175	-
At replacement cost - 2010 indexed to 31 March 2011	289,064	-
	294,239	286,889
Less: Accumulated Depreciation	(110,397)	(103,841)
	183,842	183,048

Notes to and forming part of the Financial Statements

28. Other Structures

	2010/11 \$'000	2009/10 \$'000
At replacement cost - 2010	-	10,498
At replacement cost - 2011	12,213	-
At replacement cost - 2008 indexed to 31 March 2010	-	69,381
At replacement cost - 2008 indexed to 31 March 2011	73,064	-
At replacement cost - 2009 indexed to 31 March 2011	2,209	-
At replacement cost - 2009	-	2,153
	87,486	82,032
Less: Accumulated Depreciation	(47,222)	(43,077)
	40,264	38,955

Council also controls a number of monuments. These assets have not been included in the Statement of Financial Position on the basis that they cannot be reliably measured.

29. Capital Work in Progress

	2010/11 \$'000	2009/10 \$'000
Road and Bridge works	2,092	3,469
Footpath, Kerb and Gutter works	1,799	808
Traffic Management works	670	878
Cornelian Bay Playground	381	-
50 and Better Centre	513	-
Stormwater Mains	1,371	686
Sandy Bay Beach Sea Wall	80	772
Sandy Bay All Access Playground Equipment	-	560
Long Beach - Bathing Pavilion Car Park	-	447
Parks and Gardens works	872	635
Town Hall refurbishment	137	114
Lenah Valley RSL Hall upgrade	91	252
City Hall electrical upgrade	289	212
Argyle Street Car Park redevelopment	14,745	1,151
Centrepont Car Park - additional floors	-	8,387
Franklin Square Public Conveniences refurbishment	-	325
St Davids Park Public Conveniences	35	202
North South Track	266	-
McRobies Gully Waste Management Centre	998	665
Other	2,442	1,384
	26,781	20,947

30. Other Property, Plant and Equipment

	2010/11 \$'000	2009/10 \$'000
Valuation Roll		
At Cost	469	469
Less: Accumulated Depreciation	(139)	(72)
	330	397
Valuables		
At market value - 2010	-	9
At market value - 2011	46	-
At independent valuation of market value - 2005	568	568
	614	577
	944	974

31. Payables

	2010/11 \$'000	2009/10 \$'000
Trade Creditors	1,126	1,635
Accrued plant and equipment purchases	107	157
Accrued capital expenditure	274	1,289
GST payable	273	189
Energy Costs	454	103
Payroll Tax	958	872
Workers Compensation Insurance	527	510
Fringe Benefits Tax	72	54
Other Accrued Expenses	1,413	1,668
	5,204	6,477

32. Trust, Deposits, Retention

	2010/11 \$'000	2009/10 \$'000
Refundable Infrastructure Bonds	1,817	1,830
Deposits held for Travel Operators	700	607
Contract Retention monies	6	6
Other	367	93
	2,890	2,536

Notes to and forming part of the Financial Statements

33. Employee Benefits

	2010/11 \$'000	2009/10 \$'000
Wages and salaries	605	397
Annual leave (including loading)	3,029	2,985
Long service leave	4,845	4,351
Sick leave	2,299	2,128
Superannuation contributions	1,479	1,320
Defined-benefit superannuation plan	12,436	9,335
	24,693	20,516
Current	9,457	8,460
Non-Current	15,236	12,056
	24,693	20,516

Superannuation

Council makes the following defined-contributions to superannuation: -

- 9.75% or 10.5% of wages and salaries for casual employees,
- 11.75% or 12.5% of wages and salaries for full-time and part-time employees who commenced after 11 March 2003, and
- 4.5% of wages and salaries for full-time and part-time employees who commenced prior to 11 March 2003.

In respect of those full-time and part-time employees who commenced employment with Council prior to 11 March 2003, Council also contributes to a defined-benefit superannuation plan. Based on actuarial advice, Council increased its level of contributions from 8.5% of wages and salaries to 10.5% of wages and salaries from 1 July 2009, and to 13% of wages and salaries from 1 July 2010. In addition, Council agreed to make lump sum contributions of \$0.5M per annum commencing in the 2009/10 financial year. Employee contributions are 6% of wages and salaries. Employees are entitled to benefits on resignation, retirement, disability or death. The fund provides a defined-benefit based on years of service and final average salary.

An actuarial assessment of the fund was carried out by Mr. David Quinn-Watson, FIAA on 11 August 2011 for the purpose of providing figures in accordance with AASB 119 *Employee Benefits*. This assessment revealed the following: -

Key assumptions :-	30 June 2011 %	30 June 2010 %
Discount Rate – gross of tax	5.00	4.95
Discount Rate – net of tax	4.25	4.20
Expected Return on plan assets	7.00	7.00
Expected rate of salary increase	4.00	4.00

The amount included in employee benefits expense is as follows:-

	2010/11 \$'000	2009/10 \$'000
Current Service Cost	1,863	1,650
Interest Cost	1,671	1,896
Curtailment (gains) / losses	-	(92)
Expected return on plan assets	(2,338)	(2,255)
	1,196	1,199

Actuarial gains and losses recognised in respect of the defined-benefit plan were as follows:-

	2010/11 \$'000	2009/10 \$'000
Actuarial (gains) / losses incurred during the period and recognised in other comprehensive income	4,207	(1,776)
Cumulative actuarial (gains) / losses recognised in other comprehensive income	15,408	11,201

The amount included in the Statement of Financial Position arising from Council's obligation in respect of its defined-benefit plan is as follows:-

	2010/11 \$'000	2009/10 \$'000
Present value of defined-benefit obligation	45,517	43,377
Fair value of plan assets	(33,081)	(34,042)
Net liability / (asset) arising from defined-benefit plan	12,436	9,335

Movements in the net liability were as follows:-

	2010/11 \$'000	2009/10 \$'000
Opening liability	9,335	12,903
Impact of curtailment on 1 July 2009	-	(839)
Expense recognised in surplus/(deficit)	1,196	1,199
Actuarial (gains) / losses	4,207	(1,776)
Employer contributions	(2,302)	(2,152)
Closing liability	12,436	9,335

Movements in the present value of the defined-benefit obligation were as follows:-

	2010/11 \$'000	2009/10 \$'000
Opening defined-benefit obligation	43,377	46,372
Current Service Cost	1,863	1,650
Interest Cost	1,671	1,896
Member contributions and transfers from other funds	849	944
Actuarial (gains) / losses	2,201	2,330
Curtailments	-	(3,295)
Benefits and tax paid	(4,444)	(6,520)
Closing defined-benefit obligation	45,517	43,377

Notes to and forming part of the Financial Statements

Movements in the present value of the plan assets were as follows:-

	2010/11 \$'000	2009/10 \$'000
Opening fair value of plan assets	34,042	33,469
Expected return on plan assets	2,338	2,255
Actuarial gains / (losses)	(2,006)	4,199
Employer contributions	2,302	2,152
Member contributions and transfers from other funds	849	944
Curtailments	-	(2,457)
Benefits paid	(4,444)	(6,520)
Closing fair value of plan assets	<u>33,081</u>	<u>34,042</u>

Plan assets are invested in a "balanced" strategy with about two-thirds in "growth" asset classes (e.g. shares and property) and about one-third in "defensive" asset classes (e.g. fixed interest and cash). The table below shows the current benchmark (target) and actual asset allocations of fund assets (as advised by the Scheme administrators):-

	Benchmark Allocation %	as at 30 June 2011 %	as at 30 June 2010 %
Australian shares	32.5	30.8	31.5
International shares	28.0	27.3	25.9
Unlisted property	10.0	12.2	10.2
Fixed interest	16.0	12.9	0.2
Alternative investments	10.0	7.6	7.1
Cash	3.5	9.2	25.1
Total	<u>100</u>	<u>100</u>	<u>100</u>

34. Unearned Revenue

	2010/11 \$'000	2009/10 \$'000
The Hobart Aquatic Centre memberships paid in advance	190	190
Animal Licences paid in advance	-	38
Food Premises registration fees paid in advance	164	95
Other	92	68
	<u>446</u>	<u>391</u>

35. Loans

	2010/11 \$'000	2009/10 \$'000
Loans outstanding at beginning of year	6,306	18,154
Loans transferred to Southern Water	-	(8,578)
New borrowings	1,850	1,750
	8,156	11,326
Redemptions	(201)	(5,020)
Loans outstanding at end of year	<u>7,955</u>	<u>6,306</u>
Current	352	201
Non-Current	7,603	6,105
	<u>7,955</u>	<u>6,306</u>

36. Provision for Landfill Restoration

	2010/11 \$'000	2009/10 \$'000
Balance at beginning of year	7,720	7,740
Additional provisions recognised	(80)	146
Expenditure incurred	(311)	(567)
Unwinding of discount and effect of changes in the discount rate	371	401
Balance at end of year	<u>7,700</u>	<u>7,720</u>

Notes to and forming part of the Financial Statements

37. Reserves

	Note	Balance 30/6/10 \$'000	Transfers to Reserves \$'000	Transfers from Reserves \$'000	Balance 30/6/11 \$'000
Asset Replacement		5,856	16,843	(11,187)	11,512
Bushland Fund		272	50	-	322
Parking Fund		15,240	13,675	(22,507)	6,408
Contributions in Lieu of Parking		428	-	-	428
Contributions in Lieu of Public Open Space		305	57	(59)	303
Heritage Account		1,319	93	53	1,465
Fair Value Reserve	11	-	1,135	-	1,135
Asset Revaluation	12	461,834	9,396	(13,619)	457,611
		<u>485,254</u>	<u>41,249</u>	<u>(47,319)</u>	<u>479,184</u>

Asset Replacement Reserve

Council maintains a reserve for the replacement of its assets. Revenue and loans raised for this purpose are transferred to the reserve, whilst expenditure incurred on replacing existing assets is transferred from the reserve. The balance of the reserve represents expenditure which Council expects to incur in future reporting periods on replacing its assets.

Bushland Fund

Council has established a Bushland Fund and allocated funds from revenue to the reserve. The reserve was established for the purpose of purchasing strategic areas of bushland and open space.

Parking Fund

Council has established a Parking Fund to separately account for fees, penalties and other monies received from the operation of parking meters and voucher machines. The proceeds so derived by the fund are applied towards establishing, maintaining and supervising the use of restricted on-street parking throughout the city. Any surplus from the fund is applied to the provision and operation of off-street parking facilities.

Heritage Account

Council has established a Heritage Account as required by the *National Trust Preservation Fund (Winding-up) Act 1999*. Amounts transferred to the account include the initial distribution from the National Trust Preservation Fund, together with interest accruing on the balance of the account.

The Act requires that funds transferred into the Heritage Account be applied for the provision of financial or other assistance in relation to an entry in either the National Trust Register kept by the National Trust of Australia (Tasmania), or the Tasmanian Heritage Register.

Fair Value Reserve

Council maintains a fair value reserve in order to account for gains and losses on available-for-sale financial assets as required by AASB 139 *Financial Instruments: Recognition and Measurement*.

Asset Revaluation Reserve

Council maintains an asset revaluation reserve in order to account for asset revaluation increments and decrements in accordance with AASB116 *Property, Plant and Equipment*.

Other Reserves

In addition to the above, Council maintains a reserve to separately account for funds provided to Council for the express purpose of providing areas of public open space throughout the city.

Notes to and forming part of the Financial Statements

38. Reconciliation of Accrual-Based Results with Cash Flows

	2010/11 (\$'000)			2009/10 (\$'000)		
	Operating Activities	Investing Activities	Total	Operating Activities	Investing Activities	Total
Revenues	96,221			90,550		
Expenses / Expenditure	(98,303)	(27,148)		(94,368)	(21,246)	
Gains / (Losses)	2,325			6,360		
Surplus/(Deficit)	243			2,542		
Items not involving Cash:						
Depreciation and Amortisation	15,764			15,918		
Carrying Value of Assets Sold	494			891		
Asset Write-downs	1,655			914		
Assets received for no consideration	(421)			-		
Re-classification of Revenues						
Capital Grants	(1,977)	1,977	-	(1,588)	1,588	-
Distributions from Hobart Water and Southern Water	(2,096)	2,096	-	(1,860)	1,860	-
Sales of Assets	(421)	421	-	(652)	652	-
Changes in Operating Assets & Liabilities:						
(Increase) / Decrease in Receivables	131	-	131	409	-	409
(Increase) / Decrease in Stock	3	-	3	(20)	-	(20)
(Increase) / Decrease in Prepayments	178	-	178	(132)	-	(132)
Increase / (Decrease) in Payables	(208)	(1,065)	(1,273)	358	972	1,330
Increase / (Decrease) in Employee Entitlements	(30)	-	(30)	291	-	291
Increase / (Decrease) in Unearned Revenue	55	-	55	175	-	175
Increase / (Decrease) in Landfill Restoration Provision	(20)	-	(20)	(20)	-	(20)
Increase / (Decrease) in Other Liabilities	354	-	354	597	-	597
Net Cash Inflow / (Outflow)	13,704	(23,719)		17,823	(16,174)	

39. Financing Facilities

	2010/11 \$'000	2009/10 \$'000
Un-used credit card facilities	294	316
	294	316

Notes to and forming part of the Financial Statements

40. Commitments for Expenditure

	2010/11 \$'000	2009/10 \$'000
a) Capital Expenditure contracted for at the reporting date but not recognised in liabilities:		
Construction of a Seawall at Long Beach Sandy Bay	17	17
Centrepoint Carpark Redevelopment	36	79
Argyle Street Carpark Redevelopment	2,892	18,061
Bushland Services Depot Upgrade	398	-
Plant and Equipment purchases	1,820	846
Other	731	352
	5,894	19,355
Expected timing of these commitments is as follows: -		
Not longer than one year	5,894	19,355
Longer than one year and not longer than two years	-	-
Longer than two years and not longer than five years	-	-
Longer than five years	-	-
	5,894	19,355
b) Operating Lease commitments at the reporting date not recognised in liabilities:		
Not longer than one year	170	108
Longer than one year and not longer than two years	116	47
Longer than two years and not longer than five years	228	102
Longer than five years	60	15
	574	272

Council's operating lease commitments mainly relate to heavy vehicles, light vehicles and fitness equipment at The Hobart Aquatic Centre.

41. Contingent Liabilities

	2010/11 \$'000	2009/10 \$'000
Council is currently acting as guarantor for the following loans:		
New Town Cricket Club	50	50
Buckingham Bowls Club	70	70
Hockey South Inc.	1,500	1,500
Southern Tasmanian Netball Association	631	631
	2,251	2,251

Council currently has a number of legal claims outstanding, but expects that these will all be covered by insurance should Council be deemed liable.

42. Subsequent Events

No matters or circumstances have arisen since the end of the financial year which require disclosure in the financial report.

43. Pecuniary Interests

In accordance with s84(2)(b) of the *Local Government Act 1993*, no interests have been notified to the General Manager in respect of any body or organisation with which the Council has major financial dealings.

44. Significant Business Activities

Pursuant to section 84(2)(da) of the *Local Government Act 1993*, Council identified 'Water Supply' and 'Sewerage' as significant business activities. As a result of statewide water and sewerage reforms taking effect on 1 July 2009, Council ceased providing these services on that date.

Council has also identified Off-street Parking, On-street Parking and The Hobart Aquatic Centre as commercial-like undertakings. Details of each of these are set out below.

Competitive neutrality costs are costs which would have applied to the activity had it not been conducted within the umbrella of government. Therefore, from the local government perspective, such "costs" are notional only and are disclosed for information.

	2010/11 \$'000	2009/10 \$'000
Off-Street Parking		
Revenues		
User Fees and Charges	4,730	4,056
Grants and Donations	280	-
	5,010	4,056
Expenses		
Employee Costs	(852)	(966)
Materials and Contracts	(1,090)	(1,418)
Depreciation	(569)	(471)
Land Tax	(245)	(368)
Engineering and Administrative Overheads	(813)	(813)
Other	-	(31)
	(3,569)	(4,067)
Operating Profit / (Loss)	1,441	(11)
Competitive Neutrality Costs		
Opportunity Cost of Capital	6,838	5,879
Income Tax	352	-
Council Rates	267	260
	7,457	6,139

Notes to and forming part of the Financial Statements

On-Street Parking	2010/11 \$'000	2009/10 \$'000
Revenues		
User Fees and Charges	3,963	3,878
Fines	4,138	4,026
	8,101	7,904
Expenses		
Employee Costs	(3,038)	(2,720)
Materials and Contracts	(997)	(949)
Depreciation	(204)	(201)
Engineering and Administrative Overheads	(720)	(703)
Other	-	(3)
	(4,959)	(4,576)
Operating Profit / (Loss)	3,142	3,328
Competitive Neutrality Costs		
Opportunity Cost of Capital	92	95
Income Tax	943	998
	1,035	1,093

The Hobart Aquatic Centre	2010/11 \$'000	2009/10 \$'000
Revenues		
User Fees and Charges	4,182	3,995
Rental Income	17	10
Other Income	246	237
	4,445	4,242
Expenses		
Employee Costs	(2,457)	(2,341)
Materials and Contracts	(2,133)	(2,225)
Insurance	(35)	(35)
Administration	(61)	(61)
Land Tax	(32)	(32)
Other	(22)	(15)
	(4,740)	(4,709)
Operating Profit / (Loss) Before Depreciation	(295)	(467)
Depreciation	(807)	(593)
Operating Profit / (Loss)	(1,102)	(1,060)
Competitive Neutrality Costs		
Opportunity Cost of Capital	2,485	2,068
Council Rates	57	56
	2,542	2,124

Certification by General Manager

FOR THE REPORTING PERIOD ENDED 30 JUNE 2011

In my opinion:

1. The Complete Set of Financial Statements, consisting of a Statement of Financial Position, a Statement of Comprehensive Income, a Statement of Changes in Equity, a Statement of Cash Flows, and Notes to the Financial Statements numbered 1 to 44, fairly represent the financial position of the Hobart City Council as at 30 June 2011 and the results of its operations and cash flows for the year then ended in accordance with applicable Australian Accounting Standards (including Australian Interpretations) and,
2. The Financial Statements have been prepared in accordance with the requirements of Section 84 of the *Local Government Act 1993*.

Signed at Hobart this twelfth day of August 2011.



(N D Heath)
General Manager



INDEPENDENT AUDITOR'S REPORT

To the Aldermen of Hobart City Council

HOBART CITY COUNCIL

Financial Report for the Year Ended 30 June 2011

I have audited the accompanying financial report of Hobart City Council (Council), which comprises the statement of financial position as at 30 June 2011, the statements of comprehensive income, changes in equity and cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the General Manager's statement.

Auditor's Opinion

In my opinion Council's financial report:

- (a) presents fairly, in all material respects, its financial position as at 30 June 2011, and financial performance, cash flows and changes in equity for the year then ended; and
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

The Responsibility of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and Section 84 of the *Local Government Act 1993*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based upon my audit. My audit was conducted in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance as to whether the financial report is free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of risks of material misstatement of the financial report, whether due to

fraud or error. In making those risk assessments, the auditor considers internal control relevant to the General Manager's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the General Manager, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My audit is not designed to provide assurance on the accuracy and appropriateness of the budget information in Council's financial report.

Independence

In conducting this audit, I have complied with the independence requirements of Australian Auditing Standards and other relevant ethical requirements. The *Audit Act 2008* further promotes independence by:

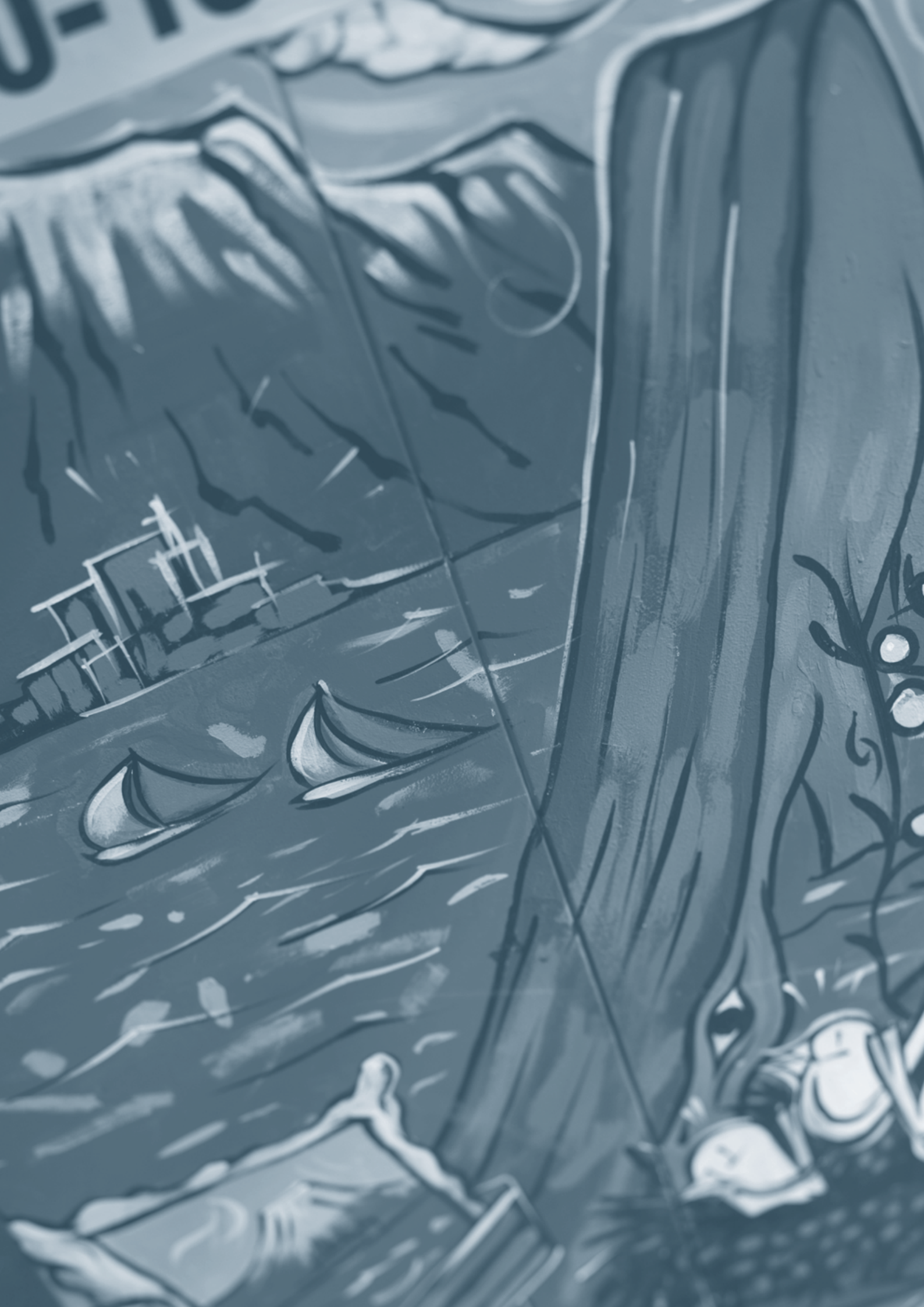
- providing that only Parliament, and not the executive government, can remove an Auditor-General, and
- mandating the Auditor-General as auditor of State Entities but precluding the provision of non-audit services, thus ensuring the Auditor-General and the Tasmanian Audit Office are not compromised in their role by the possibility of losing clients or income.

TASMANIAN AUDIT OFFICE



H M Blake
AUDITOR-GENERAL

HOBART
9 September 2011





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